

Activities Report

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Ariel Guarco,
President of the ICA

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Members



Foreword by ICA President, Ariel Guarco

Dear ICA members,

It's my great pleasure to be writing to you to share all the achievements and advances our movement has made this year.

Together, we're spreading the message of our Cooperative Identity to all the locations in which we're present.

This is by no means a static venture. Rather, it's a dynamic campaign, as proposed in our 33rd World Cooperative Congress in Seoul at the end of 2021. Over the past year, we've forged ahead with our consultation on Cooperative Identity, bolstering the construction of the Identity from the bottom up, reaffirming the support of our values and principles in every one of the communities in which we are present.

The actions taken by every member – whether regional or sectoral – have been key to deepening the level of open, participative governance we propose. Having a unified concept based on the doctrine that connects us worldwide, coupled with the decentralisation of activities in each sector and region, enables us to improve our dialogue with other actors on the global stage, offering a more dynamic approach to the participation of each member in our great family: our International Cooperative Alliance.

This report, which dedicates space to each organisation and committee to share their evaluations, outlines how we're reaching our achievements, as well as explaining how they can be expressed in qualitative and quantitative data. Almost one million new cooperative members across the world have joined the ICA, our shared home: just one particular highlight of the report. We also revisit some of the most significant moments we shared in 2022.

In addition to our General Assembly in Seville, Spain, I had the opportunity to visit several of our members and organisations on several continents. Following the challenges of the pandemic period, we can once again come together in



person for meetings, seminars, summits and conferences; which are so much more than a series of presentations.

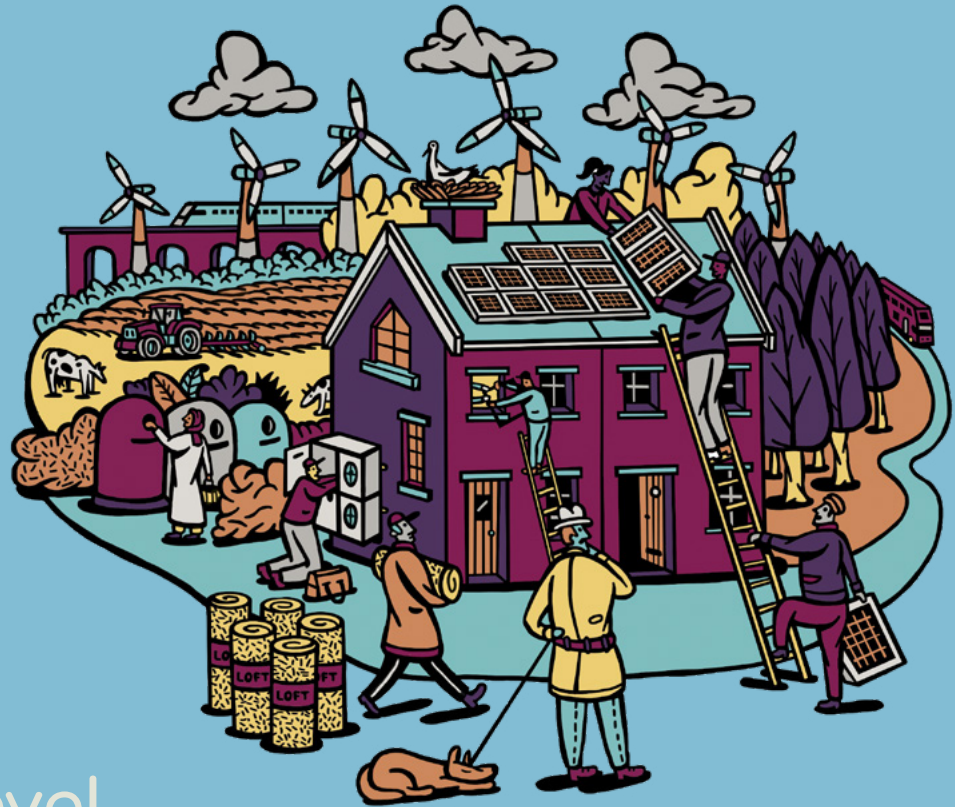
They are opportunities for all of us to come together. We may be from diverse places, cultures and settings, but we're united by our shared Identity – and these meetings represent opportunities to exchange views and dialogues, working together for the common good.

Lastly, we're forging ahead with activities to power up our impact on the main issues setting the global agenda. Last year was dominated by post-pandemic recovery, whilst the ongoing war in Ukraine intensified supply chain issues and geopolitical tensions ramped up on a global scale. Emergencies relating to the environment, poverty and hunger continue to be some of the most pressing injustices to resolve, and decent work is the best possible path forward for the social and workplace inclusion of millions of excluded people.

We know that cooperation is one of the most effective tools we can use to do this; a tool we have made available to governments, businesses and syndicates, ever since the International Labour Organisation Recommendation 193 was adopted twenty years ago. UNESCO recognises this, and the latest edition of Mondiacult shone the spotlight on it: cooperation is a key component of human culture, and in order to leave this global crisis behind us we must tackle it under the cooperative paradigm.

We can say it, we can do it, and we can propose it. Because once again, every organisation that joins, defends and promotes our Identity in every territory is ramping up the power of cooperativism at a global level. This is precisely what this document is about. I invite every one of you to read it closely, and with pride.

I reiterate, this is our work. A collective and enduring project belonging to more than a billion people, united by their conviction that a better world is possible, and necessary. Let's evaluate everything we have done to date, and strive ahead in building the better world we all want – and deserve – together.



The activities of the ICA at the global level

The year 2022 marked a return to in-person events following the pandemic period, to the possibility of shaking hands and looking people in the eye without the aid of a telecoms platform. This report takes members on a journey based on the structure of the [ICA 2020-2030 Strategic Plan; "A People-Centred Path towards a Second Cooperative Decade"](#). With its 4 key themes focusing respectively on identity, growth, cooperation among cooperatives, and sustainable development, we share the key milestone of the ICA Global Office in 2022.

Promotion of the Cooperative Identity

Cooperative identity is a framework comprising values and principles, together with a definition, enshrined in the 1995 ICA Statement on the Cooperative Identity. Without this identity, cooperatives would not exist as we know them: an international reality, with a single global model, recognized by the UN and its agencies, and regulated in most countries.

11
languages

136
countries

COOPERATIVE IDENTITY CONSULTATION

In a bid to continue reflecting on the ICA Statement on the Cooperative Identity after the [33rd World Cooperative Congress](#) held in Seoul, Republic of Korea, in 2021, over 300 participants attended the ICA's online discussion on 13 May exploring the key takeaways from the Congress. The event also outlined the next steps for deepening the cooperative identity, shared the International Labour Organisation's standard-setting role and saw the release of the report on the Congress outcomes.

The Cooperative Identity Advisory Group (CIAG) staffed by the ICA Global Office disseminated a **preliminary global survey** to examine whether the cooperative identity is adequately defined and understood. Translated into **11 languages**, it was conducted online from April to 31 October 2022. The survey received a total of 2,290 completed responses from **136 countries** (42% from the Americas, 26% from Asia-Pacific, 19% from Europe and 13% from Africa) including 141 ICA Member Organisations and identified the relevance and purpose of the Cooperative Identity as perceived globally.

CIAG presented the results and analysis of the survey through a

webinar organised on 14 December 2022. More than 200 people worldwide participated in the event, which you can follow in English, Spanish, French and Japanese [here](#). The findings presentation was followed by a panel discussion featuring cooperative leaders from around the world. The CIAG will continue to harness the network of the ICA and engage cooperators and others to encourage national, regional, and sectoral consultations on the Cooperative Identity through 2023.

A new booklet and a dedicated exhibition named "Understanding our history to build a stronger future" were produced by the ICA to mark its 125th anniversary. They showcase important milestones from the ICA's history and were on display at the World Cooperative Congress in Seoul, the Republic of Korea. The Spanish and French versions of the publication were published in 2022.

As a follow-up of the Congress, we edited a publication grouping the abstract book of the ICA Cooperative Research Conference (available in English, Spanish and French) and a dedicated webpage for video recordings and presented papers [here](#).



The Congress, with the theme **Deepening Our Cooperative Identity** kicked off a consultative process to explore how well cooperators understood the Statement on the Cooperative Identity and whether it has stood the test of time. Following on from the Congress, the ICA Board set up the CIAG to continue to reflect and consult on the cooperative identity. Chaired by ICA Board Member Alexandra Wilson from Canada, the Group comprises 23 people from all ICA regions, and includes cooperative thinkers, leaders and practitioners.



20 YEARS OF THE PROMOTION OF COOPERATIVES RECOMMENDATION (NO. 193)

ICA marked 20 years of the adoption of the ILO Promotion of Cooperatives Recommendation (No. 193) which seeks to promote and position Cooperative Identity as an indispensable part of cooperative law and policies. The Recommendation is the central instrument of public international

law by virtue of it being an International Labour Standard, and continues to guide lawmakers and policy professionals as well as cooperative apex/representative bodies in developing and interpreting cooperative legislation. The webinar was graced by the presence of the guests from

the ILO Cooperatives Unit and ILO NORMS (legal) department. The event also marked the release of the report of the chief rapporteur of the 33rd World Cooperative Congress on Deepening our Cooperative Identity.

DEFENDING THE COOPERATIVE IDENTITY THROUGH LEGISLATION

The legal office of the ICA developed – in collaboration with members of the ICA Cooperative Law Committee – a legal opinion on **‘equality before law’ for cooperatives in Greece**. This opinion was drafted in consultation with Cooperatives Europe and the International Health Cooperative Organisation. The legal opinion was considered timely for its usefulness for member Organisations in their advocacy efforts. The office continues to work on queries and support on legal matters received from ICA member organisations and ICA bodies from all regions.

In 2022, ICA supported the development of the **legal framework for cooperatives in the United Arab Emirates** through a collaborative engagement with the UAE Ministry of Economy of the UAE and the ICA Asia and Pacific. Positioning the cooperative identity in the law and the

policy, and increasing membership in the region were among the main goals of this intervention by the office.

In addition, and in collaboration with the International Cooperative Agricultural Organisation and ICA Africa, the ICA also participated in the **UNIDROIT Working Group on Legal Structure of Agricultural Enterprises** with the aim to include the legal specificities of the cooperative enterprise in the forthcoming Legal Guide. UNIDROIT or the International Institute for the Unification of Private Law is one of the most reputed institutions on international law.

COOPERATIVES IN THE UNESCO CONFERENCE ON CULTURAL POLICIES AND SUSTAINABLE DEVELOPMENT

In cooperation with regional organisation Cooperatives of the Americas and the ICA sectoral organisation for cooperatives in industry and services (CICOPA), the ICA organised a **side-event as part of the UNESCO Conference on Cultural Policies and Sustainable Development - Mondiacult 2022** on 26th September. Hosted by Smart Belgium in Brussels, 200 people participated online and on site. With the theme “Cooperatives are Key Stakeholders in

advancing SDGs through the culture and creative sector”, the event was organised in partnership with organisations that had participated in the [parallel session](#) dedicated to culture and cooperatives during the 33rd World Cooperative Congress. **The report of the side event has been included in the official proceedings of the UNESCO Conference**, organised after a gap of 40 years! You can watch it [here](#).

The event has its roots in the 2016 inscription of the idea and practice of organising shared interests in cooperatives in the UNESCO Representative List of the Intangible Cultural Heritage of Humanity. It explored the role of cooperatives in safeguarding cooperative culture and cultural heritage, as well as in shaping a resilient cultural and creative sector to face global current challenges. Elements inscribed as Intangible Cultural Heritage are safeguarded by the 2003 Convention of the same name, which is ratified by over 180 countries around the world.

Growth of the Cooperative Movement

This strategic theme focuses on the international effort within the ICA to promote the endogenous growth of the cooperative movement. It is thus the most complex and multi-faceted of the four themes.

GROWTH AND INVOLVEMENT OF THE ICA MEMBERSHIP

As of 31 December 2022, the ICA had 315 members from 107 countries. The ICA gained **11 new members** during the year and lost 7, achieving a positive 1.3% growth rate. New members represented 3,139,580 new individual members and lost members represented 2,149,075 individual members, achieving a net increase of 990,505.

Members benefited from various offers including individual meetings between the Director of Membership and 45 members, informative webinars and events, infographics, promotion of members through storytelling and three members' briefs:

[January 2023](#)

[July 2022](#)

[January 2022](#)

315
members

107 countries
11 new members
during the year
1.3% growth rate



81 countries participated in the ICA General Assembly

Cooperatives from around the world stepped in to support everyone affected by the **war in Ukraine**. The ICA launched a fundraising appeal for Ukraine and encouraged members to join efforts to mitigate the hardships being inflicted on the Ukrainian people.

The global cooperative movement met in Seville from 19 to 21 June for the [ICA General Assembly](#), which included side events organised by the Spanish Confederation of Worker Cooperatives (COCETA) under the theme “Cooperatives, the time is now!”. On 20 June, 246 member organisations from 81 countries participated in the ICA General Assembly. The members renewed the mandate of Ariel Guarco for the next four years. Mr Guarco was been re-elected President of the

ICA. A new Board of Directors has also been elected. Twenty-two candidates were standing for 15 seats on the board. The list of ICA Board members for the mandate 2022-2026 can be found [here](#).

Four ICA sectoral organisation representatives were nominated by their respective constituents and formally elected by the General Assembly. They are Dr. Carlos Zarco from the International Health Cooperative Organisation (IHCO), Blase Lambert from Cooperative Housing International (CHI), Sung-hee Lee from the International Cooperative Agricultural Organisation (ICAO) and Shaun Tarbuck from the International Cooperative and Mutual Insurance Federation (ICMIF). The youth representative - Ana Aguirre from Spain, and gender equality

chair - Xiomara Nuñez de Cespedes from the Dominican Republic were also formally elected. Three Vice Presidents who were recently elected by their Regional Assemblies were ratified by the ICA General Assembly. They are High Chief Oriyomi Ayeola from ICA Africa, Chandrapal Singh Yadav from ICA-Asia Pacific, and Susanne Westhausen from Cooperatives Europe.

The General Assembly also included a speech from the President of COOPUkraine, an ICA member from Ukraine, who offered a speech to the audience sharing the situation of the cooperative movement in the country and calling for support.

The ICA Global Office organised 7 Board meetings in 2022.



COORDINATION

Regarding the coordination between the regions and sectoral organisations, 2022 saw the continuation of communications, membership and the policy and regulation subgroup of the ICA Regional and Sec-

toral Coordination Working Group (“RESO”). The ICA Global Office staff continued to staff and coordinate the 5 ICA Thematic Committees (see Thematic Committees section from page 48).

POLICY AND ADVOCACY

RELATIONS WITH THE UN

60th session of the United Nations Commission for Social Development

In February, cooperatives were at the 60th session of the [United Nations Commission for Social Development](#), with President Guarco representing the ICA and submitting a statement highlighting cooperatives' role in driving an inclusive and resilient recovery from Covid-19. The UN Secretary General, António Guterres, recognised the importance of cooperatives as key economic and social actors in the global recovery strategy in his [2021 Report on Cooperatives and Social Development](#). The ICA presented a statement to the sixtieth session of the UN Commission for Social Development, highlighting the potential of cooperatives to facilitate a just and fair transition and overcome the Covid-19 crisis. The document was made possible thanks to the contributions of regional and sectoral organisations of the ICA. Read the full statement [here](#).

Marking World Environment Day at the Stockholm+50 Conference

The ICA co-organised an international meeting convened by the United Nations General Assembly



in Stockholm, Sweden, on 2 June. The Stockholm+50 meeting marked the week of World Environment Day (5 June), as well as being five decades from the 1972 United Nations Conference on the Human Environment, an event which highlighted the importance of the environment for human well-being. The aim of this recent event was to exchange concrete measures governments are taking to redefine the priorities of a [new economic system](#). Find more information [here](#).

2022 UN High-Level Political Forum

The 2022 International Day of Cooperatives was celebrated as part of the Voluntary National Review Lab (VNR Lab) during the High-Level Political Forum on Sustainable Development (HLPF) at the United Nations' Headquarters in New York on 7 July 2022. The theme of the HLPF was *"Building back better from the coronavirus disease (COVID-19) while advancing the full implementation of the 2030 Agenda for Sustainable Development"*. This

was aligned with the theme of the International Day of Cooperatives: ***Cooperatives Build a Better World***. The VNR Labs were established to provide member states and civil society with the opportunity to have a deeper discussion on the presentation of their voluntary national review reports. The event underscored cooperatives' contributions to resolving the major problems addressed by the United Nations and strengthening and extending partnerships between the international cooperative movement and other actors. The event was co-organised by the UN Committee for the Promotion and Advancement of Cooperatives (COPAC) in collaboration with the Permanent Mission of Mongolia to the United Nations. It gave member states from Spain, Togo, Japan and Mongolia the opportunity to share good practices and present their national action plans in support of cooperatives to advance the Sustainable Development Goals. Find more information about the event [here](#).





SOCIAL AND SOLIDARITY ECONOMY

2022 ILC Discussion on Decent Work and SSE

The ILO Conclusions on Decent Work and the Social and Solidarity Economy (SSE), explicitly including cooperatives, were approved by the Plenary of the International Labour Conference (ILC) on 10 June 2022 in Geneva, following 10 days of discussions (31 May-9 June) in which the ICA took part. Read the proposed resolution and conclusions concerning decent work and the SSE here and more information regarding the process [here](#).

Signing of the Charter for the International Coalition for the SSE

On 6 May 2022, during the **Social Economy, the Future of Europe** event in Strasbourg, France, the ICA, the Global Social Economy Forum ([GSEF](#)), SSE International Forum ([SSEIF](#)), Association Internationale de la Mutualité ([AIM](#)) and [ICMIF](#) signed the [charter](#) for the **International Coalition for the Social and Solidarity Economy (ICSSE)**. The ICSSE brings together intercontinental networks of associations, cooperatives, foundations, social enterprises, mutuals, and local and territorial authorities with the aim of deepening advocacy for the recogni-

tion of the SSE, and to promote the SSE as a field of economic activity that must be recognised, and one that is useful for the implementation of the Sustainable Development Goals. Read more [here](#).

