

Index

Vol. 84, No. 4/1991

General

	Vol.	Page
International Co-operative Day Message	1	2
ICA President's Opening Address to CC in Berlin	4	3
Message from Mayor of Berlin	2	3
Welcome to Berlin by Frank Dahrendorf (CEO, VdK)	4	8
Dr. Manfred Stolpe's Address to CC in Berlin	4	11
Prof. J. Eekhoff's Address to CC in Berlin	4	15

Interviews

Interview with Ann Page, UK	1	87
Interview with Lars Marcus	2	4
Interview with Frank Dahrendorf (CEO VdK)	2	9
Interview with Jürgen Tantzén (BVK President)	2	21

Regional Aspects

Strategic Planning in ROECSA	2	72
Co-operation in the United Germany		
New Challenges Posed by a Market Economy by VdK	2	14
Berlin Consumer Co-ops in Search of a New Profile	2	17
It all Depends Performance (Halle Co-op)	2	23
The BVK Group by Manfred Dabrunz	2	27
The Konsumgenossenschaft Dortmund-Kassel by R. Volkers	2	31
Co-op Schleswig Holstein on the Road to New Markets by Uwe Malterer	2	35
The Volksfürsorge Group of Insurance Companies by Wolfgang Schwickart	2	39
Need for Action by Christian Bauer	2	47
Co-operation is Creating Peace by Dr. Claus Hachmann	2	53
DESWOS by Werner Wilkens	2	55
A Brief History of Raiffeisen by M. Prickett	2	63

	Vol.	Page
Eastern & Central Europe (ECEC)		
Co-operatives in Eastern Europe by Lars Marcus	1	3
New Union for Czechoslovakia by Ivan Fidler	1	8
Finance and Agriculture - Poland and its relevance to other countries in the region by L. Pohlmeier	4	35
Co-operative Policy and Legislation in ECEC by Jürgen von Muralt	4	21

Specific Aspects

Capital Formation

Capital and Co-operatives by Peter McKinlay	1	67
Interest and Surplus by Zvi Galor	1	79

Co-operative Theory

Basic Values of Consumer Co-ops by K. Suomela	1	11
1930s Debate on Co-operative Principles by R. Rhodes	1	19
Plunkett Foundation: Better Business Better Living by R. Moreton	1	25
Neoco-operation II - The Competitive Picture by J. Larrañaga	1	31
Closer Links between Agricultural and Consumer Co-ops by Rita Rhodes	4	78

Development

Katraj Dairy - A Success Story by M. V. Madane	1	53
Trade Policies for the Small Farmer by S. S. Dawra	1	59
Palestinian Co-ops Survive by D. Istanbuli & A. Arafeh	1	63
Co-op Development in Africa by B. W. Wanyonyi	4	46
Food Self-Sufficiency & Co-ops in West Africa by ICA ROWA	4	53
The African Experience by V. M. Lubasi	4	62

Education

Education for Effective Membership Participation by J. M. Rana	1	37
Iberamerican Training Experience by L. Schujman	1	46

Environment

The Japanese Experience by M. Ohya	1	49
------------------------------------	---	----

Housing

The Housing Situation in Eastern Germany and
Czechoslovakia by Dr. Claus J. Hachmann

4 65

Press

Press in Latin America by Juan Diego Pacheco

4 73

Annual Report**Message from the President**

3 3

ICA Secretariat Activity Reports

Director's Report

3 5

Membership

3 7

Meetings

3 11

Personnel

3 12

Staff Structure

3 13

UN/NGO Relations

3 14

Special Projects.

3 17

Development

3 20

Documentation

3 23

Communications

3 24

Specialized Organizations and Working Parties

3 27

**Reports of the Specialized Organizations
and Working Parties**

Agriculture Committee

3 31

Central Banking Committee

3 33

CICOPA

3 35

Consumer Committee

3 37

Fisheries Committee

3 41

Housing Committee

3 44

ICIF

3 46

INCOTEC

3 48

INTERCOOP

3 51

IUCAT (TICA)

3 53

Women's Committee

3 56

WPoCC

3 58

WPCLIDO

3 61

Working Party on Co-operative Research

Planning & Development

3 62

	Vol.	Page
Report of the Audit & Control Committee to the Central Committee	3	65

Book Reviews

Structural Aspects of German Co-ops by J. Brazda	1	89
Yearbook of Co-operative Enterprises by Plunkett Foundation (Ted Graham)	1	92
The History of Care by W. J. Campbell (Bob Beasley)	1	94
Co-operative Democracy & Economic Efficiency by Jacques Defourny (Yves Régis)	1	96
Collection and Delivery of Agricultural Produce by ILO MATCOM	1	98

Contributors

Arafeh, A., Palestinian Co-ops Survive and Flourish	1	63
Bauer, Christian, Need for Action	2	47
Beasley, Robert, book review "The History of Care"	1	94
Brazda, Johann, book review, "Structural Aspects of German Co-ops"	1	89
Dabrunz, Manfred, The BVK Group	2	27
Dahrendorf, Frank, Welcome to Berlin	4	8
Dawra, S. S., Trade Policies for the Small Farmer	1	59
Diepgen, Eberhard, Message to ICA Members	2	2
Dubell, Folke, Strategic Planning in ROECSA	2	72
Fidler, Ivan, New Union for Czechoslovakia	1	8
Galor, Zvi, Interest and Surplus in a Co-operative	1	79
Graham, Ted, book review "Yearbook of Co-operative Enterprise	1	92
Hachmann, Claus, Co-operation is Creating Peace	2	53
Halle Coop, It all Depends on Performance	2	23
Istanbuli, D., Palestinian Co-ops Survive and Flourish	1	63
Kadasia, Bernard, Strategic Planning in ROECSA	2	72
Larrañaga, Jesus, Neoco-operation-the Competitive Picture	2	69
Madane, M. V., Katraj Dairy - A Success Story	4	53
Malterer, Uwe, Co-op Schleswig Holstein on the Road to New Markets	2	35

	Vol.	Page
Marcus, Lars, Message from the President	3	3
Opening address to the Central Committee in Berlin	4	3
Co-operatives in Eastern Europe	1	3
McKinlay, Peter, Capital & Co-operative	1	67
Moreton, Richard, Plunkett Foundation: Better Business, Better Living!	1	25
Ohya, Masao, The Japanese Experience	1	49
Pohlmeier, Lorenz, Finance & Agriculture - Poland and its relevance to other countries	2	68
Prickett, Margaret, A Brief History of Raiffeisen	2	63
Régis, Yves, book review "Co-operative Democracy & Economic Efficiency" by Jacques Defourny	1	96
Rhodes, Rita, 1930s Debate on Co-operative Principles	1	19
Closer Links between Agricultural & Consumer Co-ops	4	78
Schwickart, Wolfgang, Volkesfürsorge Group of Insurance Companies		
Suomela, Kalevi, Basic Values of Consumer Co-ops	1	11
Thordarson, Bruce, Director's Report	3	5
VdK, New Challenges Posed by a Market Economy	4	14
Volkers, Reimer, Konsumgenossenschaft Dortmund-Kassel	2	31
Von Muralt, Jürgen, Co-operative Policy & Legislation	4	21

Index

Vol. 85, No. 1-4/92

General

	Vol.	Page
Co-op Day Message "Basic Values and Global Solidarity"	1	3
Welcome to Japan by Masami Tanabu	1	5
Welcome to Tokyo by Tokuo Yamashita	1	6
Summary Report of the ICA 30th Congress	4	5
Resolutions adopted at the 30th Congress	4	179
Central Committee Minutes	4	191
Jottings from a Tokyo Diary by Iain Williamson	4	33
Reflections on the 30th ICA Congress by Rita Rhodes	4	62
Opening Ceremony		
ICA President's Opening Address	4	15
Japan, the ICA and the Tokyo Congress by M. Horiuchi	4	19
Welcome to Tokyo by Shunich Suzuki	4	22
UN Secretary General's Message to Congress	4	23
Address on behalf of Asian Delegates by Dr. Ho-Sun Han	4	25
Welcome to Japan by Kiichi Miyazawa	4	27
Address by Masami Tanabu	4	28
Address by Tokuo Yamashita	4	30
Statutory Business		
Introduction to new ICA Rules by Bruce Thordarson	4	39
Strengthening the Sectoral Organisations by S. Ishiwata	4	41
Responding Rapidly to Change by Eero Rantala	4	43
Increasing the ICA Family by Masao Ohya	4	45
ICA Director's Report	4	47
Address from the ILO by Jürgen von Muralt	4	51
Address from the FAO by Abdul Wahid Jalil	4	55
Address from the AARRO by Ahmed A. Khalil	4	57
Address from IFAP by Mohamed Idris	4	59

	Vol.	Page
Interviews		
Interview with M. Shigaki, President of Zen-Noh	1	21
Interview with Masami Ohashi by S. Otsu	1	59

Regional Aspects

Co-operatives in Asia

China - Supply & Marketing Co-op in China by Lu Da-Jing	1	61
India Co-operative Development Programme of the NDDDB	1	65
The Co-operative Movement in Pakistan by S. M. Muslim	1	75

Co-operatives in Japan

History of the Co-op Movement in Japan by the Japanese Organisations Hosting the ICA 30th Congress	1	7
ZENCHU (The Central Union of Agricultural Co-operatives) by Mitsugu Horiuchi,	1	18
ZENGYOREN by Masaaki Sato	1	25
National Press & Information Federation of Agricultural Co-operatives by Kazuo Teramoto	1	30
The Goals of the Forests Owners' Co-op Associations by S. Izumi	1	33
ZENKYOREN by Kenichi Kasamatsu	1	37
The Norinchukin Bank by Kenichi Kakudoh	1	40
Activities of IE-NO-HIKARI by Fumiatsu Idei	1	43
International Co-operative Training through IDACA by Mitsugu Horiuchi	1	47
Consumer Co-operative Movement in Japan by I. Takamura	1	49
The Han Way to Health and Happiness by Iain Williamson	4	127

Specific Aspects

Basic Co-operative Values & Development

Possible ICA Development Strategy for the Next Decades by Hans-H. Münkner	1	81
Development Workshop for Young Journalists by Iain Williamson	1	99