Potential UN Resolution on Social and Solidarity Economy

The UN Inter-Agency Task Force on Social and Solidarity Economy ([UNTFESSE](#)), where ICA is an observer, has been working towards raising the visibility of the SSE and has been advocating for the adoption of a UN resolution on the SSE by the UN Member States.

A delegation from the following UN Member States; Argentina, Bulgaria, Chile, Columbia, Costa, Rica, the Dominican Republic, France, Ireland, Italy, Mongolia, Morocco, Senegal, Slovenia and Spain formed the core group for writing the zero draft of the resolution and mobilising other member states to support the adoption of the resolution. They convened several meetings at the UN Headquarters in New York to raise awareness on the positive development impact of the SSE in helping to localise SDGs and render a more inclusive, resilient, and sustainable recovery, drawing on experiences shared by member states and civil society in-

cluding cooperative organisations. Find more information [here](#).

COOPERATIVES ENGAGEMENT IN THE G20 DISCUSSIONS

In 2022, under Indonesian G20 Presidency, the ICA member, [INKUR](#) Federation, led the process of ensuring cooperatives are well represented in the G20 discussions particularly in the B20 task forces and C20 working groups. [INKUR](#) collaborated with the ICA under the framework of ICA G20 Working Group and organised [side events](#) alongside the G20 events to demonstrate the [contribution of the cooperative movement](#) towards sustainable development and achieving the UN agenda 2030. Find more information on cooperative engagement in the G20 [here](#).

On 19 December 2022, Indonesian members passed the baton to Indian members to continue cooperatives' engagement in the G20 discussions under the Indian G20 Presidency. ICA's participation in the G20 is a unique opportunity to bring the cooperative voice to the heart of one of the most powerful international forums for economic and social affairs. Learn more on the G20 Handover event [here](#) and the ICA G20 Cooperative Working Group [here](#).

COMMUNICATIONS

ICA PRESENCE ONLINE

Over 455,000 users visited the **ICA website**, which represents an **increase of 35% with respect to 2020**. Almost 13% of the visits originated from India, followed by the Philippines (9%) and the US (7%). The most popular page was the Spanish version of the “What is a cooperative?” (see [here](#)), followed by the English version of Cooperative identity, values & principles (see [here](#)). The ICA is also managing another eight websites, including the ones dedicated to each thematic committee.

As for **social media** channels, the growing trend of new followers remained in all channels (Facebook, LinkedIn, Instagram and YouTube) but Twitter, which registered a slight reduction at the end of the year in the context of the crisis at this social network. **The most successful posts across media were on CoopsDay – some of them generated over 14,000 impressions** on Facebook and over 6,000 on Twitter. The posts that generated the highest engagement rates covered Mondiacult and the 127th anniversary of the ICA.

The ICA YouTube channel received almost 18,000 views. The top

videos were the [keynote speech of Vandana Shiva](#) at the 2019 ICA Conference in Kigali, the video [“In 10 Years I hope”](#) that commemorated the 2020 International Day of Cooperatives, and the [message of President Guarco on the 2022 CoopsDay](#).

Two issues of the ICA external newsletter **Cooperative Insider** were published. Together with the Members’ Brief, these are focal tools reporting on the latest news of the cooperative movement. It is sent to more than 20,000 subscribers worldwide in three languages, and it is backed by a multichannel campaign implemented throughout the ICA’s regular social media platforms and live posting.

A HISTORIC #COOPSDAY

Marked by cooperatives worldwide since 1923 and officially proclaimed by the United Nations General Assembly on the centenary of the ICA in 1995, the International Day of Cooperatives is celebrated annually on the first Saturday of July. The 2022 edition was on the 100th International Cooperative Day, the 28th International Day of Cooperatives

recognised by the United Nations and marked a decade from the International Year of Cooperatives in 2012.

Stories from more than **60 countries** were received and shared on the interactive CoopsDay map. We received close to 300 pictures and videos from cooperators joining the celebration around the world!

A historic interactive timeline celebrating the 100th CoopsDay edition was developed and integrated on the dedicated website www.coopsday.coop

455,000
users visited
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with respect to 2020.





Cooperation among Cooperatives

This theme is a key condition for the very existence of the cooperative movement; first, it corresponds to one of the cooperative principles; second, given the necessary ambition of a strategic plan for a movement representing cooperatives in the 21st Century and the dilemma of implementing it with limited resources, we need innovative and complex tools.

As part of the strategic initiative to deepen the common action of large cooperatives and cooperative groups, the ICA International Cooperative Entrepreneurship Think Tank ([ICETT](#)) was established in 2018. It aims to:

- strengthen cooperatives' entrepreneurial performance by offering strategic thinking on cooperative entrepreneurship and demonstrate that the cooperative business model can be a key differentiator for entrepreneurial competitiveness.
- serve as a strategic hub that would provide valuable information and experiences to strengthen cooperatives' competitive advantage, positioning the cooperative movement as a key driver for sustainable development.

IN 2022, THE ICETT ORGANISED TWO EVENTS ON:

The role of cooperatives in repairing and restructuring global value chains

On 13 December 2022, an event was held to evaluate the role cooperatives could play in creating ethical and sustainable value chains. The event, coinciding with UN International Human Rights Day, explored some of the issues affecting global supply chains in recent years, from climate change to Covid-19 to the Russia-Ukraine conflict. ICA members had the opportunity to learn – from diffe-

rent experiences worldwide and experts from other international organisations – how well-placed cooperatives are to contribute to repairing and restructuring global value chains to achieve economic, social and environmental objectives. Find more information about the webinar [here](#).

Digitalisation and cooperative identity and WCM launch

ICETT, in collaboration with [Eu-ricse](#), organised a webinar on 1 December 2022 on how cooperatives are experimenting with digital

tools to strengthen and reinforce cooperative identity. Two initiatives linked with large consumer cooperatives systems – [MidCounties Cooperative](#) (UK) and [Lobyco](#) (Denmark) – offered highlights including how to enhance members' economic, governance, and community engagement through digital means, and Dr. Gopinath, Vice Chancellor of Digital University Kerala discussed the relationship between digitalisation and the cooperative identity. The webinar also saw the launch of the 2022 edition of the World Cooperative Monitor (WCM). Published each year since

2012 to report on key economic and employment data on the top 300 cooperatives and mutuals in the world, it collects robust economic, organisational, and social data about cooperatives worldwide. At

its core, the [World Cooperative Monitor](#) is a report by and for cooperative businesses and their own global movement. A report on this webinar and recordings are available [here](#).

Contribution to Global Sustainable Development

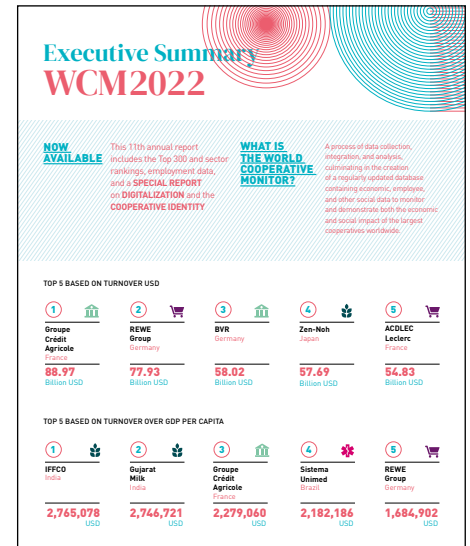
This theme focuses on sustainable development through cooperatives: specifically, how cooperatives contribute to sustainable development and peace, as enshrined in the SDGs, beginning at local and regional levels. The SDGs highlight an integral part of what cooperatives are all about and have been doing for decades. The international cooperative movement will use the SDGs to illustrate its continuing contribution to sustainable development.

MAPPING INTERNATIONAL COOPERATIVE DEVELOPMENT PROGRAMS (MICDP)

To demonstrate the impact of Cooperative Development Organisations (CDOs) in international development, the U.S. Overseas Cooperative Development Council (OCDC) and the ICA joined forces to create an online data portal. This website displays international development projects run by CDOs, demonstrates the extensive reach and scope of those initiatives, and invokes greater collaboration with institutions and partners.

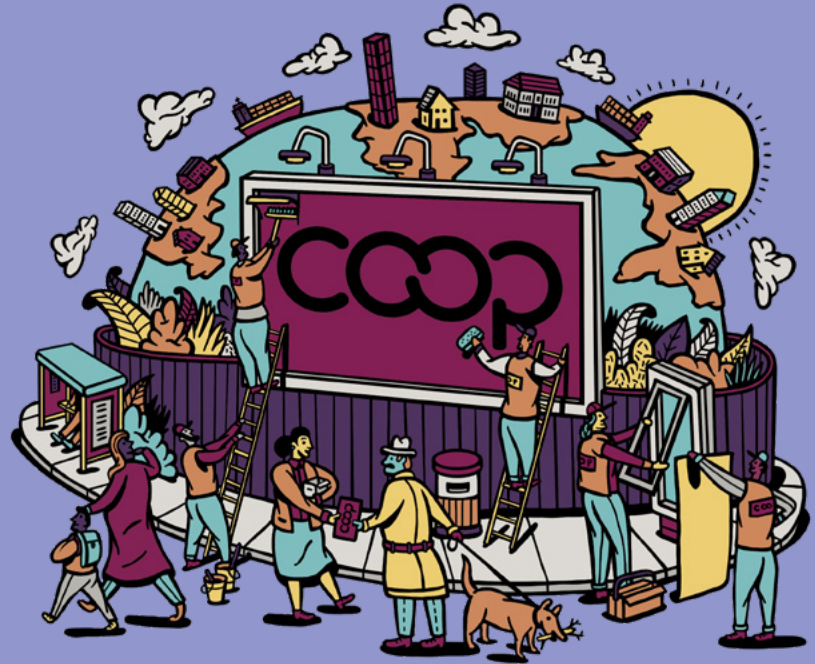
The online portal displays a short profile of each CDO, an interactive world map to identify projects by country, a search engine, as well as some general statistics. Currently, the **over 400 featured projects take place in 72 countries**, investing around 1 billion euros. Each displayed project features the partners, donors, period of implementation, geographic scope, budget, sector, impact on SDGs, indicators, objectives, and a summary note.

The dynamic portal will grow further over the coming years, including additional CDOs and projects. The data will increase access to information for member organisations and raise the profile of cooperative development vis-à-vis donors, international institutions, decision makers, partners, and other stakeholders. Find all the information at <https://micdp.coops-4dev.coop/>





The activities of the ICA regions



International Cooperative Alliance Africa

MEMBERSHIP

The new members who joined in 2022 are **North-West Cooperative Association Ltd (NWCA LTD)** from Cameroon joined ICA in September

2022 and **Coopérative Centrale d'Épargne et de Crédit du Kivu (COOCEC-KIVU)** from the Democratic Republic of the Congo joined

in October 2022, both from Francophone Africa, that is still under represented.

9TH TECHNICAL COMMITTEE OF THE AFRICA MINISTERIAL COOPERATIVE CONFERENCE

The 9th Technical Committee of the Africa Ministerial Cooperative Conference (TCAMCCO) was held from May 23rd to May 27th 2022 in Mombasa, Kenya. The Theme of

the Conference was “*Accelerating Cooperation Among Cooperatives in the Post Covid-19 Era*”. The conference involved a total of 137 participants drawn from 19 coun-

tries. The participants included government officials, cooperative leaders, cooperators, partners and other stakeholders.

13TH AFRICA MINISTERIAL COOPERATIVE CONFERENCE

The 13th Africa Ministerial Cooperative Conference (AMCCO) was held from 16th to 20th October 2022 in Cairo, Egypt. The theme of the conference was: “*Growing Africa Together: The role of African Cooperatives in accelerating Sustainable Development Goals (2030) and the Africa We Want (Agenda 2063)*”. The general objective of this conference

was to bring government officials, cooperative leaders and other stakeholders into a forum to deliberate on how best cooperatives could continue to contribute to the growth of Africa particularly in the achievement of SDGs 2030 & African Agenda 2063. The 13th AMCCO drew participation of 249 participants from 44 countries.

PROJECTS HIGHLIGHTS 2022

- The successful completion of the Global Cooperative Entrepreneurs training for the Cooperative mentors and ambassadors (Kenya Scale-Up) was conducted from 8-9 December 2022 at the Cooperative University of Kenya. The ambassadors shared their insightful start-up ideas and together, the mentors pledged to support them through the process to actualize the ideas. We Effect, Global Communities, Farm better and the Cooperative University of Kenya participated in the event and made presentations.

- The ICA-Africa-We Effect partnership ended on 31st December 2022. This marked an end to an eventful and long partnership that lasted more than 20 years.

However, the end of the partnership has opened other ways of engaging with We Effect on small but targeted project activities in cooperative development going forward. An invitation to submit short term proposals has been opened and is being pursued by the office.

- The ICA-Africa collaboration agreement with Women Engage for a Common Future (WECF) and the Oromia Coffee Farmers' Cooperative Union (OCFCU) was renewed in 2022 through a grant from GIZ to carry out a scoping mission on what it takes to establish renewable energy cooperative/s in Ethiopia. The partnership will run through June/July 2023.

- The ICA-Africa and OCDC re-

AFRICA COOPERATIVE DEVELOPMENT STRATEGY 2023-2033

The Africa Co-operative Development Strategy 2023-2033 was launched at the 13th Africa Ministerial Cooperative Conference. The new strategy focuses on three strategic areas:

- Promotion of the Cooperative Identity
- Cooperation among Cooperatives
- Institutional Capacity and Service Delivery



search study on, “*Adoption of Climate-Smart Agricultural Practices that Contribute to the Resilience of Small-Scale Farmers*” was carried out in five East Africa countries of Ethiopia, Kenya, Uganda, Tanzania and Rwanda.





RESEARCH, POLICY AND LEGAL AFFAIRS HIGHLIGHTS

- A Resolution on the development of a model law on cooperatives in Africa was adopted by the Pan-African Parliament on the 10th of November 2022.
- The final report of the African Development Strategy 2023-2033 was officially launched in October 2022.
- ICA-Africa, the ICA Cooperative Law Committee (CLC) and IUS COOPERATIVUM Association collaborated to organize a series of two free webinars on cooperative laws in Africa.
- Presentations made to UNIDROIT Working Group in September 2022.
- Attended Policy Forum on Development (PFDs) and ACP-EU meetings.
- Attended the OACPS-EESC consultation.

COMMUNICATION DEPARTMENT

Continuous management of the digital and online communication channels mostly in promoting ICA-Africa activities but also general activities/information on cooperative development in the region and worldwide, including the dissemination of the ICA-EU Partnership Legal Framework Analysis - Regional report for Africa. The report provides an overview of the legal trends and common features in the region and highlights a number of recommendations for an improved enabling environment for cooperatives. The other research was about cooperatives' contribution to the green economy.

ICA-AFRICA YOUTH NETWORK

We have been closely monitoring and providing support to the ICA Youth Network Replication Project winners after doing the third evaluation of their projects. Both **Enhancing Organic Food Cropping Cooperative** and **Young People's Multi-purpose Cooperative Society** are implementing their ideas well, and even planning to expand their cooperative

membership and also provide same training to their peers.

Mabruck Ismail Mpangule from Tanzania Federation of Cooperatives (TFC) was elected to the ICA Youth Committee as a member-at-large during the ICA Youth Committee Annual Plenary Meeting that was held online on 28 September 2022.

ICA-AFRICA GENDER EQUALITY COMMITTEE (GEC)

ICA-Africa GEC Chairperson Prof. Esther Gicheru represented the region of Africa during the "*Gender equality today for a sustainable tomorrow*" webinar that took place on Thursday 31st of March 2022. On 14 July 2022, ICA-Africa GEC representative attended the ICA Committee on Cooperative

Research as part of its European Research Conference. ICA Gender Equality Committee organized a webinar on the 25th November 2022, themed "*Cooperatives join activism to end violence against women and girls*" where the ICA-Africa GEC Chairperson, Prof. Esther was a speaker.

ALLIANCE AFRICA AGRICULTURAL COOPERATIVE ORGANISATION (AAACO)

The **ICA-MAFF training** funded by the Ministry of Agriculture, Forestry and Fisheries (MAFF) of the Government of Japan was completed and saw 3 African candidates representing Ghana, Eswatini and Tunisia for the training. The training was followed by an evaluation survey from 2018-2020 participants and 2 African trainees Action plans implementations have been selected amongst the top.

We secured 4 seats for AAACO members to participate in the ICA-

AP 3rd Online Training Course on *"Empowerment of Rural Women for Improvement of their Leadership and Business Management in Asia & Africa-2022."*

In May 2022 we held the AAAACO members' forum, a steering Committee has been put in place. Following that establishment, the committee held meetings in June 2022, July 2022 and August 2022 where discussions on issues of interests to the members are discussed.

We currently are having discussions part of the ongoing collaboration of the ICA with UNIDROIT (International Institute for the Unification of Private Law) on developing a guide for Legal Structure of Agricultural Enterprises (LSAE). On 22nd September 2022, AAACO members will be attending a virtual consultation in the same line involving different stakeholders and bring in perspectives from agricultural cooperatives to the discussions.





Cooperatives of the Americas

COOPERATIVE IDENTITY: ALLIANCES AND RESOURCE MOBILIZATION

2022 was a year of great results in terms of the promotion of the cooperative model, also in alliances with international organisations.