	Vol.	Page
Summary of the Report: "Co-operative Values in a Changing World" by Sven Åke Bööck.	2/3	157
Ideology is not Dead by Lars Marcus	4	67
The Real Meaning of Co-ops by Raija Itkonen	4	69
Reflections on Basic Values by Yehudah Paz	4	71
Co-operative Values in a Changing World by Hans-H. Münkner	4	75
Basic Values for a Better Life by Kenichi Kakudoh	4	79
Changing and Updating Attitudes by Jere Lahti	4	82
Basic Values in Japan's Consumer Co-operatives by Isao Takamura	4	85
Reflections on Co-op Values by Jacques Moreau	4	95
An International Co-operative Trademark for 1995 by Leroy Larsen	4	98
Co-operative Wholesale Society on Basic Values by Graham Melmoth	4	99
Basic Values and Chinese Co-operatives by He Jihai	4	101
Basic Values in Japan by Giichi Suzuki	4	102
Gender Perspectives by Katarina Apelqvist	4	105
Legal Form and Capital Formation by Alfred Bussman	4	109
Basic Values: Definition & Principles by Charles Kabuga	4	112
Help Establish a Market Economy in the ECEC by Ioan Vetrineanu	4	114
Co-op Values in Insurance by Terry Webb	4	117
Member and Employee Participation by Reimer Volkers	4	118
Credit Union Principles and Basic Co-operative Values by Joseph L. Perkowski	4	120
Reformulation of Co-operative Principles by B. M. Sarin	4	123
A Tool for Co-operative Knowledge by Bob Houlton	4	125
Environment & Sustainable Development		
Summary of the Report to Congress by ICA Geneva	2/3	173
The Situation in Asia by D. Prakash	2/3	189
The Japanese Co-ops' Approach	2/3	22
Co-operative Values and Development Aid by Hans-H. Münkner	2/3	253
Introduction to the Debate by Bruce Thordarson	4	131
Second Ministerial Conference, Jakarta, February 1992 by Bustanil Arifin	4	132
Declaration on Environment and Sustainable Development by Turid Ström.	4	134
IFFCO's Stance on the Environment and Sustainable Development by P. Reddy	4	137

Vol.		Page
	The Environmental Challenge of Agricultural Co-operative Associations by Shigenori Tokonabe	4 139
	Environmental Protection of the Deep Sea by Raymond Gionet	4 143
	Taking the Lead in Environmental Conservation by Masayuki Yamagishi	4 145
	The Work of the ICA since the 29th Congress	
	President's Message	2/3 21
	Director's Report	2/3 25
	ICA and Development	2/3 30
	ICA and the United Nations	2/3 36
	Communications Report	2/3 42
	Documentation Service	2/3 47
	Special Projects	2/3 48
	Specialised Organisations	2/3 50
	Meetings	2/3 51
	Membership Report	2/3 56
	ICA Statistics	2/3 60
	Financial Report & Statements 1988 - 1992	2/3 62
	Reports of the Specialised Organisations	
	Consumer Committee	2/3 65
		4 156
	Agricultural Committee	2/3 70
		4 147
	Fisheries Committee	2/3 73
		4 150
	INTER-COOP	2/3 77
		4 165
	CICOPA	2/3 82
		4 154
	Housing	2/3 87
		4 159
	Banking	2/3 90
		4 151
	ICMIF (formerly ICIF)	2/3 94
		4 161
	Tourism	2/3 98
		4 164
	INCOTEC	2/3 102
		4 163
	Women	2/3 106
		4 172

	Vol.	Page
Book Reviews		
Yearbook of Co-operative Enterprise by Plunkett	1	102
The Co-operative Commonwealth - A Vision of the Future by Elisabeth Ann Clarke (Mary Stott)	1	103
Co-operative Values in a Changing World by Sven Åke Bööck (Bob Houlton)	4	196

Contributors

Apelqvist, K., Gender Perspectives	4	105
Women's Committee	4	174
Arifin, Bustanil, Second Ministerial Conference, Jakarta, February 1992	4	132
Bööck, Sven-Åke, Co-operative Values in a Changing World	2/3	157
Boutros-Boutros Ghali, UN Secretary General's Message	4	23
Bussman, Alfred, Legal Form and Capital Formation	4	109
Da-Jing, Lu, Supply & Marketing Co-ops in China	1	61
Ganneby, George, TICA (Tourism) Report	4	171
Gionet, R., Environmental Protection of the Deep Sea	4	143
Han, Ho-Sun, Address on Behalf of Asian Delegates		
Hansen, Ivar O., Housing Committee Report	4	161
Horiuchi, Mitsugu, ZENCHU	1	18
Japan, the ICA and the Tokyo Congress	4	19
International Co-operative Training through IDACA	1	47
Houlton, Bob, A Tool for Co-operative Knowledge	4	125
INCOTEC Report to Congress	4	165
Book Review: Co-operative Values in a Changing World	4	196
Idris, Mohamed, Address from IFAP	4	59
Idei, Fumiatsu, Activities of IE-NO-HIKARI	1	43
Ishiwata, Shigeo, Strengthening the Sectoral Organisations	4	41
Itkonen, Raija, The Real Meaning of Co-ops	4	69
Izumi, S., The Goals of the Forests Owners Co-op Associations	1	33
Jalil, A. W., Address from the FAO	4	55
Jihai, He, Basic Values and Chinese Co-operatives	4	101
Kabuga, Charles, Basic Values: Definition and Principles	4	112
Kakudoh, Kenichi, The Norinchukin Bank	1	40
Basic Values for a Better Life	4	79
Kasamatsu, Kenichi, ZENKYOREN	1	37