In partnership with the **Inter-American Institute for Cooperation on Agriculture** - IICA, the Joint Cooperation Program «Intercooperation for the digital transformation in agriculture» was executed, consistent 6 coop-to-coop Intercooperation Projects for commercial development through the use of technologies (PICs) and the Competence Center. The promotional materials were presented at the VI Cooperative Summit in October 2022. Likewise, the first training block on Remote Sensing Applied to Agriculture was developed in collaboration with the University of Córdoba.

In partnership with **FAO Americas**, training proposals were developed for the cooperative agricultural sector, collaboration was made in virtual and face-to-face parti-

cipations for the publication of a sample of the contributions of cooperatives for the sustainability of the value chains of food produced in the region and conversations began for the active participation of Cooperatives of the Americas in the FAO consulting group for the private sector and a project for the implementation of connectivity, e-commerce and technological solutions applied to agriculture for cooperatives.

Additionally, in partnership with **ALADI - Latin American Association for Economic Integration**, an initiative called «Business Connections» was held, with within the framework of Business Week, as well as training course on digital tools promoting the participation of cooperatives in the region.

After two years of restricted execution of the Casa de la Alegría project, co-financed by the EU Delegation to Costa Rica, Cooperativas de las Américas in alliance with Co-

peTarrazu improved the infrastructure of 11 houses that served 199 migrant children and indigenous people in Costa Rica. Under said project, the study of successful cases of cooperatives in the region that provide decent work opportunities and eradication of child labor in the region was developed and 2 seed grants were provided for a total of 27,800EUR.

Likewise, after a two-year hiatus from the Mexico Resilience Project, financed by the Cooperative College UK, a new nucleus of cooperatives was identified in Chiapas, Mexico: a baseline need- assessment has been done and the project has started, considering to be executed during the first 9 months of 2023.





DEVELOPMENT AND GOVERNANCE OF THE REGIONAL COOPERATIVE MOVEMENT

PRODUCTS AND SERVICES PORTFOLIO

The regional office has been collecting information on the training needing of member organisations through bilateral meetings, surveys, among other tools. As a response, it has restructured the offer of services in five areas: training, internships, certifications, publications and customised services.

TRAINING

In 2022, the training focused on raising awareness about the importance of internal governance, as well as the development of capacities to generate internal Audit processes in the Cooperative Social Balance. Representatives of cooperative organisations from Brazil, Colombia, El Salvador, Paraguay, the Dominican Republic, Uruguay and Greece participated.

CERTIFICATION

GOOD GOVERNANCE: this service developed from the Regional Office seeks to monitor Cooperative Governance processes via the implementation of the Cooperative Identity, carrying out both qualitative

and quantitative verification that allows Auditors to make recommendations in the process of continuous improvement of the certified organisations.

SOCIAL BALANCE: on the other hand, the certified organisations in Cooperative Social Balance receive a qualitative and quantitative audit, based on the analysis of the indicators related to the cooperative management, the cooperative value and principles and how these actions contribute to compliance of the goals of the UN 2030 Agenda. This generates a report with improvement recommendations for the following period. In 2022, 20 entities from Argentina, Chile, Ecuador and Uruguay have been certified.

INTERNSHIPS

The knowledge exchange spaces have been structured that seek the benefit and consolidation of the cooperative sector in the Americas and globally. During 2022, visits were made to cooperatives in Spain and Paraguay, with the participation from Colombia, Costa Rica, Panama, Paraguay and Uruguay.

PUBLICATIONS

In 2022, two publications were generated: the first, *“Public institutions and policies for the promotion of cooperatives in Latin America”* in partnership with UN ECLAC.

The second was internal articulation between the Housing Network of Cooperatives of the Americas, *“Insights, reflections, actions and proposals from the Housing Network of Cooperatives of the Americas”* with contributions from Argentina, Chile, Colombia, Mexico, Puerto Rico, Uruguay and a subregional contribution from Me-soamerica.

VIRTUAL CLASSROOM

The regional office continues to improve its online cooperative educational space. In 2022, an update of the graphic image and a space for induction of new member organisations and Board of Directors has also been developed to be used in 2023. Additionally, new videos and documents are now available into the documentary space.

GOVERNANCE

In the framework of the VI Cooperative Summit, from October 25 to 27 in Paraguay, elections were held for authorities of each committee/network. The assemblies of Committees and networks were held: youth, gender equality, housing, CICOPA Americas, agriculture, and cooperative banking, improving integration protocols.

The "Assembly Procedures" were updated, resulting in a document that contemplates the processes prior to and during the assembly, for which training was also carried

INTER-COOPERATION

After two years of virtual activities due to the pandemic, the VI Cooperative Summit was held followed by the 7th Cooperative Law Congress from the 27 to 29 of October

The 6th Cooperative Summit of the Americas was attended by 855 face-to-face and 42 virtual cooperative leaders who exchanged through 7 plenary sessions and 17 parallel sessions, around the proposed thematic axes: Cooperative Identity, Economic

out for those involved in the development of the Regional Assembly to guarantee that the itself was a fluid and productive process, above all democratic and transparent.

During the Regional Assembly, the Presidency was voted and the members of the Council were ratified. The authorities of the Audit Committee were elected.: Graciela Fernández Quintas was elected President by acclamation by the unanimity.

The report on the Management and The Regional Director Technical Re-

Reactivation and Integration, Sustainability and Climate change. Outputs in terms of exchange of knowledge, debates and a Final Declaration, a document that will be used as an input for the next strategic planning, are **available online.**

The 7th Congress of Cooperative Law was attended by 140 participants. During the course of the Congress, elaborate papers on issues such as technology and cooperative demo-

port show the great development and the results of the growth carried out in the period 2018 -2022

INTERNAL MANAGEMENT

The responsibilities and job positions of the staff were analyzed: as a result, an update of the description of the tasks or in a modification of the contracts.

The creation of the Network of Health Cooperatives of the Americas has been promoted, to join the global Committee of Health Cooperatives of the ICA

cracy, unemployment and worker cooperatives, cooperative use of energy sources and the new frontiers of cooperative organisation were presented and discussed. Special consideration deserved the cooperative identity within the current context of economic and social activity. This event also has a document of conclusions with a view to guiding the development of cooperative law in the continent.





International Cooperative Alliance Asia - Pacific

2022 was a significant year for cooperatives. It marked the 100th International Day of Cooperatives (CoopsDay), the 20th anniversary of the adoption of ILO Recommendation 193 on the Promotion of Cooperatives, and the 10th year since the UN International Year of Cooperatives. To celebrate it, ICA Asia and Pacific (ICA-AP) organized a webinar, *What has changed since 2012?* with members, government representatives, and international bodies. With the ILO, a webinar was organised to commemorate the twenty years of the ILO Recommendation 193 and discuss the status of its adoption across countries in the region. The ICA-AP Committee on Youth Cooperation (ICYC) celebrated International Youth Day which focused on intergenerational solidarity by organizing a webinar on ageism in employment.

The Asia-Pacific region is now well represented at the ICA Global Board. During the elections held in Seville in June, Mr. Cai Zhenhong

from All China Federation of Supply and Marketing Cooperatives (ACFSMC); Mr. Aditya Yadav from Indian Farmers Fertilizer Cooperative (IFFCO); Mr. Bahman Abdollahi from Iran Chamber of Cooperatives (ICC), Mr. Toru Nakaya from Japan Cooperative Alliance (JCA); and Dato' Kamarudin Ismail from The Malaysian National Cooperative Movement (ANGKASA), were elected as members at large. Mr. Sunghee Lee from National Agricultural Cooperative Federation of Korea (NACF) was elected as the sectoral representative for the International Cooperative Agriculture Organization (ICAQ). Dr. Chandrapal Singh Yadav from India, the President of ICA-AP, serves as the Vice-President on the Global Board. Two of the regional committees had their elections in 2022. Ms. Chitose Arai from Japan and Ms. Priti Patel from India were elected as Chairperson and Vice-Chairperson of the ICA-AP Committee on Women. Datuk Seri Dr. Abdul Fattah Abdullah from Malaysia and Mr. Gyan Bahadur

Tamang from Nepal were elected as the Chairperson and Vice Chairperson of the ICA-AP Committee on Trade and Business.

The ICA-AP Committee on Women and the Committee on Forestry hosted a virtual side event on “*Women in Cooperatives: Combating Climate Change Together*” at the UN NGO Commission on the Status of Women (CSW) 66 Forum. In addition, ICA-AP collaborated with the Malaysia Business Office (MBO) and the ASEAN Cooperative Organization (ACO) to organize the seminar *Demand vs. Opportunities in Cooperative Business: Bridging the Gap through Industry, Innovation, and Infrastructure (SDG 9)*, in Kuala Lumpur.

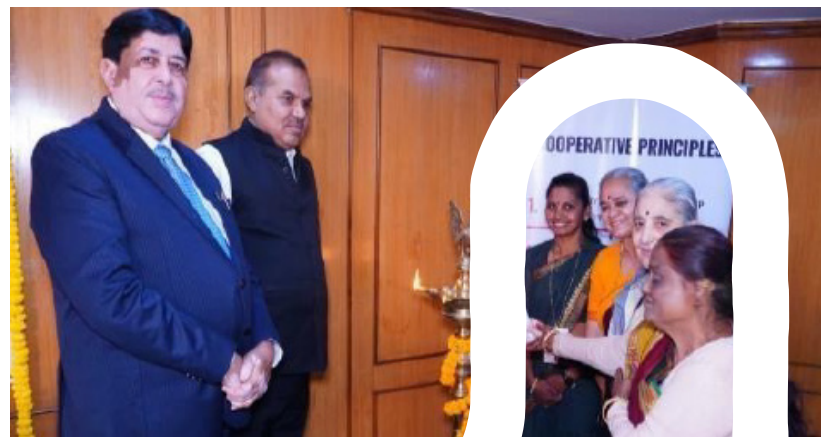


Seminar on Demand vs. Opportunities in Cooperative Business: Bridging the Gap through Industry, Innovation, and Infrastructure (SDG 9)

ICA-AP and Andhra Pradesh Mahila Abhivruddhi Society (APMAS) in collaboration with the Institute of Rural Management Anand (IRMA), ICA Domus Trust, and DGRV organized a multistakeholder consultation on Autonomy and Independence of Cooperatives in South India in Hyderabad. The ICA-AP organized a conference on Strengthening Solidarity – Enabling Women’s Cooperatives to Thrive in collaboration with the NCUI, SEWA Federation, and SEWA Bharat in New Delhi. The conference came out with the Delhi Declaration listing actions to support the growth of women’s cooperatives. Both these events focused on recommendations for the new national cooperation policy being discussed in India.

The ICA-AP signed an MoU with NCDC-LINAC for technical collaboration and to learn and advance research for the development of the cooperative sector in India. ICA-AP collaborated with CARE France, CARE International in Lao PDR, Haliéus, Sekong Provincial and Forestry Office (SPFO), Sekong Provincial Chamber of Commerce and Industry (SPCCI), and 4Form to form a consortium to implement the SuPER WE Coffee project - *Sustainable Production and Ethic Responsible & Women Empowered Coffee value chains in Lao PDR*. In May 2022, the Ministry of Economy of the United Arab Emirates (UAE) and the ICA through ICA-AP signed a cooperation agreement to develop and strengthen the cooperative sector in the country. The office continued its engagement with the Ministry of Agriculture, Fisheries and Forestry, Government of Japan to foster leadership and develop cooperatives in the Asia and Pacific region.

In September, ICA-AP supported the Global Innovation Cooperative Summit as an institutional partner. The Womens’ Committee has joined hands with the National Confederation of Cooperatives (NATCCO), Philippines to develop a customized training manual which will be used to conduct training of



Conference on Strengthening Solidarity – Enabling Women’s Cooperatives to Thrive

trainers (ToT) on climate change and action in cooperatives.

The Regional Committees have been active throughout the year organizing webinars in a collaborative manner across committees and regions. The ICA-AP Committee on Consumer Cooperation together with ICYC and Committee on Forestry organized the webinar on *What can we do for Forest*. The ICA-AP Committee on Cooperatives in Educational Institutions (ICEI), Committee on Consumer Cooperation, and ANGKASA organized a virtual roundtable conference on *Cooperative Identity in Practice and the Road Ahead for Cooperation* which was attended by participants in Asia and Africa. The MBO collaborated with ICA Africa to organize a webinar on *Enabling Environment for Youth to Own Their Economic Future*. CICOPA, the International Organisation of Industrial and





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Service Cooperatives in close collaboration with the recently established network of CICOPA Asia-Pacific held a webinar on Worker cooperatives and trade unions: Exploring relations in the Asia-Pacific region. The ICEI had its physical meeting in New Delhi in December.

The Go Green Campaign (GGC), initiated by the ICYC in 2018, to encourage youth to combat the global threat of climate change and its effects on future generations, entered its fourth phase. The 2022 campaign was carried out in collaboration with ANGKASA, Consumer Committee, and Forestry Committee. A webinar was held on *Youth as Climate Actors in Asia-Pacific* as part of the COOP Dialogue. The ICA-AP Committee

on Cooperative Research (CCR) organized the 16th Research Conference in collaboration with IKOPIN University, Indonesia on the theme *Rebuilding a resilient global society through cooperative identity*.

The ICA Asia and Pacific region currently has 111 members from 29 countries. During the year, two new members - the Emirates for Community Empowerment, UAE, and the Cooperative Association for Development & Finance (CADF), Jordan joined.

Two new country snapshots for Bangladesh and Palestine were published. The country snapshots provide a rich overview of the history, policy environment, case studies and international engagement.

In November 2021, ICA-AP launched COOP Dialogue as a biannual publication to start conversations around the issues that are relevant to cooperatives in the region. The second issue of COOP Dialogue on *Future Proofing Cooperatives in Asia and Pacific through Innovations* was released in May and the third issue on *Climate Action by Cooperatives: Contributions and Impact* in December.

The CCR launched COOP Colloquium in February 2022 to start an academic dialogue on issues that are relevant to cooperative education and research. There have been four COOP Colloquiums to date focusing on identity, resilience, and technology.



Cooperatives Europe

With a staff of 5 people and the commitment of its members, Cooperatives Europe (CE) implements a working programme that aims to put cooperatives in the first row and enable them to fully develop their potential.

In the framework of the Board meetings, two specific sessions were dedicated to reflections on **a new strategy for Cooperatives Europe**. After defining the purpose, Board members were involved in the objectives and actions in three areas of work or three “lighthouses” on research/education, gender equality, and youth. The work was presented and discussed during a specific strategic session at the conference on “Young people and the future of cooperation in Europe” in Cardiff, Wales in November 2022. This conference was held to fulfil a growing need to network and agree on the pathway for the coming years for the European movement.

PROMOTION OF THE COOPERATIVE ECONOMY IN GLOBAL ENTREPRENEURSHIP POLICY IS A GLOBAL TOPIC

Cooperatives Europe advocated for the recognition of cooperative entrepreneurship via participation in the SME Envoy (a high-level expert group from the EU Commission). An occasion to show the attractiveness, resilience, and strength of this model in times of crisis with the war in Ukraine and the skyrocketing energy prices. Concrete topics for SME’s coop such as finance scale up or late payment directive was also addressed. CE participated in discussions on finance scale-up, sustainable consumption, the impact of the energy crisis, late payment directive, and other key dossiers during these meetings. We also had regular exchanges with other European Business Organisations and EU Commission such as a bilateral

meeting with the new Head of Unit of SME policy in DG Grow.

CE ACTS TO PUT COOPERATIVES AS THE HEART OF SOCIAL ECONOMY

CE met with Commissioner Nicolas Schmit in October 2022 to discuss the cooperative movement’s position on social economy and set the foundations for a more regular dialogue with the Commission on other important dossiers. In the framework of the Commission’s Action Plan for Social Economy (SEAP) CE participated in various relevant activities:

- co-hosted a workshop at the Strasbourg conference “*Social Economy the future of Europe*” and published **a position paper** on the SEAP.
- provided regular written inputs

to several consultations carried by the several EU institutions such as the consultation for a proposal on a Council Recommendation on “Social Economy – developing framework conditions”.

- attended in November the Commission’s launching event of the Transition Pathway for the proximity and social economy ecosystem. Responding to EU Commissioner Breton, Cooperatives Europe’s director A. Mathis pledged to work on bridging the gap in supply and demand of skills in the social economy and presented its *SE4Ces Erasmus+* project where partners participated in a training programme for a new master’s course and teaching methodologies for the social economy that will be used in participating countries.





WORKING WITH THE NEXT GENERATION IS CRUCIAL

The Conference in Cardiff on “*Young people and the future of cooperation in Europe*” was an opportunity to support the reboot of the **Young European Cooperators Network**

(**YECN**) allowing young participants to develop their own action plan for 2023-2024 and restructure the network to face the future.

TO DEVELOP THEIR ACTIVITIES, COOPERATIVES NEED A LEVEL PLAYING FIELD

The objective is to act on transnational topics that impact the legal and business environment in which cooperatives are developing their activities.

Key dossiers:

- Fit For Future platform: Cooperatives Europe fulfils the role of expert within the platform that works on simplification, burden reduction, and new challenges regarding EU legislation. We work on the Parliament and the Council’s position on the Corporate Sustain-

ability Due Diligence Directive (CSDD) and its potential impact on cooperatives

- We also followed the Corporate Sustainable Reporting Directive and its work done in the EFRAG regarding the reporting standards.

GENDER EQUALITY

The activities on gender equality were mainly limited to monitoring and participation in some events, including the ICA’s gender committee. Indeed, the next developments are currently assessed within the lighthouse “gender” of the strategy work.

RESEARCH

Board members and Director participated in the ICA CCR European research conference on rethinking cooperatives from the past to the future. We were also a speaker during the global Innovation Coop summit that took place in Paris in September.