	Vol.	Page
Khalil A. A., Address from the AARRO	4	57
Lahti, Jere, Changing and Updating Attitudes	4	82
Landau, Dennis, INTER-COOP Report	4	167
Larsen, Leroy, An International Co-op Trade Mark for 1995	4	98
Marcus, Lars, ICA President's Opening Address to Congress	4	15
Ideology is not dead	4	67
Melmoth, Graham, Address by the Co-op Wholesale Society	4	99
Miyazawa, Kiichi, Welcome to Japan	4	27
Moreau, Jacques, Reflections on Co-op Values	4	95
Münkner, Hans-H., Possible ICA Development Strategy for the Next Decades	1	81
Co-operative Values and Development Aid.	2/3	253
Co-operative Values in a Changing World	4	75
Muralt (von), Jürgen, Address from the ILO	4	51
Muslim S. M., The Co-operative Movement in Pakistan	1	75
Ohya, Msao, Increasing the ICA Family	4	45
Otsu, Shoichi, Interview with Masami Ohashi	1	59
Paz, Yehudah, Reflections on Basic Values	4	71
Perkowski, J. L., Credit Union Principles and Basic Co-op Values	4	120
Prakash, Daman, Environment and Sustainable Co-operative Development in Asia	2/3	189
Rantala, Eero, Responding Rapidly to Change	4	43
Reddy, P., IFFCO's Stance on the Environment and Sustainable Development	4	137
Régis, Yves, CICOPA Report	4	156
Rhodes, Rita, Reflections on the 30th ICA Congress	4	62
Rodrigues, Roberto, Agricultural Committee	4	147
Saito, Jirozaemon, Fisheries Committee Report	4	150
Sarin, B. M., Reformulation of Co-operative Principles	4	123
Sato, Masaaki, ZENGYOREN	1	25
Stott, Mary, The Co-operative Commonwealth - A Vision of the Future	1	103
Ström, Turid, Declaration on Environment and Sustainable Development	4	134
Consumer Committee Report	4	158
Suzuki, Giichi, Basic Values in Japan	4	102
Suzuki, Shunich, Welcome to Tokyo	4	22
Takamura, Isao, Consumer Co-operative Movement in Japan	1	49
Basic Values in Japan's Consumer Co-operatives	4	85

	Vol.	Page
Tanabu, Masami, Welcome to Japan	1	5
Address by the Minister of Agriculture, Forestry and Fisheries	4	28
Teramoto, Kazuo, National Press & Information Federation of Agricultural Co-operatives	1	30
Thomas, Terry, International Co-operative Banking Association	4	153
Thordarson, Bruce, Introduction to New ICA Rules	4	39
ICA Director Report	4	47
Introduction to the Debate	4	131
Tokonabe, Shigenori, The Environmental Challenge of Agricultural Co-operative Associations	4	139
Vetrineau, Ioan, Help Establish a Market Economy in ECEC	4	114
Volkers, Reimer, Member and Employee Participation	4	118
Webb, Terry, Co-op Values in Insurance	4	117
ICMIF Insurance Conference	4	163
Williamson, Iain, Development Workshop for Young Journalists	1	99
Jottings from a Tokyo Diary	4	33
The Han Way to Health and Happiness	4	127
Yamagishi, Masayuki, Taking the Lead in Environmental Conservation	4	145
Yamashita, Tokuo, Welcome to Tokyo	1	6
Address by the Minister of Health and Welfare	4	30

Review of International Co-operation
Volume 86 No. 4/1993
Index for Nos. 1-4/1993

*Please insert this index in the back of your copy of the
Review of International Co-operation
Volume 86 No. 4/1993*

Index

Vol. 86, No. 1-4/93

General

Vol/Page

Co-op Day Message for 71st International Co-op Day 1/4
Will Watkins Celebrates 100 Years by Roy Garratt 4/139

General Assembly Opening Ceremony

Greetings from Co-op Switzerland 4/5
Greetings from the ILO 1/6

Governing Body Reports

Welcome by ICA President 4/11
Report by ICA Vice-President for Africa 4/15
Report by ICA Vice-President for the Americas 4/18
Report by ICA Vice-President for Asia and the Pacific 4/21
Report by ICA Vice-President for Europe 4/23

Activity Reports

Director-General's Report to the General Assembly 4/26
Report from ROAP 4/30
Report from ROWA 4/32
Report from ROECSA 4/40
ICA Development Forum by Momodou Dibba 4/44
The Environment and Sustainable Development
by Raija Itkonen 4/46
Introduction to ICA Policy on Women in Co-operative
Development by Jan-Eirik Imbsen 4/48