BUT THE SCOPE OF COOPERATIVES EUROPE'S WORK IS NOT LIMITED TO THE EU

Ahead of the European Commission's call for the second framework partnership (FPA), Development policy outside of the EU was developed in 2022.

In June 2022, Cooperatives Europe also participated in the closing conferences of two EU- Turkey projects **ToBeCoop** and **NewGenCoop** in Rize and Ankara. These projects were carried out in the scope of the EU Civil Society Dialogue Programme and in partnership with the Italian organisation Haliéus. The actions aimed to strengthen the business structures and networking capacities of the cooperative movement in Turkey in order to improve democratic participation in decision-making processes.

COOPERATIVES EUROPE ALSO IMPLEMENTS PARTNERSHIP WITH SECTORS ON THE FOLLOWING PROJECTS:

Co-Fresh Horizon Europe *project (in partnership with Euro coop)* presented the sustainability-oriented innovations developed by the working groups supporting the 7 pilot cases.

European Affordable Housing Consortium project coordinated by Housing Europe is to support SMEs, public authorities, and (social) housing providers in implementing renovation projects targeting social and affordable housing.

NETWORKING WITH MEMBERS AND PARTNERS/STAKEHOLDERS IS A KEY PART OF THE JOB:

The contacts with stakeholders and potential partners have intensified,

leading to partnership opportunities for 2023 and/or more long-term projects. The networking activity with universities and education agencies increased too, with frequent contacts for interventions during courses and lessons to promote the cooperative model.

COMMUNICATION ACTIVITIES ARE ESSENTIAL,

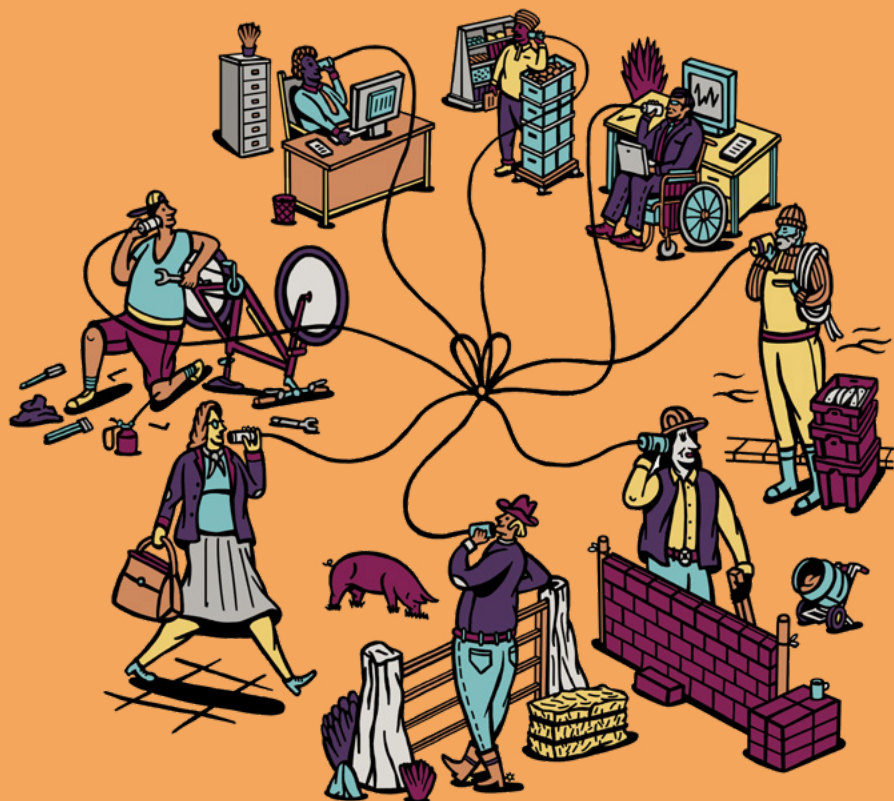
This year CE worked specifically on optimising and renewing the existing communication channels such as the website and newsletter. Another challenge was to align the overall CE branding with the rework of the tools in which significant steps have been taken. Additionally, work was done to increase connections and exchanges with members in the area of communications via the revitalization of the

communications working group and other platforms.

FINALLY, AS EUROPEAN REGION OF ICA,

CE was involved in different ICA activities, mainly: ICA Board (3) and General Assembly in Seville, Membership WG, Communication WG, Regional and international sectoral directors' meetings, Regional Director's meeting, Youth Committee, Gender Committee.





The activities of the ICA sectors

Consumers Cooperatives Worldwide (CCW)

In 2022, the CCW activities were carried out in accordance with the Work Plan and Budget adopted by the Executive Committee, with priority to **promote closer cooperation** between national consumer cooperative organisations from the ICA regions and interaction with other global cooperative sectoral

organisations. An important focus in the development of the cooperative business is the exchange of experience and good practices, aimed at **optimising the economic activity** of national organisations and attracting new members.

In February, at the initiative of

CCW, an online meeting of the Sectoral Organisations Liaison Group (SOLG) was held with the aim of **preparing and conducting an election procedure for nominations of sectoral representatives in the ICA Board**. As a result of the discussions, it was unanimously decided to develop a proposal for

an amendment of the Statute and Bylaws of the ICA, which would increase the Board seats for the sectors from four to eight. These amendments were presented to the Board and the General Assembly in Seville, Spain in June.

In May, ICA Africa held its **9th Ministerial Cooperative Conference**, in which CCW participated in the panel “*Innovations in Cooperative Trade in Times of Crises*” and was among the golden sponsors of the event. There, CCW presented the leading practices of consumer cooperatives in promoting sustainable development by restructuring supply chains into food systems underpinning the principles of environmental, social and economic sustainability.

Within the framework of the Cooperative Week in June, the elections **General Assembly of CCW** was held in Seville. The main items on the agenda were the adoption of the report for the 2017-2022 mandate, the election of president and executive committee and a discussion on the strategic objectives of the Organisation for the 2022-2026 term.



THE NEWLY ELECTED EXECUTIVE COMMITTEE CONSISTING OF:

President:

Prof. Petar Stefanov – President, Central Cooperative Union, **Bulgaria**

Vice-Presidents:

- Marco Pedroni – President, ANCC/Coop **Italy**
- Ismail Kamarudin – Board member, ANGKASA **Malaysia**

Members:

- Hector Jacquet – Board Member, FACC / Cooperative Obrera, **Argentina**
- Timothy Ntam – General Manager, Northwest Coop. Assoc., Coop **Cameroon**
- Marjaana Saarikoski – Director, Cooperative Affairs, SOK **Finland**
- Toshio Tsuchiya – President, Coop **Japan**
- Jeong hee Kim – Chairwoman, iCoop **Korea**
- Dr. Illia Gorokhovskiy – Chairman, Coop **Ukraine**



A key priority in the 2022-2026 mandate is to **strengthen cooperation** between the 26 national consumer cooperative organisations for a real contribution to the implementation of the ICA Strategic Plan 2030.

On the occasion of the **100th International Cooperative Day** on 2 July, in its address to members, CCW emphasized the role and importance of cooperatives which, taking swift and decisive action in overcoming crises, demonstrated resilience and remained close to their members and society as a whole.

In September, CCW launched the **International Children's COOP Drawing Competition**, entitled *"Smile, Dream and Draw"*, on with the initiative on Central Cooperative Union – Bulgaria. The idea of the competition was to promote the global coop brand, to focus the attention of the young generation on cooperative values and principles and to encourage their creative potential. We received 94 works with which CCW **organized an exhibition** in the Cooperatives House in Brussels in November. There, CCW members from Europe – Euro Coop, which held its Board meeting

on the premises, as well as the Secretariats of the ICA and CECOP/ CICOPA had the opportunity to view the artistic skills of children across the world. To rate the best drawings in each age category, CCW established an **international committee (jury)** of representatives of consumer cooperatives and Euro Coop Board members. The top three winners in both categories were distinguished with monetary prizes and certificates.

It is important to note that in 2022 the long-lasting process of **preserving the Cooperative House Europe** was completed. Thanks to the role of the Central Cooperative Union, Bulgaria, a member of the CCW, the House will remain in the global cooperative family. It will retain its cooperative ownership and it will continue to house the ICA and CICOPA/ CECOP secretariats, as well as possibly other cooperative organisations in the future. Work is already underway to establish a place for a **permanent exhibition of cooperative heritage**, where each ICA Region will have the opportunity to showcase the history of their cooperative movement's development. In this way, the building would truly become a World Cooperative House.

Located in Brussels, this would complement the **advocacy and representation** efforts towards the EU Institutions by having policymakers invited for meetings and to get better acquainted in detail with our global movement.

CCW was invited to speak at the **6th Cooperative Summit of the Americas**, held from 24 to 27 October 2022 in Luque (Asunción, Paraguay) and online. The participation was in the session entitled *"UN Goal 12: Cooperatives for Sustainable Food Systems"* and there CCW presented our members' vision of rethinking and restructuring food systems – from production to consumption. Consumer cooperatives in different parts of the world are building new business processes as part of a **new model** – that of a **food system**, replacing the existing linear food supply chain. In order to be truly sustainable, the **concept of "value"** also needs to be rethought in the new circular model. Currently, "value" is primarily determined by the profit indicator, which is purely economic and has shown its failure to achieve adequate environmental and social sustainability, to say the least. In other words, consumer cooperatives are

among the pioneers in retailing who establish their economic activity on the three pillars of sustainable development, simultaneously. The issue of **promoting food systems** as a key driver of the circular economy and the green transition is among the priorities of the European Union in the greater context of achieving the UN Sustainable Development Goals 2030. The CCW contributed to the implementation of the 6th

Cooperative Summit of the Americas through financial support.

Lastly, we are proud that in 2022, CCW adopted two new member organizations: Cameroon Co-operative Alliance - **COOP Cameroon** (which became the first organization from Africa) and the National Supervisory Union of Consumer Co-operatives - **Spółem Poland**.



Cooperative Housing International (CHI)

BUILDING AND EXCHANGING KNOWLEDGE

WEBINARS

Student Housing Cooperatives – Time to Unite – 19 May 2022 – explored the benefits of European student housing cooperatives coming together under one umbrella organisation. Featured guests from Studentendorf in Berlin, Student Co-op Homes in the UK, North American Students for Cooperation, Cooperatives Europe

MEMBER FORUMS

- MOBA share offer & ETHZ research on housing coops in Latin

America – May 11, 2022

- Financing Mechanisms for Cooperative Housing Development-17 Nov 2022.

SECOND INTERNATIONAL COOPERATIVE HOUSING SYMPOSIUM IN ZURICH- SEPTEMBER 22-23, 2022

The cooperative housing movement met in September 2022 in Zurich, Switzerland together with over 100 participants from Europe, North America, Israel, Nepal, the Philippines and Japan. Thirty interested

people also joined in virtually. The conference's theme was "*Growing the Movement*": How can the cooperative idea be taken further into the world? The keynote was given by Sorcha Edwards, Secretary General of Housing Europe, the European Federation for public, social and cooperative housing. In her keynote, she presented the #Housing2030 report, a joint initiative of Housing Europe, UNECE and UN Habitat. The report examines the question of which policy instruments are needed to ensure af-





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fordable housing in the long term. A side-event followed with the theme being *"The European Student Co-op Convening : Developing a United Front."* Co-organized by Cooperative Housing International, urbaMondé, Studentendorf Berlin, NASCO, Student Coop Homes (UK) and La Ciguë. The event explored some inspiring examples of student housing cooperatives in the USA, Switzerland, Scotland and Italy, focusing on the importance of adequate financial and technical support brought by public actors and through cooperation with other housing cooperatives and their local federations and networks. The event continued on to Geneva with student coop housing site visits and guided discussions on establishing the groundwork for cooperation in Europe.

THE 4TH INTERNATIONAL CONFERENCE FOR COOPERATIVE HOUSING AND 1ST AFRICAN TRAINING PROGRAM-OCTOBER 16-20, 2022 - NEW CAIRO, EGYPT

Presentations by CHI representatives from Canada, Sweden, USA & Cameroon.

COOPS EUROPE – NOV 21 CONFERENCE IN CARDIFF EXPLORING THE ROLE OF YOUNG PEOPLE IN

THE COOPERATIVE MOVEMENT

Scott Jennings, CHI board member representing the student housing coops.

INTERNATIONAL SOCIAL HOUSING FESTIVAL IN HELSINKI -JUNE 14-17 2022

Roundtable discussions on resilience and sustainability of the coop model plus site visits.

SPEAKING ENGAGEMENTS: (VIRTUAL)

Common Ground Women for Revolutionising Housing Network virtual event- New Zealand

Fenacohab's virtual members' meeting (Brazil)

Vision 4 Cooperative Housing and Global Communities in Kenya

Multipro first graduation of Cooperation school in Nicaragua

Guest on a podcast in Iceland by the Iceland Tenants' Union

Common Equity's AGM (Australia)

INTERVIEWS/MEETINGS

Richard Audet from FHCQ, (Montreal coop housing federation) for an exposé on the Swedish cooperative housing model

Rujun Jia, PhD student with TU Delft on housing policy in China

Klaus Mindrup, member of the Committee on Construction, Hou-

sing, Urban Development and Communities in Germany

Jakub Barszcz - Vienna University of Business and Economics- study on potential of cooperative housing in providing stability and security during the current cost of living crisis

Corinna Holz – Humboldt University of Berlin-research on formation of transnational networks and the role they play for the establishment of new cooperatives and projects

Silvia Cafora, University of Turin researcher conducting a comparative study for writing a paper for University of Calgary on cooperative models in Canada, housing policy, the role of the state (policy, funding, land)

vii. Institute for Housing and Urban Development Studies (IHS) in Rotterdam re. reviving

social housing training program

Dirk Vansintjaan of RESCoop regarding housing coops transitioning to green energy

Mr. Fuad Kharmah, Head of Projects of Cooperative Works in Palestine

Zola Rose from Common Ground in New Zealand. Julie LaPalme is invited to present on international coops at a Women for Revolutionising Housing Network on March 16.

Kazakhstan housing company

PARTNERSHIPS AND COLLABORATIONS

CoHabitat Network

International Social Housing Festival in Helsinki – June 2022
Student Housing Co-op Side Event (Zurich/Geneva)
GOLD VI Report on Pathways to urban and territorial equality
ABZ & WBG Zurich - 2nd International Cooperative Housing Symposium

ICA COLLABORATIONS

Legal Frameworks Project
Membership Working Group
Communications Working Group

COMMUNICATIONS

Website – 7.5 K users

Coop Conversations Podcast (1,333 downloads)

Episodes released in 2022

Rosie Moore – Peterborough Housing Coop, New Zealand
Ander Zabala Gomez – Sostre Civic, Spain
Maxime Zait, Fairground Brussels, Belgium

E-bulletins (420 subscribers) six editions

Social Media Followers

Facebook – 3, 624

Twitter – 2,698

Instagram – 793

LinkedIn – 1,859

YouTube - 259

GOVERNANCE

Executive Meetings (8 virtual meetings)

CHI Board Meetings (3 virtual meetings and one in person)

- Update of CHI rules at CHI Plenary in Sevilla, Spain -June 21
- Election of Blase Lambert, CHI's Treasurer appointed as the housing sector representative for ICA Board

ADVOCACY

NASCO Global Advocacy Meetings on housing and urban development (including the follow-up and review of the New Urban Agenda)

MEMBERSHIP

Expanded our membership in under-represented regions

Coop Cameroon

FENACOHAB Brazil (reapplication process taking place in 2023)

Business Council for Cooperatives and Mutuals (Australia)

Sostre Civic (Catalonia)

Central Housing Cooperative Union (Egypt)

OBOS (Norway)

RESEARCH

GOLD VI Report on Pathways to urban and territorial equality

Chapter 8-More than housing: multiple use cooperatives for the transition towards sustainable neighbourhoods and cities (United Cities and Local Governments publication)

Member Research

- The Economic Impacts of Limited-Profit Housing Associations (LPHA) in the Austrian housing market by GbV
- Land & Financing for Community-led Housing – Sostre Civic





CICOPA

CICOPA, the International Organisation of Industrial and Service Cooperatives encompasses hereunder its main activities for the calendar year 2022.

UNITED NATIONS

CICOPA's president was invited to **speak about cooperatives and SDGs at the United Nations** headquarters in New York City. This was done in the UNFSSE discussion dedicated to the future UN recommendation on Social and Solidarity Economy for sustainable development. CICOPA also used the opportunity to present its position for the recommendation.

CICOPA ASIA-PACIFIC CONSOLIDATION

At the end of 2021, CICOPA and its member organisations in Asia and the Pacific gathered for the launch of the new regional network “*CICOPA Asia-Pacific*”. The year 2022 was vital for its consolidation in the Asia-Pacific region, as well for its growth. Together with CICOPA Asia Pacific, CICOPA has organized a webinar titled “*Worker*

cooperatives and trade unions: Exploring relations in the Asia-Pacific region” where members from the Asia Pacific region came together and presented their best practices. ILO and ITUC have also participated in the event. The webinar explored the opportunities for collaboration among worker cooperatives and trade unions in the region.

CICOPA MUTUAL LEARNING SESSION

CICOPA also organized a Mutual Learning Session for members on a similar topic “*Worker cooperatives and unions: how to build a healthy relationship?*”. The webinar brought together 52 members from 17 countries and participants discussed why it is important for worker cooperatives and unions to cooperate, what are the opportunities, and the challenges that derive from this relationship.

MONDIACULT

CICOPA participated in the side event “*Cooperatives are Key Stakeholders in advancing SDGs*”



through Culture and the Creative Sector". The event was organized by ICA in the context of the UNESCO Mondiacult 2022 Conference.

GENERAL ASSEMBLY AND WORLD COOP ENCOUNTER

CICOPA travelled in June to Seville, Spain, for a series of events within the cooperative family. Firstly, CICOPA organized its General Assembly, secondly and attended the World Coop Encounter (hosted by our Spanish member COCETA), and thirdly the ICA General Assembly.