Case Studies

ICA Director-General's Introduction to Case Studies 4/53
EXIMCOOP - a Co-op Trading Company by R. Rodrigues 4/54
Restructuring of JA Agricultural Co-operatives by Fumiaki Aruga 4/57
New Forms of Finance for Agricultural Co-operatives
by Jacques Picard 4/61

	Vol/Page
The Co-operative Bank's Ethical Stance by Terry Thomas	4/71
Innovation in Economic Development and Job Creation by Claude Béland	4/76
The Co-operative Bank of Kenya by E. Mureithi	4/85
Toward an Improved Financial System in Latin America by Ramiro Valderrama	4/95
The Strategy of Co-op Norway by Steinar Sivertsen	4/99
Member Participation - Past Experience and Future Development by Masayuki Yamagishi	4/102
The Development of the Hungarian Consumer Co-ops by Pál Bartus	4/105
Strategic Management in Co-operative Retailing by Ole Dueholm	4/109
Privatisation of Public Housing in the New Länder by Thomas Schaefers	4/114
Co-op Travelcare - A Case Study of Co-operative Success by Michael Grindrod	4/117
Folksam and the Women's Market by Katarina Apelqvist	4/121
Creation of Jobs through Worker Co-operatives - the Italian Experience by Alberto Zevi	4/127
NTUC INCOME, Singapore - Strategies for Success by Hans Dahlberg	4/132

Regional Aspects

Co-operatives in Switzerland

Co-op Switzerland by Karl Weisskopf	2/3
Co-op Geneva - 125 Years of Consumer Co-op History by Marie-José Fournier	2/8
A Small Co-op Association Pursuing a Big Idea by Ernest Laub	2/16
Raiffeisen Banks in Switzerland by Felix Walker	2/19
Housing Co-operatives in Switzerland by Fritz Nigg	2/23
Migros - The Shortest of Stories by Bruno Ruf	2/25
A Transnational Partnership by Hermann Gerharter	2/29
United Dairies of Geneva by Gérard Charles	2/33
Co-operatives in Switzerland by Laurent Jimaja	2/37

Europe

Planning a Strategy for the ICA in Europe by Arsenio Invernizzi	1/33
---	------

- The Privatisation of the Agricultural Bank of Greece and its Effect
on Co-ops by S. Mariadis 1/40

Southern Hemisphere

- Latin American Experiences by A. Invernizzi 1/45
Aboriginal Co-operatives in New South Wales by S. Jayathanan 1/59
Strategies for Co-op Management in Malaysia by S. Tho Lai Mooi 1/65
From Sectors to Movements in the South by P. Develtere 1/73

Specific Aspects

Co-operative Housing

- 100 Years of Co-operative Housing by H. Schmalstieg 1/5
The Ludwig-Frank Housing Co-operative by C. Hachmann 1/15
Housing and Integration of Migrants by Hans H. Münkner 1/21
Housing Co-ops in the Former GDR by T. Schaefers 1/23
Successful Self-Help, Housing Projects in Thailand by W. Wilkens 1/25
Co-op and Self-Help Housing in Latin America by C. Hachmann 1/28

Human Rights

- ICA and Human Rights by UN Department of Public Information
with introduction by MariaElena Chávez 2/39

Environmental Issues

- Environmental Problems and the Japanese Co-op Movement
by M. Shigaki 2/45
Exploring the Future of Recycling by the Japanese Consumers'
Co-operative Union 2/54

Gender Issues

- No Future Without a Gender Perspective by K. Apelqvist 1/82
ICA Policy on Women in Co-operative Development with an
introduction by J-E Imbsen 1/87
Regional Conference Focuses on Gender Issues by P. Nair 2/56
Reflections on Gender Planning 2/58
Joint Participation of Men and Women in Japanese Consumer
Co-operatives by A. Yamauchi 2/62

Co-operative Education

Development Education - A World of Difference by N. McKinnon1/92

Co-operative Principles

Recommitment at Manchester by Ian MacPherson2/63

Annual Report

Message from the President3/3

Director-General's Report3/5

ICA Board 1992-19933/46

ICA Secretariat Activity Reports

ICA Statistics3/8

Membership3/9

Communications3/11

Documentation3/14

Personnel3/15

Liaison with the United Nations3/18

Development Report3/22

Reports of the Specialised Organisations

Agricultural3/31

Banking3/33

Workers3/35

Consumer3/37

Energy3/40

Fisheries3/41

Housing3/43

Insurance3/48

Trade3/53

Tourism3/55

Reports of the Specialised Committees

Communications3/58

Education and Training3/60

Research3/63

Women3/65

	Vol/Page
Report of the Audit & Control Committee	3/69
Financial Report	3/75
New ICA Structure	3/90
 Book Reviews	
Property and Contract in Economics: The Case for Economic Democracy by David P. Ellerman (Excerpts by Don Lavoie)	1/98
Environment and Co-operatives by G. C. Shrotriya and D. Prakash (ROAP)	1/99
A Middle Way: Rochdale Co-operatives in New South Wales 1859-1986 by G. J. Lewis (Race Matthews)	1/101
Making Mondragon: The Growth and Dynamics of the Worker Co-operative Complex by W. F. and K. K. Whyte (Race Matthews) ..	1/104
We Build the Road as We Travel by Roy Morrison (Race Matthews)	1/104
Co-operatives Today: Their Basic Problems, edited by Hiromichi Nishimura and published by Keibunsha	1/107
Co-operatives and the State: Partners in Development? A Human Resource Perspective by Alf Carlsson(Bob Houlton)	1/109
Inventing the Co-operative by Sven Bartilson (Alina Pawlowska)	1/112
Theory of Co-operation - An In-Depth Analysis by O. R. Krishnaswami and V. Kulandaiswamy (John Winfred)	1/113
Co-operatives in India and Pakistan: Some Aspects by S. K. Saxena (Published and reviewed by ICA Domus Trust)	1/114
1993 Yearbook of Co-operative Enterprise (Published by the Plunkett Foundation)	2/68
Grassroots Co-operative Action by Koenraad Verhagen (Published by the International Labour Office)	2/69
Co-operative Housing: A Building with Many Facades by K.A. Stefan Svensson (Published by Koopi Sweden)	2/70
What are the Viable Co-operative Models and Contributions for the Future? (Proceedings of the Tokyo Forum 1992 - reviewed by Alina Pawlowska)	2/71
Training for Co-operative Leadership, Seminars published by the Swedish Co-operative Centre (Jan-Eirik Imbsen)	4/143

Contributors

	Vol/Page
Apelqvist, Katarina, No Future Without a Gender Perspective	1/82
Folksam and the Women's Market	4/121
Aruga, Fumiaki, Restructuring of JA Agricultural Co-operatives	4/57
Bartus, Pál, Development of the Hungarian Consumer Co-ops	4/105
Béland, Claude, Innovation in Economic Development and Job Creation	4/76
Charles, Gérard, United Dairies of Geneva	2/33
Dahlberg, Hans, NTUC INCOME, Singapore, Strategies for Success	4/132
Develtere, Patrick, From Sectors to Movements in the South	1/73
Dibba, Momodou, Report by ICA Vice-President for Africa	4/15
ICA Development Forum	4/44
Dueholm, Ole , Strategic Management in Co-operative Retailing	4/109
Fournier, Marie-José, Co-op Geneva - 125 Years of Consumer Co-op History	2/8
Garratt, Roy, Will Watkins Celebrates 100 Years	4/139
Gerharter, Hermann, A Transnational Partnership	2/29
Grindrod, Michael, Co-op Travelcare - A Case Study of Co-operative Success	4/117
Hachman, Claus Jürgen, The Ludwig-Frank Housing Co-operative	1/15
Co-op and Self-Help Housing in Latin America	1/28
Horiuchi, Mitsugu, Report by ICA Vice-President for Asia and the Pacific	4/21
Houlton, Bob, Book Review	1/109
Imbsen, Jan-Eirik, ICA Policy on Women in Co-operative Development with an introduction	1/87
Book Review	4/143
Invernizzi, Arsenio, Planning a Strategy for the ICA in Europe	1/33
Latin American Experiences	1/45
Itkonen, Raija, The Environment and Sustainable Development	4/46
Jayahanthan, S., Aboriginal Co-operatives in New South Wales	1/59
JCCU, Exploring the Future of Recycling	2/54
Jimaja, Laurent, Co-operatives in Switzerland	2/37
Kibora, Ada Souleymane, Report from ROWA	4/32
Laub, Ernest, A Small Co-op Association Pursuing a Big Idea	2/16
Lavoie, Don, Book Review Excerpts	1/98
Lubasi, Vincent M., Report from ROECSA	4/40
MacPherson, Ian, Recommitment at Manchester	2/63
Maier, Herbert, Greetings from the ILO	4/7

Review of International Co-operation

Vol. 86 No. 1/1994

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial 3

ICA General Assembly Reports Geneva 1993 (cont/d from Issue 4/93)

Minutes of the ICA General Assembly 5

Getting to Manchester by Ian MacPherson 11

Reports from the Specialised Bodies

International Co-operative Agricultural Organisation 19

International Co-operative Banking Association 21

CICOPA (Worker Productive Co-ops) 23

International Co-operative Consumer Organisation 25

International Co-operative Energy Organisation 28

International Co-operative Fisheries Organisation 30

International Co-operative Housing Organisation 33

ICMIF (Insurance) 34

INTER-COOP (Trade) 35

TICA (Tourism) 38

ICA Communications Committee 40

INCOTEC (Co-operative Education) 42

ICA Women's Committee 44

Other Business

Co-operatives under China's new Open Policy by Yang Deshou 46

Integral Health Co-operation by Josep Espriu 49

Review of International Co-operation

Vol. 87 No. 2/1994

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
Co-operative Day Message	4
Europe General	
The International Co-operative Alliance and Europe by Graham Melmoth, ICA Vice-President for Europe	5
European Union Statistical Report on Co-ops	12
Sectorial Co-op Organisations in the European Union by Gabriella Sozanski	19
National Features of the European Co-ops by Philippe Nicolas	28
Collectives and Worker Co-operatives in Europe by Jean-Louis Laville	36
Mutual Guarantee Companies in Europe by Etienne Pflimlin	44
Czech Republic	
The Czech Co-operative Movement by Ota Karen	51
Germany	
Challenge was Successful by Claudia Paul	60
New Calls for the Revival of the Co-operative Basis by Ralf Künert	63
Housing Co-operative Ludwig-Frank, Mannheim by World Habitat	66
Italy	
Industry and Distribution in Italy - Based on an Interview with the Chairman of Coop Italia	69
Slovak Republic	
Co-operatives in the Slovak Republic by Silvester Adamca	72
Slovenia	
Agricultural Co-operatives in the Republic of Slovenia by Franci Avsec	78