AN EVER-GROWING FAMILY

In 2022, the CICOPA family grew with three new members: The Malta Co-op Federation from Malta, the Business Council of Co-operatives and Mutuals from Australia, and the Iranian Chamber of Cooperatives from Iran. CICOPA now represents 51 members in 35 countries.

CICOPA COMMUNICATION WORKING GROUP

The CICOPA Communication Working Group continued its activities during the year. The WG is a space for the communication officers representing CICOPA's members can get together, share best practices, upcoming events, as well as updates from their networks.

CICOPA'S WORKING GROUP ON STANDARDS

A specific working group was created where members discuss the possible review of the World Declaration on Worker Cooperatives (2005) and the World Standards of Social Cooperatives (2011). This work is still ongoing and is in line with the ICA work on Cooperative Identity.

INTERNATIONAL COOPS DAY

On the 3rd of July 2022, CICOPA joined the ICA in the celebration of Coops Day, the 2022 theme being: "Cooperatives Build a Better World". The network celebrated with a special message from CICOPA President, Iñigo Albizuri.

NO TO WAR, YES TO COOPERATION

The beginning of the year, brought difficult times in Europe, which is why, together with our European region, CECOP, we issued a joint statement on the Ukraine conflict.

ADDITIONAL EVENTS

CICOPA was also present and commemorated multiple events during the year.

For starters CICOPA was at the seminar "G20 DWG Side Event: Strengthening the Role of Cooperatives in achieving the targets of SDGs and

Economic Democracy", a side event of the G20 Indonesia. CICOPA also spoke at the UN High-Level Political Forum on Sustainable Development side event, and called for an alliance between cooperatives and governments. Lastly CICOPA also commemorated International Workers Day with a statement promoting worker cooperatives as a form of enterprise organisation.





International Cooperative Agricultural Organisation (ICAO)

2022 was a significant year in the history of ICAO. We practiced a myriad of international cooperation activities with our member institutions to ensure the sustainable development and growth of global agricultural cooperatives. Most of all, we actively responded to global issues with our members based on the fundamental spirit of cooperatives, mutual help, and solidarity.

In March, the ICAO Executive Committee was held virtually due to the persisting pandemic. In the meeting, 4 regional representatives from Asia-Pacific, Europe, the Americas, and Africa made presentations about their regional projects. JA-Zenchu and ANKASA (Asia-Pacific) introduced the installation of the water sprinkler system to improve the cattle farm environment amicable to the imported Australian cattle, NCC (Europe) presented its survey on energy transition in the cooperative sector. OCB (Americas) announced its plan to hold an in-person meeting to exchange good practices on cooperative management and local impact on the Sustainable Development Goals, and UCA (Africa) presented its initiative to strengthen the agro-input service center & mar-



Figure 2 Meeting held in Warsaw, Poland

keting systems of farmers' produce, and all of the projects were approved as presented. In addition, 3 new membership applications for ICAO from CURACI (Iran), ICC (Iran), and FPC-CI (Cote d'Ivoire) were approved, and ICAO had 3 new honorable members. It now has 41 members from 34 countries around the world.

In May, the National Agricultural Cooperative Federation (NACF) of Korea, the president organisation of ICAO partnered with the National Cooperative Council (NCC) of Poland

and the Central Union of Turkish Forestry Cooperatives (OR-KOOP) of Türkiye to assist their counterparts and refugees in Ukraine as the Russian aggression continued. On 9 May, NACF vice-chairman Jae-sik LEE met with NCC president Mieczysław GRODZKI and Ukraine Central Union of Consumer Societies (Ukoopspilka) Chairman in Warsaw, Poland. At the meeting, Mr. Lee delivered a donation of 100,000 euros on behalf of the NACF to be used to provide humanitarian assistance in Ukraine.

In June, ICAO General Meeting was held in Seville, Spain, accompanying the election to choose its board members. Through the election, ICAO President (Mr. Sung-hee LEE, NACF) and Vice-presidents (Mr. Ivan ASIMWE of UCA, Mr. Marcio Lopes de FREITAS of OCB, Mr. Tomi-nori YAMASHITA of JA-Zenchu, Mr. Mieczyslaw GRODZKI of NCC) were elected as new board members.

In November, ICAO held a global workshop in Seoul, Korea, co-hosted with the NACF. The workshop was conducted under the theme of

“Sustainable Development through Smart & Digital Agriculture.” Around 40 cooperators from ICAO member institutions or their affiliated organisations participated in the workshop. The workshop participants took seminars on smart farming and had a field trip to a Korean local cooperative which demonstrates a successful smart farming model. This event was a great venue to share successful know-how and best practices on smart farming and digital agriculture with ICAO member cooperators.



2022 ICAO General Meeting 2

International Cooperative Banking Association (ICBA)

The reconstituted ICBA completed three eventful years. The most important activities and achievements of ICBA during 2022 have been:

- Membership Appreciation/Outreach
- Contribution to Research
- Support to ICA with regular Financial Support/ Contributions/Coordination
- Dissemination of ICA Strategic Plan 2020-2030
- Formulation of Work plans based on ICA strategic Plans with an emphasis on Cooperative Ethics, Values & Principles.
- Support to ICA Global office

ICBA put efforts to mobilise membership support and the membership rose to 54 as on date.

ICBA initiated measures to establish cordial & close relations with very important global Associations viz; World Council of Credit Unions (**WOCCU**) in 2020.

Coordination with The World Bank in June 2020 & with **EACB** in 2021 to impress upon the need to jointly organize events for CFIs, ICBA and EACB executed MOU to pursue the interests of CFIs. ICBA contributed in building database on Indian Cooperative Banks & to publish World Cooperative Monitor (WCM).





ICBA efforts have been successfully resulted in organising a Webinar on “*how Financial Cooperatives contribute to sustainable development*” based on the findings of the baseline research on 18 November 2021 by ICBA in close association with KCO and KU Leuven Programme. Subsequently, ICBA organised webinar on “*ICBA Members Today: How Do They Contribute and Report on Sustainable Development?*” on two occasions on 30 November 2021.

The following important ICBA events have also been held on 30 November 2021 in Hybrid format, both virtual and Physical, in Seoul, South Korea. Release and Presentation of the following 3 ICBA Publications to Mr Ariel Guarco, President, ICA:

- **Sustainable Development Goals & Objectives: Contribution of Cooperative Banks**
- **Report of Country Papers on “Regulation and Sustainability of Cooperative Banks”**
- **A research study on “Regulation and Sustainability of Cooperative Banks-A Cross country Report”**

ICBA Board meeting and ICBA General Meeting have been organised on 30 November 2021. The meetings were addressed by the Chief

Guest, Mr Ariel Guarco, President, ICA who delivered an excellent Key Note address. ICBA Statute has been appropriately perused by Board and General Assembly of ICBA.

During the last 3 1/2 Years, ICBA did conduct 6 Board Meetings (5 physical) Kigali, Sri Lanka, India, Seoul, Brussels and Virtual) & 2 GA meetings: One General meeting online and one Hybrid General Meeting).

In my capacity as ICBA President, I have been invited to present a Paper on “Regulation and Sustainability of Cooperative Banks-A Cross country Study Report” in the 13th Africa Ministerial Cooperative Congress organised by International Conference for Cooperative Housing (ICCH) on 18-10-2022 in Cairo, Egypt.

Further, ICBA celebrated Centennial Event in hybrid form on 17-19 November 2022 in Brussels, Belgium. About 100 delegates registered on site and equal number of delegates have been reportedly registered online. The following is the brief summary of the 3 events. The ICBA event was titled as theme of “**The People Centeredness of Cooperative Financial Institutions**”. This three-days event was centered around on:

- **Thought-leaders’ Symposium on 17-11-2022**
- **Centennial Event on 18-11-2022**
- **Visits to cooperative in Belgium on 19-11-2022**

ICBA continued its focus on research and made efforts to bring together nearly 15 renowned leaders in research on CFIs, with the aim to set up a lasting platform for a perennial exchange of ideas and information about CFIs around the world. We will aspire to continue the tradition and invest in making a presence during the ICA Global Research Conference scheduled to be organized in Leuven during 10-14 July 2023. ICBA event, We at ICBA, have the honour of bringing together around 25 speakers who are practitioners and cooperative leaders in the CFI sector, to lead the way and tell us about their national and regional movements. I am sure this tradition too, will continue and ICBA will create ample opportunities starting today, for CFIs around the world to share their knowledge, successes, failures, lessons and recommendations – all aimed at making this international cooperative banking movement resilient through peer-learning and importantly inter-cooperation. ICBA is also very helpful to ICA secretariat, Global office. As President of ICBA,

I have conveyed our appreciation to all those who contributed to the success of ICBA centennial Event.

The proceedings of the ICBA centennial Events are under preparation and scheduled to be placed before ICA Board in Sofia, Bulgaria on 07-09 March 2023.

The ICBA celebrated its centennial event on 18-11-2022. ICA and ICBA, in fact, entered into an MOU to share the responsibilities in organising

the ICBA centennial Events. The detailed proceedings of the 3-day ICBA centennial have been recorded and ready to share with all concerned including ICA Board. ICBA contemplates to schedule their ICBA Board on 26-27 June 2023 in Brussels, to review the activities and workout the schedule for next ICBA GA with election as one of the agenda items to ensure full composition of the Board.



Mr. Ariel Guarco, President, ICA & Bhima Subrahmanyam, President, ICBA executed the MOU between ICBA & ICA during ICBA Centenary Event held on 18-11-2022 in Brussels, Belgium.

International Cooperative Fisheries Organisation (ICFO)

AIDS FOR PREVENTING COVID-19 INFECTION (2022 1ST QUARTER)

(2022. Feb) Establishment of aid plan, Demand survey for member organisations

(2022. Mar) Review of each organisation's application, Decision where to support (2022. Apr) Submission related documents about purchase and distribution

The COVID-19 pandemic had been harassing humanity since 2020 and it had been threatening the health

of many people including fishermen, who couldn't have an adequate access to the health care around the world.

Hereby, ICFO supported the purchase of equipment related to preventing COVID-19 infection. Masks and sanitizers were considered one of the most reliable items. ICFO believed that it is a basic principle to help each other among members,

and hoped that this aid would help protect the lives of fishermen in the member countries and strengthen its efforts to help ICFO members.

As a result, after the needs survey from ICFO members, about 60,000 sheets of masks and 120 bottles of sanitizers were distributed to co-operators and some cooperatives in Vietnam and Nepal.



ICFO ANNUAL MEETING (2022 2ND QUARTER)

The ICFO annual meeting was held in Seville, Spain. There were reports on ICFO activities, accounting and budgeting for 2021, and progress reports on plans for 2022.

In addition, the attendees of the general assembly approved COOP-CAMEROON as a new member of ICFO. Plus, Mr. Nguyen Ngoc Bao from Vietnam Cooperatives Alliance was elected as the ICFO vice Chairman.

It was settled that 2023 ICFO Annual meetings would be held in June 2023. The meeting place was decided as the Brussels, Belgium, where ICA General Assembly will be held.

ICFO SCHOLARSHIP PROGRAM (2022 3RD QUARTER)

(2022. Feb) Notification about the recruitment of the 9th ICFO scholarship student (From Feb to May)
 (2022. Jun) Review of the applications, Selection scholarship student
 (2022. Jul - Aug) Administrative support for immigration and admission of the student
 (2022. Sep) Official admissions, Start of the semester in PKNU.

The ICFO is trying to make efforts to foster talents in the fisheries fields especially in developing countries.

In 2022, the 9th ICFO 2-year master's degree scholarship program went to a student from Myanmar who applied to major in Fisheries Business and Economics. The ICFO and Korea Pukyong National University made a decision after careful consideration of several factors, including the applicant's undergraduate major, grades in college, his work experience etc.

In addition, the 7th ICFO scholarship student, completed her studies last

year. She had studied Fisheries Business and Economics for two years and graduated from her master's program with honors.

The scholarship programs of the ICFO are believed to promote the sustainable development of the world's fisheries and to nurture talents in the fisheries sector in the developing countries. A total of 21 students from 6 countries have been supported by this program for their master's degree since the program was launched.

PUBLICATION OF "THE FISHERIES COOPERATIVES IN KOREA" (2022 4TH QUARTER)

The ICFO published a "The Fisheries Cooperative in Korea" in December 2022. It introduces the major businesses of Fisheries cooperatives in Korea and shares the current status on the 60th anniversary of the foundation of Korea National Fed-

eration of Fisheries Cooperatives.

This publication would be helpful to understand the development of fisheries cooperatives in terms of the nature of cooperatives. It comprehensively describes the back-

ground and development processes of major services about not only education and support projects but also economic businesses (such as consignment sales and tax-free oil), mutual aid and bank businesses.

International Cooperative and Mutual Insurance Federation (ICMIF)

ICMIF was founded in Rome in 1922, which meant 2022 was our centenary year and cause for celebration and reflection.

Throughout the year, we hosted various special online events and webinars; produced a digital archive of ICMIF's history; and shared video recordings featuring key people from the membership discussing what has changed in the last 25 years, whilst also looking ahead to the future. Across the year, we showcased how ICMIF has successfully led the mutual and cooperative insurance sector in the past featuring our achievements and we also looked to the future and shared our aims and goals.

The year culminated with our Centenary Conference in Rome (Italy) which took place in October with the theme "Leading with purpose". The ICMIF Centenary Conference was the largest global gathering of mutual and cooperative insurance leaders – with over 400 delegates from more than 139 organisations across 41 countries joining the

event which was hosted by the Unipol Group, one of the Federation's founding members.

In March 2022, ICMIF published the *ICMIF Members Sustainable Investment Report 2021* which confirmed that our members had USD 576 bn of assets under management in investments aligned to sustainable investment frameworks, such as green bonds, social bonds and resilience bonds; many of which target climate change and its effects. The report revealed the results of the 2021 ICMIF Sustainable Investment Framework Survey which are testament to how our members have gone from strength to strength. Our latest findings, published in January 2023 based on our 2022 survey, show an increase of 32% in 2022 to reach USD 759 billion in assets aligned to sustainable frameworks.

In April 2022, we published the *ICMIF Members: Key Statistics* report which showed that 70% of ICMIF members had exceeded their local market's annual growth over the last financial year. The report pro-

vides analysis of the collective performance of the 200 members that made up ICMIF at the time and how they performed against the wider market in both long-term and short-term comparisons.

ICMIF's official "birthday" was 25 April and we celebrated our centenary with an interview with Hilde Vernailen, President and CEO of one of our founding members, the P&V Group (Belgium). At the time of the interview, Hilde was still Chair of ICMIF and she reflected on how ICMIF had grown from a group of five European mutual and cooperative insurers to 200 member organisations in 60 countries, representing USD 247 billion in premium income and USD 2 trillion in total assets.

In June 2022, ICMIF published its *European Mutual Market Share 2022* report which found that European cooperative and mutual insurers had significantly outperformed the total European insurance market in both short- and long-term comparisons of total, life, and non-life premium growth. The share of





DDD

the total European insurance market held by mutual and cooperative insurers had increased to a record high of 33.4%.

In August 2022, ICMIF announced that it had established a new bursary award of EUR 10,000 for the most promising young scholar in the field of mutual and cooperative insurance. ICMIF's aim was to encourage young scholars to get involved in studying how mutuality is a strategic enabler and true authenticator of a purpose-led insurer. The winners were announced at the Centenary Conference.

During the Centenary Conference, one of ICMIF's partner organisations, the United Nations Development Programme (UNDP), and the ICMIF Foundation announced they were launching a new mechanism, the Insurance Innovation Challenge Fund, to promote innovative mutual insurance schemes to better protect the most vulnerable in developing countries. The Fund, initially funded with USD 600,000, will enable mutual/cooperative insurance initiatives to strengthen the financial resilience of people with low income.

The Centenary Conference also saw the launch of the ICMIF-calibrated Insurance SDG Calculator, the first



tool to measure insurance sustainability impact against the Insurance Sustainable Development Goals (iSDGs). The tool measures iSDG sustainability impact within individual company insurance portfolios and business operations. Working with Swiss Re Institute, ICMIF developed the ICMIF "commitment framework", which enables ICMIF member mutuals and cooperatives to assess their own iSDG impact against a set of ICMIF-calibrated indicators that reflect mutual values and strategic focal areas, such as risk prevention and inclusive insurance.

Lastly, in terms of launches during the Conference, ICMIF launched the ICMIF Resiliency Benchmark which builds on our work with partner organisation the United Nations Office for Disaster Risk Reduction (UNDRR) to embed disaster risk reduction in mutual and cooperative insurance. Throughout 2022, ICMIF worked with members to develop

the ICMIF Resilience Benchmark Survey, gathering case studies and data which will enable members to be benchmarked against a seven mechanisms framework.

On Wednesday 26 October, ICMIF announced that Rob Wesseling, President and CEO, Co-operators (Canada) would be the Federation's new Chair for a four-year term.

ICMIF published its *ICMIF Members' Governance 2022* report in December 2022. The report found that in 2020, 27.8% of directors serving on ICMIF members' boards were women, this is ahead of the financial industry average of 23.3% in 2020 and the insurance industry average of 26% in 2019. This is a substantial increase from 20.6% in 2015 and nearly double from 14.3% in 2011. The report explores the size and composition of ICMIF members' boards of directors; tenure of directors and CEOs; as well as gender diversity of the boards,

CEOs and senior management teams on a global and regional level. ICMIF continued to offer a range of virtual offerings for members in 2022 but we also enjoyed a welcome return to face to face events. This included the ICMIF Meeting of Reinsurance Officials (MORO) which took place in Germany in May 2022 with 69 attendees from 35 companies in 19 countries and the Centenary Conference in Rome in October. The ICMIF Americas Conference was held online and 101 delegates participated in the event. We hosted 18 webinars in 2022 with a total of 1321 participants.