Sweden

- The Contribution of Co-operatives to Job Creation
by Per-Olof Jönsson 84

United Kingdom

- 1994 - Why the Co-op has Something to Celebrate by Iain Williamson 89
Co-operative Democracy in the CWS by Edgar Parnell 95

Book Reviews

- "The Nature of Co-operation" by John Craig and
reviewed by S.K. Saxena 99
Plunkett's "World of Co-operative Enterprise",
reviewed by Keith Brading 101

News from the Library

- New Acquisitions in the ICA Library 106
List of Periodicals Received by the ICA Documentation
Centre 1993 - 1994 109

Corrigendum

In the last Review of International Co-operation, Volume 87, No. 1/1994,
on page 50, a mistake was made in the title which should read:

"ICA Statement to the Preparatory Committee for the World Summit
for Social Development, First Session, New York"

The International (E
through a period
adjustments hav
communications'
organisation's eme

This issue of the Re
contain informati
including the nev
However, this iss
exclusively to co-o

Issue No. 3/94 wil
will contain report
Group I on interna
first draft of Dr. Jar
the Co-operative C

The report on the
networks", of whi
European region,
communications's
in its outlook and t
economic sectors w
structure. This issu
and its member org
Day in 1995.

Review No. 4/94 w
addition to the usu
ICA regions and s

We hope this revi
picture of the work
and also end the y
regions since ICA

As mentioned in th
ICA Secretariat wit
news agency, Inter
operative message
review, including
relevant issues can
worldwide. We lo

Review of International Co-operation

Vol. 87 No. 3/1994

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
A Letter to the Editor from Loughborough	5

Co-operative Principles and the Co-operative Charter

Co-operative Identity in the Twenty-First Century by Ian MacPherson
(A Draft Version of the 1995 ICA Congress Report)

Background Paper	8
Statement on Co-operative Identity (draft)	25
Declaration	27

Building on Common Ground - One example of how co-operative principles can be implemented - by Alexandra Wilson	38
--	----

ICA European Region Draft Reports

Working Group I - Internal Matters

Report on Management Systems and Corporate Governance by Reimer Volkers	45
Report on Cross Border Business in the European Union and Efta Countries: Co-operatives & Inter-European Co-operation by Thierry Jeantet	64
Report on Co-operative Development in the South: Summary of a Report on Co-operative Adjustment in a Changing Environment in Africa by Bjorn Genberg	70
Gender Issues by Raija Itkonen	80

Working Group II - External Matters
 Report on Co-operative Image: Improving Information and Communications
 by Mary Treacy 87
 Report on Co-operatives and Schools by Walter Williams 107

Human Resource Development
 Self-Employed Women Piece Together a Better Future by Eric Eggertson 110

1994 Review Index 116

ICA Publication List - 20 page insert

As mentioned in the previous issue will cover MacPherson's principles and the Co-coming documents assembly which has different coordinators (matters) and II (

Between September Regional Assemblies Africa, Asia, Europe draft of the report to the National Congress, and which will be pr

This draft document revised principles for the 21st century — in members. We need a report, and may be followed by a report of Canada. I am applying the pri

As the newest of specific inter-sectoral to continue, models these different are interested to see included the draft Groups I and II.

Some European members a detailed and theoretical principles, which was a year. The European fulfilled its main MacPherson. It has a contribution on this impor

Review of International Co-operation

Vol. 88 No. 1/1995

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
President's Message	5
ICA Centennial by Graham Melmoth	7
The Night the Lights were Lit by David Thompson	11
Celebratory Keynote Address by Johnston Birchall	13
The Massive Movement that Grew from Rochdale's Tiny Store by Iain Williamson	21
ICA President C.J.D.C. Goedhart by Jon. van Goal	25
Origins of the Rainbow Flag and the International Co-operative Day by Alina Pawlowska	29
The ICA in 1927 (International Co-operative Bulletin No. 2, 1928)	32
The Idea and Basics of Co-operation - Global Perspectives and Danish Tradition by Claes Bjorn	41
Is Co-operation Proletarian? by Charles Gide	47
The Evolution of Co-operative Thought in France by André Chomel	49
Banking in Eastern Europe - Lessons from German Development by Jost W. Kramer	55
ICA Membership from Developing Countries by J. M. Rana	63
The Italian Co-op Movement and 100 Years of Co-operation by Walter Briganti	78
Dr. Inazo Nitobe and Co-ops by Yoshiro Takahashi	82