Seventy-two senior executives participated in the virtual roundtable discussions for strategic leaders organised in 2022. We also launched an online HR Forum for our members which has proved to be popular, especially due to the various new ways of working that our members are adapting to.

ICMIF launched its member-only Knowledge Hub website in March 2021 and this exclusive resource now contains over 1500 searchable assets including case studies, thought leadership articles, webinars and video presentations from previous events, including the Centenary Conference.

The ICMIF Mutual Leadership: Adapting to a Complex World online course was launched in 2020 and two courses were run during 2022, with 20 participants. The course provided extended discussion opportunities with peers from around the globe who were facing similar challenges.

Meetings and conversations with members took place both online and in-person in 2022 as restrictions caused by the pandemic receded. Discussions took place at all strategic levels with our member organisations and we found that key areas of interest for member in 2022 were: sustainability strategies and the Sustainable Development Goals (SDGs); insurtech; leveraging mutuality; the ESG agenda; governance; resilience/prevention; and member to member exchanges, whereby ICMIF introduces members to each other for strategic discussions.

Following the addition of 15 new member organisations in 2021, ICMIF announced the further strengthening of its team in June 2022 with three internal promotions and two new appointments, all of which further increase ICMIF's ability to service the needs of its growing global membership. Nine new members joined ICMIF in 2022.

ICMIF's latest *Global Mutual Market Share* (2022) research shows that in the 14-year period since the onset of the financial crisis (2007 to 2021), premium income of the global mutual and cooperative insurance sector grew by a total of 48% compared to 36% growth of the total global insurance industry. As a result, the global market share of mutual and cooperative insurers rose from 24.5% in 2007 to 26.7% in 2021.

ICMIF's new strategy '*Leading with purpose and impact*' for 2023-2026 was launched at the Conference. Purpose-led organisations are fast becoming the preferred model for long-term (infinite) business success in many industries. Mutuals and cooperatives have, in the main, been operating in this way for hundreds of years by virtue of their structure and values around creating reliance in people and the communities we serve. With low levels of trust prevailing in the insurance industry globally, we see it as vital that this strategic cycle focuses on the purpose and impact of mutuals and cooperatives.





International Health Cooperative Organisation (IHCO)

In 2022, the International Health Cooperative Organisation aimed to deliver a relevant work program to our members, aligned with the International Cooperative Alliance's strategic objectives and focused on promoting the growth of cooperative business in the healthcare sector. Over these months, we have been present at numerous international events, showing cooperatives' capacity to improve people's health.

We organised the workshop «How cooperatives provide health services» during the World Cooperative Congress, which brought together experts from all over the world in Seoul to discuss the cooperative identity. It was an informative session on how the cooperative identity influences the health sector, where we analysed successful cases from Canada, Colombia, Italy, Japan, South Korea and Spain.

At the same congress, we also participated in the plenary session, discussing how health cooperatives contribute to Sustainable Development Goals.

On 13 April, we gave a presentation on the contribution of health cooperatives to sustainable development within the international seminar "Cooperatives in building a sustainable economic democracy", organised by the Indonesian federation of cooperatives InKUR, in the framework of the G20 presidency that country held in 2022.

We also delivered a speech at the People's Summit organised by the United Nations Research Institute for Social Development (UNRISD) from 29 June to 2 July.

From 19 to 21 June, we were at the International Cooperative Meeting held in Seville (Spain) and participated in a discussion panel, contributing the viewpoint of health cooperatives.

On 22 June, we met the president and several representatives of the Cooperativa de Profesionales de Panama, for the purpose of advising the organisation on their project to set up a cooperative hospital in Panama City.

On 6 October, we participated in the National Convention of Unimed System held in the Brazilian city of Gramado, in which we reflected on the elements that will define the future of medical cooperativism.

On 18 October, we were present at the Africa Ministerial Cooperative Conference (AMCCO) held in Cairo, where we gave a presentation on the role played by health cooperatives in sustainable development and progress towards universal health coverage.

On 26 October, we participated in the workshop "Cooperative health models towards regional integration", which took place in Asunción (Paraguay) during the VI Cooperative Summit of the Americas. The workshop spotlighted the characteristics and the challenges facing the cooperative experiences of Brazil, Colombia, Uruguay, Panama and Argentina. On 24 November, we participated in the international seminar "The future of health is cooperative", organised by the Chilean cooperative Sermecoop to celebrate its 55th anniversary.

On the occasion of the International Day of Cooperatives, we published a research study on cooperatives in the health sector. The study explored the variety of ways that cooperatives are active in the health sector and provided a set of case studies that illustrate the diversity of health cooperatives in terms of scope, size, models of ownership, and geographic locations. The research confirmed that health cooperatives not only offer an alterna-

tive to public and private services but also contribute to improving universal health coverage while reducing financial and administrative costs in many health systems.


2022 was a year of growth for IHCO, as we welcomed three new members. The Federation of Cooperatives of Pharmacists of Greece, the Cooperativa de Servicios Múltiples Profesionales from Panama and the Sanatorio Americano

Cooperativa de Consumo formally joined IHCO at the general assembly held on 25 November.

In the governance field, IHCO participated in the ICA board meetings and brought the sectoral organisations' views to the governance committee and the audit and risk committee. We also collaborated at a technical level with other regions and sectors in the communications and membership working groups.









International
Labour
Organization

Violence and Harassment: commonly used terms



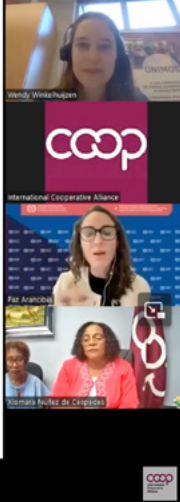
Advancing social justice, promoting decent work



commonly used terms

- unkind behaviours
- workplace violence
- workplace abuse, hostile or anti-social behaviour at work
- counter-productive workplace behaviour
- abusive supervision
- verbal and psychological abuse
- social undermining
- workplace mistreatment
- toxic and deviant behaviour
- mobbing
- workplace harassment
- emotional abuse
- forcing
- moral violence
- workplace victimization
- sexual harassment
- bullying
- power harassment
- dysfunctional organisation behaviour
- workplace incivility
- workplace aggression
- interpersonal mistreatment
- psychological terror
- personal harassment
- workplace harassment
- psychological harassment
- moral harassment

3



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The activities of the ICA thematic committees

ICA GENDER EQUALITY COMMITTEE

The ICA Gender Equality Committee (ICA GEC) celebrated the International Women’s Day, on May 8, with the statement «Gender equality today for a sustainable tomorrow». On June 14, the annual plenary meeting was held, during which the new members of the executive committee, as well as the committee’s chair and two

vice-chairs, were elected. The meeting also provided an update on the activities carried out during the previous year at the regional and global levels.

In addition to visits to Ecuador, Honduras and El Salvador, the Chair issued a message to commemorate the International Day for

the Elimination of Violence against Women and Girls on November 25. On this day, ICA GEC organized a webinar to raise awareness of the role of cooperatives in the fight against gender-based violence, in which more than 65 people from all over the world joined.

ICA YOUTH COMMITTEE

In 2022, the efforts were primarily focused on reorganisation from a network to a formal ICA Thematic Committee. In the first half of the year, representatives worked with the ICA Governance Committee to get a new constitution adopted which can be referenced here. Another priority was recruiting members for the ICA Youth Committee (ICA YC), which now number over 150. In April, members held an election for a new President and a new Youth Representative to the ICA Board, An̄ Aguirre.

In the second half of the year, the Annual Plenary Meeting elected a new Executive Committee ([listed here](#)) and adopted the 2022 to 2026 work plan which can be referenced [here](#). The ICA YC's aim in this cycle of work is to strengthen the position of youth in the cooperative movement in general and to work for the presence and the involvement of the youth in the network and the structures of the ICA.

The Youth Committee organised two outstanding initiatives in 2022 which

will take place in 2023:

- **Cooperative Spring Training of Trainers** for youth to learn how to become coop youth trainers, you can find all the information [here](#):
- The **Youth Leadership Exchange Program** for youth to participate in a learning journey and become inspired by cooperatives. 2023 will have two pilot trips to Spain and the United States. If successful, we will call on other cooperative movements around the world to host future exchanges. More information [here](#).



ICA COOPERATIVE LAW COMMITTEE

The ICA Cooperative Law Committee (ICA CLC) held its annual meeting where members discussed the work plan and priorities.

Legal Expertise of the Members of the Committee was sought for work related to the cooperative laws and policies for Greece, United Arab Emi-

rates, India, Pan-African Parliament, and for the ICA CIAG.

The Committee organized a parallel session during the Committee on Cooperative Research Europe (ICA-CCR Europe) Conference on the Cooperative Identity. The ICA Network of Cooperative Lawyers managed by

the office continued to grow and now comprises over 120 members who are provided regular updates and news from the field of cooperative laws and policies.



COMMITTEE ON COOPERATIVE RESEARCH

In 2023, the ICA Committee on Cooperative Research (ICA CCR) supported regional research conferences (2022 ICA-CCR Europe Conference, Athens, Greece, 13-15 July 2022, 12th Conference of the Network of Latin American Researchers in Cooperatives (EILAC 2022),

in Curitiba, Brazil, 27-29 July 2022 and 16th ICA-AP Cooperative Research Conference, Bandung, Indonesia, 15-17 December 2022).

The Young scholars' programme was organized during the ICA-CCR Europe conference. It also worked

to prepare 2 volumes of a special edition of the Review of International Cooperation based on papers presented at the ICA Cooperative Research Conference in Seoul, in November 2021.

INTERNATIONAL COOPERATIVE DEVELOPMENT PLATFORM

The International Cooperative Development Platform (ICDP) brings together around 30 Cooperative Development Organisations (CDOs) to promote and support the furtherance of international work. The Platform serves as a forum for the exchange of experiences and knowledge sharing, the promotion of the cooperative model towards development actors and international institutions, as well as the collaboration within development programs and partnerships.

The ICDP held a general meeting to prepare its 2022 activities, which mainly consisted in building up a dynamic knowledge sharing platform displaying the international projects run by the members. Throughout the year, different piloting initiatives took place, consulting members on the templates to be used on the Mapping International Cooperative Development Programs (MiCDP) platform. Answers from 27 members were gathered, providing data on 420 projects.

The ICDP renewed its Executive Committee, which coordinates the actions of the larger ICDP group, to have fluent and agile exchanges throughout the implementation of activities. Further, three new members expressed interest in joining the ICDP, and bilateral meetings with the concerned CDOs were held.



Dotcooperation

DotCooperation (www.identity.coop) - home of the .coop domain name registry, the .COOP Global Directory & Map, and the Cooperative Marque - promotes and elevates the identity of cooperatives, opens and improves their ability to participate and thrive in the digital economy for greater and more equitable access to economic opportunities.

DotCooperation's identity tools have been uniting and promoting the global cooperative movement since 2001. With the use of the internet in business expanding exponentially since then, the .coop domain has both a remarkable legacy and serves an important role going forward, as the online home and identity for cooperatives to stand out globally among all others.

WHY .COOP?

Using a .coop domain demonstrates to the world that you have been verified and recognized for your achieved level of cooperative leadership. In our 2022 customer satisfaction survey, 73% of cooperative respondents made the choice to use the .coop domain name rather than the

generic .org, .com, or their country domain. We promote and connect cooperatives - our Global Directory and Map of cooperatives offers an interactive visual tool to find the verified cooperatives all around the world.

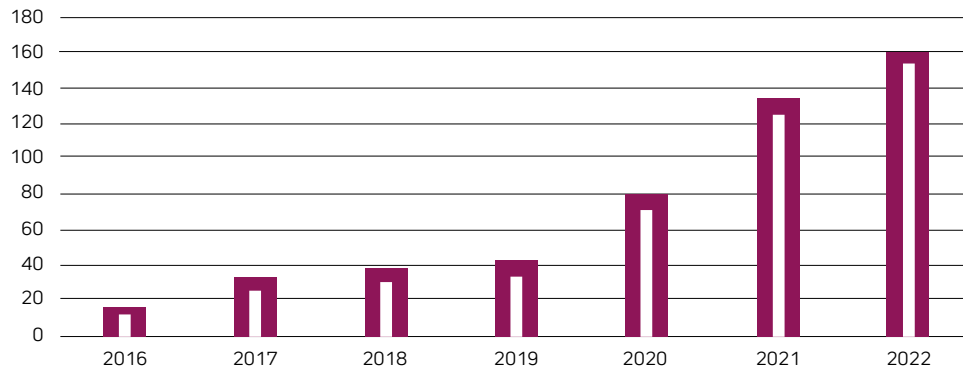




2022 HIGHLIGHTS

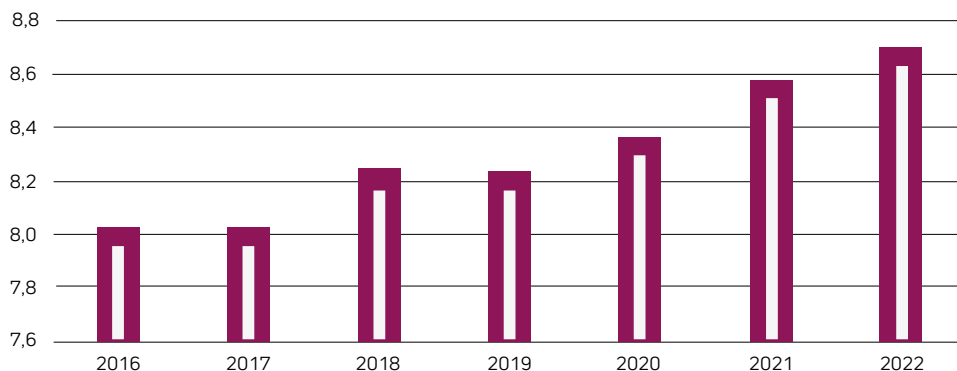
- The .coop domain name is now available for registration from over 160 domain name retail registrars, forming a global network of retail partners offering .coop domain name sales and support in your local time zone and language. See *figure 1*.
- The .coop domain has experienced continued growth in the number of registrations, reaching over 8600 .coop domain names in use. See *figure 2*.
- Events.coop was launched in 2022 to offer cooperatives and regional organisations in need of simple, one-page event websites for their upcoming events and webinars. It does not require technical capability or the cost of hosting a temporary event website. Events.coop provides a simple method to upload your event information, agenda, and sponsors - and receive a web page to promote it online. Go to www.events.coop to learn more.
- A customer satisfaction survey was launched in 2022 in three categories – The .coop brand, cooperative verification customer satisfaction, and Domains.coop retail customer satisfaction. The customer satisfaction survey will be conducted annually to offer insights on .coop domain name use and opportunities for expansion and improvement.

.COOP Domain Name Retail Partners



.COOP Domain Name Registration

Figure 2



DOTCOOPERATION'S ONGOING PROGRAMS AND ACTIVITIES DEVELOPS AND PROMOTES COOPERATIVES, INCLUDING:

- The .coop Global Directory & Map at www.directory.coop – promoting cooperatives and providing a mobile tool to locate a cooperative in your community.
- The Digital Empowerment Learning Hub at www.identity.coop/learninghub - Helping cooperatives improve their digital skills and practices, embracing Cooperative Principle #5 Education, Training, and Information.
- Cooperative Stories – Numerous publications highlighting the impact of cooperative businesses around the globe.
- The SimplyStart program promotes entrepreneurship and elevates the identity of new cooperatives, creates more awareness for their organisation, and guides them to the many regional and specialized resources within the cooperative network to build their business.





ICA 2022 Financial statements

2022 FINANCIAL STATEMENTS

IN EUR	2022
AFRICA*	-1 814
AMERICAS*	10 200
ASIA & PACIFIC*	56 357
GLOBAL OFFICE*	-291 308
ICA CONSOLIDATED	-48 470
COOPERATIVES EUROPE	-58 897
50% DOTCOOP LLC	3 291

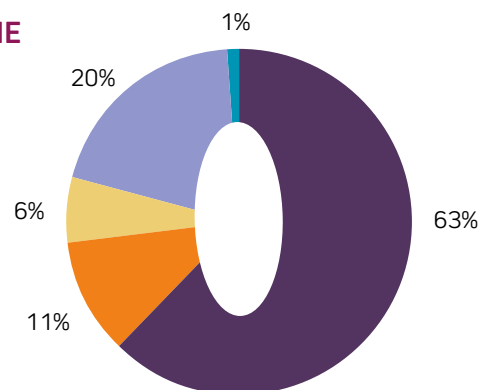
* Before consolidation

SECTORAL REDISTRIBUTION

EUR	2022
CCW	72 941
CHI	59 676
CICOPA	56 823
ICAO	64 222
ICBA	89 827
ICFO	27 998
IHCO	28 519
TOTAL IN EUR	400 006

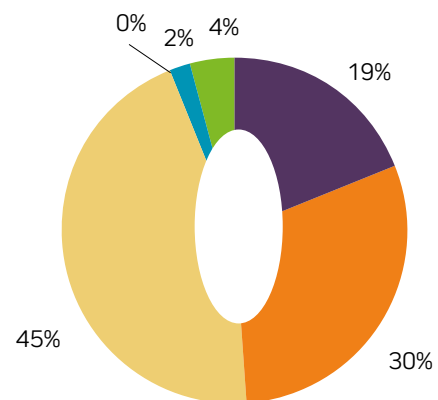
EUR	2022	%
SUBSCRIPTION FEES	2 678 054	63%
CONTRIBUTIONS, DONATIONS	471 429	11%
MEETING REVENUES AND OTHER INCOME	253 874	6%
GRANTS	836 888	20%
OTHER OPERATING INCOME	40 584	1%
TOTAL INCOME	4 280 829	100%

INCOME



EUR	2022	%
REDISTRIBUTION REGIONS AND SECTORS	857 757	19%
EXTERNAL SERVICES	1 343 257	30%
STAFF COSTS	2 031 592	45%
DEPRECIATION ON TANGIBLE FIXED ASSETS	10 221	0%
AMOUNTS WRITTEN OFF SUBSCRIPTION FEES	98 828	2%
OTHER OPERATING CHARGES	185 966	4%
TOTAL EXPENSES	4 527 621	100%

EXPENSES



List of members

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AF	KENYA	Cooperative	Co-operative Bank of Kenya Ltd (CBK)
AF	KENYA	Owned/ Controlled by Coops	CIC Insurance Group Ltd.
AF	UGANDA	National apex	Uganda Co-operative Alliance Ltd. (UCA)
AF	MOROCCO	Coop Promoter/Supporter	Office du Développement de la Coopération (ODCo)
AF	BOTSWANA	National apex	Botswana Co-operative Association (BOCA)
AF	MAURITIUS	National apex	The Mauritius Co-operative Union Ltd (MCUL)
AF	KENYA	Coop Promoter/Supporter	The Co-operative University of Kenya (CUK)
AF	KENYA	National sectoral federation or union	Kenya Union of Savings and Credit Co-operatives Ltd. (KUSCCO)
AF	TANZANIA	Coop Promoter/Supporter	Moshi Co-operative University (MoCU)
AF	TANZANIA	National apex	Tanzania Federation of Co-operatives Ltd (TFC)
AF	NIGERIA	National apex	Co-operative Federation of Nigeria (CFN)
AF	NAMIBIA	Coop Promoter/Supporter	Namibia Co-operatives Advisory Board (NCAB)
AF	GHANA	National apex	Ghana Co-operative Council (GCC)
AF	NIGERIA	Coop Promoter/Supporter	Federal Department of Co-operatives, Federal Ministry of Agriculture and Rural Development (FDC)
AF	ETHIOPIA	National sectoral federation or union	Oromia Coffee Farmers Co-operative Union (OCFCU) Ltd.
AF	SOUTH AFRICA	National apex	South African National Apex Co-operative (SANACO)
AF	RWANDA	National apex	National Cooperatives Confederation of Rwanda (NCCR)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AF	NIGERIA	Cooperative	Nigerian National Petroleum Corporation Cooperative Multipurpose Society LTD (NNPC-CMS Lagos)
AF	NIGERIA	Cooperative Group	Odua Cooperative Conglomerate Ltd (OCC)
AF	ZIMBABWE	National sectoral federation or union	Zimbabwe National Association of Housing Co-operatives (ZINAHCO)
AF	MOZAMBIQUE	National apex	Associação Moçambicana de Promoção do Cooperativismo MÓdermo (AMPCM)
AF	GUINEA	National sectoral federation or union	Fédération des coopératives d'approvisionnement et de l'alimentation générale (FECAAG)
AF	RWANDA	Coop Promoter/Supporter	Independent Institute of Lay Adventists of Kigali (INILAK)
AF	GHANA	National sectoral federation or union	Ghana Cooperative Agricultural Producers and Marketing Association (AGRIC COOP GHANA)
AF	COTE D'IVOIRE	National sectoral federation or union	Fédération des sociétés coopératives d'Hévéa de Côte d'Ivoire (FENASCOOPH-CI)
AF	ETHIOPIA	Cooperative	Awach Savings and Credit Cooperative (ASCCo)
AF	CONGO, Democratic Republic of	Cooperative	Cooperative d'épargne et de Crédit de Nyawera (COOPEC NYAWERA)
AF	ANGOLA	Cooperative	Cooperativa De Credito Para Os Funcionários Da Presidência (COOCREFF)
AF	EGYPT (Arab Rep. of)	National sectoral federation or union	Central Housing Cooperative Union (CHCU)
AF	KENYA	National apex	The Co-operative Alliance of Kenya (CAK)
AF	COTE D'IVOIRE	National sectoral federation or union	Fédération des Unions des Sociétés Coopératives des Producteurs de la Filière Coton de Côte d'Ivoire (FPC-CI Coop CA)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AF	SOMALIA	National apex	Somali Union Co-operative Movement (UDHIS)
AF	LESOTHO	National apex	Co-operative Lesotho Ltd.
AF	UGANDA	Coop Promoter/Supporter	HealthPartners Uganda (HPU)
AF	EGYPT (Arab Rep. of)	Coop Promoter/Supporter	The General Authority for Construction and Housing Cooperatives (CHC)
AF	KENYA	Cooperative	Kenya Co-operative Coffee Exporters Ltd (KCCE)
AF	ESWATINI	National sectoral federation or union	Eswatini Farmers Cooperative Union (ESWAFUCU)
AF	ETHIOPIA	Cooperative	Cooperative Bank of Oromia
AF	CAMEROON	National apex	Alliance Coopératives Cameroun (COOP-CAMEROON)
AF	CAMEROON	Regional, state or provincial level federation or union	North West Cooperative Association Ltd (NWCA LTD)
AF	CONGO, Democratic Republic of	Cooperative	Coopérative Centrale d'épargne et de crédit du Kivu (COOCEC-KIVU)
AM	DOMINICAN REPUBLIC	Cooperative	Cooperativa Nacional de Servicios Múltiples de los Maestros (COOPNAMA)
AM	PUERTO RICO	Cooperative Group	Cooperativa de Seguros Múltiples de Puerto Rico Inc.
AM	PUERTO RICO	National apex	Liga de Cooperativas de Puerto Rico (LIGACOOOP)
AM	COSTA RICA	Owned/Controlled by Coops	Banco Popular y de Desarrollo Comunal (BPDC)
AM	COSTA RICA	National apex	Consejo Nacional de Cooperativas (CONACOOP)
AM	EL SALVADOR	National sectoral federation or union	Federación de Asociaciones Cooperativas de Ahorro y Crédito de El Salvador de R.L. (FEDECACES)
AM	HONDURAS	Cooperative	Cooperativa de Ahorro y Crédito 'Sagrada Familia' Ltda.

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	HONDURAS	National sectoral federation or union	Federación de Cooperativas de Ahorro y Crédito de Honduras, Ltda. (FACACH)
AM	MEXICO (Rep. of)	Cooperative	Caja Popular Mexicana SC de AP de RL CV (CPM)
AM	UNITED STATES	National apex	National Cooperative Business Association CLUSA International (NCBA CLUSA)
AM	ARGENTINA	National apex	Confederación Cooperativa de la República Argentina Ltda. (COOPERAR)
AM	ARGENTINA	National sectoral federation or union	Federación Argentina de Cooperativas de Consumo (FACC)
AM	ARGENTINA	Cooperative of cooperatives / mutuals	Instituto Movilizador de Fondos Cooperativos, Cooperativa Ltda. (IMFC)
AM	BOLIVIA	Cooperative	Cooperativa de Telecomunicaciones Santa Cruz (COTAS Ltda.)
AM	BOLIVIA	Cooperative	Cooperativa Rural De Electrificación R.L. (CRE R.L.)
AM	BRAZIL	National apex	Organização das Cooperativas Brasileiras (OCB)
AM	BRAZIL	National sectoral federation or union	Unimed do Brasil, Confederação Nacional das Cooperativas Médicas (UNIMED)
AM	CHILE	Cooperative	COOPEUCH Ltda. Cooperativa de Ahorro y Crédito
AM	COLOMBIA	National apex	Asociación Colombiana de Cooperativas (ASCOOP)
AM	COLOMBIA	National apex	Confederación de Cooperativas de Colombia (CONFECOOP)
AM	COLOMBIA	Cooperative	La Equidad Seguros
AM	PARAGUAY	National apex	Confederación Paraguaya De Cooperativas CONPACOOOP Ltda.
AM	PARAGUAY	Cooperative	Cooperativa Universitaria Ltda

List of members

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	URUGUAY	National apex	Confederación Uruguaya de Entidades Cooperativas (CUDECOOP)
AM	COSTA RICA	Mutual organisation	Sociedad de Seguros de Vida del Magisterio Nacional (SSVMN)
AM	UNITED STATES	National sectoral federation or union	Credit Union National Association (CUNA)
AM	UNITED STATES	Cooperative	National Cooperative Bank (NCB)
AM	CHILE	Cooperative	Cooperativa abierta de vivienda Limitada (CONAVICOOP)
AM	PUERTO RICO	Cooperative	Cooperativa de Ahorro y Crédito de Arecibo (COOPACA)
AM	COLOMBIA	Cooperative Group	Cooperativa Médica del Valle y Profesionales de Colombia (COOMEVA)
AM	MEXICO (Rep. of)	National apex	Confederación Nacional Cooperativa de Actividades Diversas de la República Mexicana (CNC) S.C. de R.L.
AM	PUERTO RICO	Cooperative	Cooperativa de Ahorro y Crédito "Dr. Manuel Zeno Gandía"
AM	COLOMBIA	Cooperative	Casa Nacional del Profesor (CANAPRO)
AM	ARGENTINA	Cooperative	Banco Credicoop Cooperativo Ltd. (BCCL)
AM	COSTA RICA	Coop Promoter/Supporter	Centro de Estudio y Capacitación Cooperativa R.L. (CENECOOP R.L.)
AM	UNITED STATES	National sectoral federation or union	National Rural Electric Cooperative Association (NRECA)
AM	COLOMBIA	Cooperative	Financiera Progressa
AM	COLOMBIA	Cooperative	Cooperativa del Magisterio (CODEMA)
AM	PARAGUAY	Owned/Controlled by Coops	Panel Compañía de Seguros Generales S.A. - Propriedad Cooperativa

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	MEXICO (Rep. of)	National sectoral federation or union	Federación de Cajas Populares Alianza SC de RL de CV
AM	COSTA RICA	Coop Promoter/Supporter	Instituto Nacional de Fomento Cooperativo (INFOCOOP)
AM	PANAMA	Coop Promoter/Supporter	Instituto Panameño Autónomo Cooperativo (IPACOOOP)
AM	ARGENTINA	Cooperative	Sancor Cooperativa de Seguros Ltda
AM	URUGUAY	National sectoral federation or union	Cooperativas Nacionales Financieras Aliadas en Red (CONFIAR)
AM	ARGENTINA	Cooperative Group	La Segunda Cooperativa Limitada Seguros Generales
AM	UNITED STATES	Cooperative	CoBank, ACB
AM	GUATEMALA	National apex	Confederación Guatemalteca de Federaciones Cooperativas, Responsabilidad Limitada (CONFECOOP)
AM	UNITED STATES	National sectoral federation or union	National Co-op Grocers (NCG)
AM	ARGENTINA	Cooperative	Agricultores Federados Argentinos Sociedad Cooperativa Limitada (AFA S.C.L.)
AM	UNITED STATES	Coop Promoter/Supporter	National Society of Accountants for Co-operatives (NSAC)
AM	PERU	Cooperative	Cooperativa de Servicios Múltiples del Centro Ltda. (CENTROCOOP)
AM	BRAZIL	Cooperative of cooperatives / mutuais	Central Nacional das Cooperativas Ontontológicas (Uniodonto do Brasil)
AM	COLOMBIA	Coop Promoter/Supporter	Universidad Cooperativa de Colombia (UCC)
AM	JAMAICA	Cooperative	TIP Friendly Society

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	DOMINICAN RE-PUBLIC	Cooperative	Cooperativa de Servicios Múltiples de Profesionales de Enfermería, Inc. (COOPROENF)
AM	BRAZIL	Cooperative of co-operatives / mutuels	Central Nacional Unimed - Cooperativa Central (CNU)
AM	COSTA RICA	Cooperative	Cooperativa de Ahorro y Crédito Ande N° 1 R.L. (Coope Ande N°1 R.L.)
AM	COSTA RICA	Cooperative	COOPSERVIDORES R.L.
AM	URUGUAY	Coop Promoter/ Supporter	Instituto Nacional del Cooperativismo (INACOOP)
AM	BRAZIL	Cooperative	Cooperativa de Crédito de Livre Admissão de Associados Pioneira da Serra Gaúcha – Sicredi Pioneira RS
AM	COLOMBIA	Cooperative	Caja Cooperativa CREDICOOP (CREDICOOP)
AM	PANAMA	Cooperative	Cooperativa de Servicios Múltiples Profesionales, R.L.
AM	BRAZIL	Owned/ Controlled by Coops	Unimed Seguros Saúde S.A.
AM	PUERTO RICO	Cooperative	Banco Cooperativo de Puerto Rico (Bancoop)
AM	URUGUAY	National sectoral federation or union	Cámara Uruguaya de Cooperativas de Ahorro y crédito de Capitalización (CUCACC)
AM	MEXICO (Rep. of)	National sectoral federation or union	FENORESTE S.C.L. de C.V.
AM	CANADA	National apex	Co-operatives and Mutuels Canada / Coopératives et mutuelles Canada (CMC)
AM	PARAGUAY	National sectoral federation or union	Federación de Cooperativas del Paraguay (FECOPAR LTDA.)
AM	ECUADOR	Cooperative	Cooperativa de Ahorro y Crédito Policía Nacional (CPN)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	PUERTO RICO	Cooperative	Cooperativa de Ahorro y Crédito Vega Alta (VEGACOOB)
AM	HAITI	National sectoral federation or union	Union Cooperative de Credit Agricole et Rural d'Haiti (UNICAGRIH)
AM	BRAZIL	Cooperative	Cooperativa de Trabalho Médico de Ribeirão Preto (COMERP)
AM	ECUADOR	Cooperative	Cooperativa de Ahorro y Crédito Rio Bamba Ltda. (COAC Rio Bamba)
AM	PARAGUAY	National apex	Confederación de Cooperativas Rurales del Paraguay Ltda. (CONCOPAR)
AM	DOMINICAN RE-PUBLIC	Cooperative	Cooperativa de Servicios Múltiples La Telefónica (COOPSEMUTEL)
AM	COLOMBIA	Cooperative	Cooperativa Empresarial Multiactiva Popular (COEMPOPULAR)
AM	CURACAO	Coop Promoter/ Supporter	Ministry of Economic Development (MEO)
AM	ARGENTINA	Cooperative	Cooperativa de Trabajos Portuarios Limitada de San Martin (Coop Portuaria)
AM	DOMINICAN RE-PUBLIC	Cooperative	Cooperativa Vega Real (CVR)
AM	PARAGUAY	National apex	Federación de Cooperativas Multiactivas del Paraguay (FECOMULP LTDA.)
AM	JAMAICA	National sectoral federation or union	Jamaica Co-operative Credit Union League (JCCUL)
AM	UNITED STATES	Coop Promoter/ Supporter	Land O'Lakes Venture37
AM	COLOMBIA	National sectoral federation or union	Asociación Nacional de Fondos de Empleados (ANALFE)
AM	HONDURAS	Cooperative	Cooperativa de Ahorro y Crédito Educadores de Honduras Limitada (COACEHL Ltda.)

List of members

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AM	COSTA RICA	Cooperative	Cooperativa de Ahorro y Crédito de Servidores Judiciales R.L. (COOPEJUDICIAL R.L.)
AM	BARBADOS	National apex	Barbados Co-operative Business Association (BCBAL)
AM	PARAGUAY	National apex	Federación de Cooperativas de Ahorro y Crédito Ltda. (FECOAC)
AM	UNITED STATES	National apex	U.S. Overseas Cooperative Development Council (OCDC)
AM	PARAGUAY	Regional, state or provincial level federation or union	Federación de Cooperativas de Producción (FECOPROD)
AM	ARGENTINA	Cooperative of cooperatives / mutuals	Asociación de Cooperativas Argentinas Limitada (ACA C.L.)
AM	PERU	Cooperative	Cooperativa de Servicios Múltiples el Tumi (Cooperativa el Tumi)
AM	HONDURAS	Cooperative	Cooperativa de Ahorro y Crédito CACEENP Limitada
AM	DOMINICAN REPUBLIC	Cooperative	Cooperativa de Ahorro y Crédito Herrera, Inc. (COOP-HERRERA)
AP	KAZAKHSTAN (Rep.of)	National sectoral federation or union	Union of Consumer Societies of the Republic of Kazakhstan
AP	CHINA (P.R. of)	National apex	All China Federation Of Supply & Marketing Co-operatives (ACFSMC)
AP	JAPAN	National sectoral federation or union	Central Union of Agricultural Co-operatives (JA-ZENCHU)
AP	JAPAN	Coop Promoter/Supporter	IE-NO-HIKARI Association (Association for Education and Publications on Agricultural Co-operatives)
AP	JAPAN	National sectoral federation or union	Japanese Consumers' Co-operative Union (JCCU)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	JAPAN	National sectoral federation or union	National Federation of Agriculture Co-operative Associations (ZEN-NOH)
AP	JAPAN	National sectoral federation or union	National Federation of Fisheries Co-operative Associations (JF-ZENGYOREN)
AP	JAPAN	National sectoral federation or union	National Federation of Forest Owners Co-operative Associations (ZENMORI-REN)
AP	JAPAN	National sectoral federation or union	National Federation of Workers and Consumers Kyosai Cooperatives (Kokumin Kyosai co-op)
AP	JAPAN	National sectoral federation or union	National Mutual Insurance Federation of Agricultural Co-operatives (ZENKYOREN)
AP	JAPAN	Owned/ Controlled by Coops	The Japan Agricultural News (NIHON-NOGYO-SHIMBUN)
AP	JAPAN	National sectoral federation or union	Japan Workers' Co-operative Union (Jigyodan) (JWCU)
AP	JAPAN	National sectoral federation or union	The Norinchukin Bank
AP	KOREA (Rep. of)	National sectoral federation or union	Korean Federation of Community Credit Co-operatives (KFFC)
AP	KOREA (Rep. of)	National sectoral federation or union	National Agricultural Co-operative Federation (NACF)
AP	KOREA (Rep. of)	National sectoral federation or union	National Credit Union Federation of Korea (NACUFOK)
AP	KOREA (Rep. of)	National sectoral federation or union	Korean National Federation of Fisheries Co-operatives (NFFC)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	KOREA (Rep. of)	National sectoral federation or union	National Forestry Co-operatives Federation (NFCF)
AP	IRAN	Coop Promoter/Supporter	Central Organization for Rural Co-operatives of Iran (CORC)
AP	IRAN	National sectoral federation or union	Central Union of Rural & Agricultural Co-operatives of Iran (CURACI)
AP	PALESTINE	National sectoral federation or union	Palestinian Agriculture Cooperative Union (PACU)
AP	BANGLADESH	National apex	National Co-operative Union of Bangladesh (Bangladesh Jatiya Samabaya Union-BJSU)
AP	INDIA	Cooperative of co-operatives/mutuals	Indian Farmers Fertiliser Co-operative (IFFCO)
AP	INDIA	Cooperative	Krishak Bharati Co-operative Ltd. (KRIBHCO)
AP	INDIA	National sectoral federation or union	National Agricultural Co-operative Marketing Federation of India (NAFED)
AP	INDIA	National sectoral federation or union	National Co-operative Agriculture & Rural Development Banks' Federation Ltd (NCARDB Federation)
AP	INDIA	National apex	National Co-operative Union of India (NCUI)
AP	INDIA	National sectoral federation or union	National Federation of State Co-operative Banks Ltd. (NAFSCOB)
AP	NEPAL	National apex	National Co-operative Federation of Nepal (NCF)
AP	SRI LANKA	National sectoral federation or union	SANASA Federation Ltd in Sri Lanka
AP	SRI LANKA	National apex	National Co-operative Council of Sri Lanka (NCCSL)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	MALAYSIA	National apex	Malaysian National Co-operative Movement (ANGKASA)
AP	MALAYSIA	Cooperative	National Land Finance Co-operative Society Ltd. (NLFCS)
AP	MYANMAR	National apex	Central Co-operative Society Ltd. (CCS)
AP	PHILIPPINES	National sectoral federation or union	National Confederation of Co-operatives (NATCCO)
AP	SINGAPORE	National apex	Singapore National Co-operative Federation Ltd. (SNCF)
AP	THAILAND	National apex	The Co-operative League of Thailand (CLT)
AP	VIETNAM	National apex	Vietnam Cooperatives Alliance (VCA)
AP	CHINA (P.R. of)	National sectoral federation or union	All China Federation of Handicraft Industry Co-operatives (ACFHIC)
AP	CHINA (P.R. of)	Coop Promoter/Supporter	International Committee for the Promotion of Chinese Industrial Co-operatives (ICCIC)
AP	MALAYSIA	Coop Promoter/Supporter	Cooperative Institute of Malaysia (CIM)
AP	INDIA	National sectoral federation or union	National Federation of Fishermen's Co-operatives Ltd. (FISHCOPFED)
AP	PHILIPPINES	Coop Promoter/Supporter	Co-operative Development Authority (CDA)
AP	JAPAN	National sectoral federation or union	Japanese Health and Welfare Co-operative Federation (HeW Co-op Japan)
AP	MONGOLIA	National sectoral federation or union	National Association of Mongolian Agricultural Co-operatives (NAMAC)
AP	IRAN	National apex	Iran Chamber of Cooperatives (ICC)

List of members

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	INDIA	Cooperative	Indian Farm Forestry Development Co-operative Ltd. (IFFDC)
AP	JAPAN	National sectoral federation or union	National Federation of University Co-operative Associations (NFUCA)
AP	KYRGYZSTAN	National apex	Co-operatives Union of Kyrgyzstan (CUK)
AP	SRI LANKA	Coop Promoter/Supporter	National Institute of Co-operative Development (NICD)
AP	INDIA	Coop Promoter/Supporter	National Co-operative Development Corporation (NCDC)
AP	AUSTRALIA	Cooperative	Capricorn Society Ltd
AP	PHILIPPINES	Regional, state or provincial level federation or union	MASS-SPECC Cooperative Development Center
AP	PHILIPPINES	National apex	VICTO National Co-operative Federation and Development Center (VICTO National)
AP	JAPAN	Coop Promoter/Supporter	Japan Co-operative Insurance Association Inc. (JCIA)
AP	PAKISTAN	Regional, state or provincial level federation or union	Karachi Co-operative Housing Societies Union Ltd. (KCHSU)
AP	KOREA (Rep. of)	National sectoral federation or union	iCOOP Korea
AP	IRAN	Cooperative	Iran Oilseeds & Vegetable Oil Processing Factories Co-operative (Farda Co-op)
AP	IRAN	National sectoral federation or union	Supervision and Coordination Central Union of Rural and Agricultural Co-operatives of Iran (SCURA)
AP	JAPAN	National sectoral federation or union	National Association of Labour Banks (NALB)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	INDIA	Cooperative	Co-operative House Building & Finance Corporation Ltd.
AP	AUSTRALIA	Cooperative Group	Co-operative Bulk Handling Limited (CBH Group)
AP	NEPAL	Coop Promoter/Supporter	National Co-operative Development Board (NCDB)
AP	PHILIPPINES	National apex	Philippine Co-operative Center (PCC)
AP	IRAN	Coop Promoter/Supporter	Tose'e Ta'avon Bank (T.T. Bank)
AP	BANGLADESH	Cooperative	Bangladesh Samabaya Bank Limited (BSBL)
AP	MONGOLIA	National apex	Mongolian Co-operative Alliance (MNCA)
AP	IRAN	Cooperative Group	Pishgaman Cooperative Union (PCU)
AP	NEPAL	National sectoral federation or union	Nepal Agricultural Co-operative Central Federation Limited (NACCFL)
AP	NEPAL	Cooperative	National Co-operative Bank Ltd. (NCBL)
AP	BHUTAN	Coop Promoter/Supporter	Department of Agricultural Marketing and Cooperatives (DAMC)
AP	NEPAL	National sectoral federation or union	Nepal Multipurpose Central Co-operative Union Ltd (NEMCCU)
AP	PALESTINE	Coop Promoter/Supporter	Economic and Social Development Center of Palestine (ESDC)
AP	INDIA	Cooperative	Buldana Urban Co-operative Credit Society Ltd. (BUCCS)
AP	INDIA	National sectoral federation or union	National Federation of Farmers Procurement, Processing & Retailing Cooperatives of India Ltd. (NACOF)
AP	VANUATU	Coop Promoter/Supporter	Office of the Registrar of Cooperatives and Business Development Services (ORCBDS)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	PAPUA NEW GUINEA	Coop Promoter/Supporter	Office of Co-operative Societies of Papua New Guinea (OCS PNG)
AP	PHILIPPINES	National apex	Federation of Peoples' Sustainable Development Cooperative (FPSDC)
AP	JAPAN	National sectoral federation or union	Japan CO-OP Insurance (Kiyosai) Consumers' Co-operative Federation
AP	TIMOR-LESTE	National apex	Con-Federation (CNCTL)
AP	AUSTRALIA	National apex	Business Council of Co-operatives and Mutuals (BCCM)
AP	JAPAN	Coop Promoter/Supporter	Japan Co-operative Alliance (JCA)
AP	JORDAN	National apex	Jordan Co-operative Corporation (JOR)
AP	IRAN	Cooperative	Rah-e-roshd cooperative educational complex (RCEC)
AP	PHILIPPINES	Cooperative	Aurora Integrated Multipurpose Cooperative (AIMCOOP)
AP	PHILIPPINES	National sectoral federation or union	Union of Legitimate Service Contracting Cooperatives (ULSCC)
AP	IRAN	National sectoral federation or union	Central Organisation for Rural Production Cooperatives of Iran (CURPC)
AP	PALESTINE	National sectoral federation or union	Union of Housing Cooperatives in Palestine (PUHC)
AP	KIRIBATI	Coop Promoter/Supporter	Ministry of Commerce, Industry and Cooperatives (MCIC)
AP	INDIA	Cooperative	Uralungal Labour Contract Cooperative Society Ltd. (ULCCS LTD)
AP	KOREA (Rep. of)	National apex	International Solidarity of Korea Cooperatives (ISKC)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	FIJI	Coop Promoter/Supporter	Department of Co-operative Business (DCB)
AP	PHILIPPINES	Cooperative	Metro South Cooperative Bank (MSCB)
AP	INDIA	Cooperative	Tirumalla Tirupati Multistate Cooperative Credit Society Limited
AP	IRAN	Mutual organisation	Taavon Insurance Co.
AP	PHILIPPINES	Cooperative	1 Cooperative Insurance System of the Philippines Life and General Insurance (1CISP)
AP	PALESTINE	Coop Promoter/Supporter	Cooperative Work Agency (CWA)
AP	PHILIPPINES	Cooperative	Climbs Life and General Insurance Cooperatives (CLIMBS)
AP	INDONESIA	National apex	National Federation of People-based Co-operative Enterprises (INKUR)
AP	CHINA (P.R. of)	Regional, state or provincial level federation or union	Jiangsu Supply & Marketing General Co-operative
AP	CHINA (P.R. of)	Regional, state or provincial level federation or union	Fujian Federation of Supply and Marketing Cooperatives (FUJIAN COOP)
AP	SRI LANKA	Coop Promoter/Supporter	Department of Co-operative Development (DCD)
AP	SRI LANKA	Cooperative	Matara District Cooperative Hospital Society Ltd.
AP	PHILIPPINES	National apex	Network Consolidated Cooperative Bank (NCCB)
AP	INDIA	Cooperative	National Yuva Cooperative Society Ltd. (NYCS)
AP	INDIA	Coop Promoter/Supporter	Centre for Cooperatives and Livelihoods – Autonomous (CCL) at Lal Bahadur Shastri National Academy of Administration (LBSNAA)

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REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
AP	INDIA	Regional, state or provincial level federation or union	The Tamil Nadu Small Tea Growers ICTFs Federation Ltd. (INDCOSERVE)
AP	JORDAN	National apex	Educational Cooperative Union of Limited Liability
AP	UNITED ARAB EMIRATES	Coop Promoter/Supporter	Emirates Community Empowerment (ECE)
AP	JORDAN	Coop Promoter/Supporter	Cooperative Association for Development & Finance (CADF)
EUR	AUSTRIA	National sectoral federation or union	Oesterreichischer Verband gemeinnütziger Bauvereinigungen - Revisionsverband (gbv)
EUR	BELARUS (Rep. of)	National sectoral federation or union	Belarussian Republican Union of Consumer Societies (BELKOOPSOYUZ)
EUR	BELGIUM	National apex	Febecoop
EUR	BULGARIA	National sectoral federation or union	Central Co-operative Union (CCU)
EUR	BULGARIA	National sectoral federation or union	National Union of Workers Producers Co-operatives of Bulgaria (NUWPCB)
EUR	CYPRUS	Cooperative	Cyprus Turkish Co-operative Central Bank Ltd (KoopBank)
EUR	CZECH REPUBLIC	National apex	Co-operative Association of the Czech Republic (CACR)
EUR	DENMARK	National apex	Kooperationen
EUR	FINLAND	National apex	Pellervo Coop Center
EUR	FRANCE	Cooperative Group	Crédit Coopératif
EUR	FRANCE	Cooperative Group	Confédération Nationale du Crédit Mutuel
EUR	FRANCE	National sectoral federation or union	Fédération Nationale des Coopératives de Consommateurs (FNCC)

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
EUR	FRANCE	National apex	Coop FR
EUR	LITHUANIA	National sectoral federation or union	Lithuanian Union of Co-operative Societies (LITCOOPUNION)
EUR	MALTA	National apex	Koperattivi Malta
EUR	MOLDOVA (Rep. of)	National sectoral federation or union	Central Union of Consumer Co-operatives of the Republic of Moldova (MOLDCOOP)
EUR	NORWAY	Cooperative of cooperatives/mutuals	Coop Norge SA
EUR	NORWAY	Owned/Controlled by Coops	Federation of Norwegian Agricultural Co-operatives (Norsk Landbrukssamvirke)
EUR	NORWAY	National sectoral federation or union	The Co-operative Housing Federation of Norway (NBBL)
EUR	POLAND	National sectoral federation or union	National Association of Co-operative Savings and Credit Unions (NACSCU)
EUR	POLAND	National sectoral federation or union	National Auditing Union of Cooperatives (NAUWC)
EUR	POLAND	National sectoral federation or union	National Supervision Union of Spolem Consumer Co-operatives
EUR	POLAND	National apex	National Co-operative Council – NCC
EUR	ROMANIA	National sectoral federation or union	National Union of Consumer Co-operatives (CENTROCOOP)
EUR	ROMANIA	National sectoral federation or union	National Union of Handicraft and Production Co-operatives of Romania (UCECOM)
EUR	RUSSIA	National sectoral federation or union	Central Union of Consumer Societies of the Russian Federation

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
EUR	RUSSIA	Regional, state or provincial level federation or union	Moscow Regional Union of Consumer Societies
EUR	SPAIN	Regional, state or provincial level federation or union	Confederació de Cooperatives de Catalunya (CoopCat)
EUR	SPAIN	Regional, state or provincial level federation or union	KONFEKOOP - Confederación de Cooperativas de Euskadi
EUR	SPAIN	Cooperative Group	Fundación Espriu
EUR	SWEDEN	National sectoral federation or union	HSB:Riksförbund (Union of Housing Co-operatives)
EUR	SWEDEN	Cooperative Group	Kooperativa Förbundet (KF) (The Swedish Co-operative Union)
EUR	SWEDEN	National sectoral federation or union	Riksbbyggen (Co-operative Housing Union)
EUR	TÜRKIYE	National sectoral federation or union	Central Union Of The Agricultural Credit Cooperatives Of Turkiye (ACC)
EUR	UKRAINE	National sectoral federation or union	Ukrainian Central Union of Consumer Societies (UKOOPSPILKA)
EUR	UNITED KINGDOM	National apex	Co-operatives UK
EUR	GERMANY	National sectoral federation or union	Zentralverband deutscher Konsumgenossenschaften e.V. (ZdK)
EUR	IRELAND	National sectoral federation or union	Co-operative Housing Ireland
EUR	POLAND	National sectoral federation or union	Auditing Union of Housing Co-operatives

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
EUR	SPAIN	National sectoral federation or union	Confederación Española de Cooperativas de Trabajo Asociado (COCETA)
EUR	SPAIN	National apex	Confederación Empresarial Española de la Economía Social (CEPES)
EUR	GERMANY	National sectoral federation or union	GdW Bundesverband deutscher Wohnungs- und Immobilienunternehmen e.V.
EUR	GERMANY	National apex	Dgrv - Deutscher Genossenschafts- Und Raiffeisenverband E. V.
EUR	PORTUGAL	National apex	Confecoop - Confederação Cooperativa Portuguesa, CCRL
EUR	SLOVAKIA	National apex	Co-operative Union of the Slovak Republic
EUR	TÜRKIYE	National sectoral federation or union	The Central Union of Turkish Forestry Co-operatives (ORKOOP)
EUR	ISRAEL	National sectoral federation or union	The Kibbutz Movement
EUR	UNITED KINGDOM	Cooperative	The Midcounties Co-operative Limited
EUR	BULGARIA	Cooperative	Central Co-operative Bank Plc (CCB)
EUR	SWEDEN	Coop Promoter/Supporter	Companion - Kooperativ Utveckling Sverige
EUR	FINLAND	National sectoral federation or union	SOK Corporation
EUR	PORTUGAL	Coop Promoter/Supporter	Cooperativa António Sérgio para a Economia Social - Cooperativa de Interesse Público de Responsabilidade Limitada (CASES)
EUR	ITALY	Coop Promoter/Supporter	European Research Institute on Cooperative and Social Enterprises (EURICSE)

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EUR	ARMENIA	Cooperative	"Farm Credit Armenia" Universal Credit Organisation Commercial Cooperative (FCA UCO CC)
EUR	SWITZERLAND	Cooperative	Allgemeine Baugenossenschaft Zürich (ABZ)
EUR	CYPRUS	Cooperative	Civil Servants Co-op Ltd. (ME-KOOP LTD.)
EUR	GREECE	Coop Promoter/ Supporter	Social Solidarity and Regional Development Network (KAPA Network)
EUR	SWITZERLAND	Cooperative	Baugenossenschaft mehr als wohnen
EUR	NETHERLANDS	National apex	Nationale Coöperatieve Raad (NCR) – Dutch Council for Cooperatives
EUR	SWEDEN	Mutual organisation	Folksam
EUR	ITALY	National apex	Alleanza delle Cooperative Italiane
EUR	MALTA	National apex	Malta Co-operative Federation (MCF)
EUR	NETHERLANDS	Coop Promoter/ Supporter	Agriterra
EUR	NETHERLANDS	Cooperative	Rabobank

REGION	COUNTRIES	STRUCTURE TYPE	ORGANISATION
EUR	SERBIA	National sectoral federation or union	General cooperative alliance for agriculture and rural development - Belgrade
EUR	GREECE	National sectoral federation or union	Federation of Cooperatives of Pharmacists of Greece (OSFE)
EUR	UNITED KINGDOM	Cooperative	VME COOP
INT	THAILAND-INT	Suprana- tional	Association of Asian Confederations of Credit Unions (ACCU)
INT	BELGIUM-INT	Suprana- tional	European Association of Co-operative Banks (EACB)
INT	SAINT KITTS AND NEVIS - INT	Suprana- tional	Caribbean Confederation of Credit Unions (CCCU)
INT	KENYA-INT	Suprana- tional	Africa Confederation of Co-operative Savings & Credit Associations (ACCOSCA)



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