The Fall of the Co-operative Movement in Poland by Dr Andrzej Maliszewski	88
The Alliance and the War - The Co-op Press by Henry J. May	96
Women in Co-operation by Muriel Russell	100
ICA Regional Assemblies	
Minutes of the ICA Regional Assembly for Africa	106
Minutes of the ICA Regional Assembly for Europe	109
Minutes of the ICA Regional Assembly for the Americas	115
Minutes of the ICA Regional Assembly for Asia-Pacific	119
In Memoriam	
William Pascoe Watkins	124
Roy Garratt	127
Olle Lindström	128
Alf Carlsson	129
Book Reviews	131
Letters to the Editor	139

1995 is a very
ternational Co
Centennial of
operative Allia

A Centennial
tion, but it is
stock, for see
come and for p
to take in the r

"May you live
is a curse whic
interesting tim
pioneers woul
difficult era fo
ment, as indee
facing offer a c

Some time ago
Several peopl
published in th
operative Prim
and airs the a
reserves. This
efficiently via
nology . We l
new "Electron
eratives" and
Secretariat for
which we are
sin (USA).

The letter pul
electronic net

Review of International Co-operation

Vol. 88 No. 2/1995

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
Co-operative Day Message	5
Co-operative Principles	
The Moral Aspect of Co-operation by G. J. D. C. Goedhart (1928)	7
Foundations of Co-operation by T.W. Mercer (1931)	11
Revision of Co-op Principles and the Role of Co-operatives in the 21st Century by Hans-H. Münkner (1994)	17
Co-operative Purpose, Values and Management into the 21st Century by Peter Davis (1995)	35
Co-operative Women's Issues	
Women and the Co-operative Movement by Maria-Elena Chavez (1995) ..	43
The Women's Organisation in the Co-operative Movement by Emmy Freundlich (1921)	44
My Vision of a Co-operative Future by Katarina Apelquist (1995)	48
Gender Perspective of ICA Europe Reports by Raija Itkonen	55
Co-operation Between Co-operatives	
Collaboration Between Co-operatives by Robert Davies (1968)	64
The EURESA Experience by Thierry Jeantet (1995)	71
International Co-operative Trade	
Commercial Development, Free Trade and the Co-operative Movement by Emmy Freundlich (1931)	75
Co-operative Trade in the Americas by Juan Diego Pacheco (1995)	80
Co-operative Development	
Technical Assistance by ICA President Bonow (1960)	86
A New Era for Co-ops and the Implications for Co-op Legislation by Hans-H. Münkner (1994)	90
ICA's Development Programme by Jan-Eirik Imbsen (1995)	106

Membership Participation

International Joint Project on Co-operative Democracy - A Scottish
Perspective by Iain Macdonald (1995) 115

Employee Ownership

Employee Ownership and Participation by Benito Benati (1995) 120

Social Economy

The Social Economy and Co-ops - A German Perspective
by Hans-Detlef Wülker 128

In Memoriam

George Ganneby 135

Book Reviews 136

Editorial

The aim of this issue of the is to take topics which are occupying co-operative th which have been debated about in past Reviews, and t contemporary articles side those which were topical 20, 60 years ago.

In this way we thought it w sible to compare how these i development and whether each era, or merely recoveri

This has been an interesting rhetorical has not changed days of the international mo participation, or lack thereof co-operative organisations. where more obvious than a Prague, last October, where MariaElena Chavez and Kat 48 respectively, but as Ms Ch 11th ICA Ghent Congress in the 31st Congress in Manche

Lack of time and space force cles towards the end of this too time-consuming, althoug written, topical articles subbr space.

Two of the articles in this is Employee ownership and pa ticipation is addressed in a fa Benati, whose conclusions an what "against the home side rather than use it as a vehicle publish all valid points of vi

Table of Contents

Section I - Introduction - (blue section)	
The Congress Office	3
Past Congresses	4
Host Organisations	4
Draft Agenda of Centennial Congress	5
ICA Elected Officers	6
ICA Secretariat & Regional Offices	7
Message from the Secretary-General of the UN on the Occasion of the International Day of Co-operatives	11
Section II - Co-operative Principles for the 21st Century - (orange section)	
Statement on Co-operative Identity	3
Background Paper on the ICA Statement on Co-operative Identity	5
Into the Twenty-First Century: Co-operatives Yesterday, Today and Tomorrow	29
Section III - Co-operatives and Sustainable Human Development - (green section)	
The Global Perspective	3
Regional Perspectives	12
Africa	12
The Americas	28
Asia and the Pacific	34
Europe	39
Co-operative Agenda 21	49
Section IV - ICA General Assembly Documentation - (yellow section)	
Draft Agenda	3
Standing Orders	5
Annual Report 1994-95	9

Review 3195

ecessarily those of the

at citation of source is
rned should be sent to
nd-Saconnex, Geneva,

m of 10 pages typed in
d copy and a disquette
on IBM compatible or

Nominations for the Elections 101
Resolutions 103
Statistics and List of Members Affiliated to ICA..... 117

The Registration ICA C

Registration of participants
take place in the market
operative Wholesale S
ration Street, Manches

Participants are encour
Desk as soon as possib

The Registration Desk
day, 18 September and
restrictions, the ICA v
day morning, 20 Septe
at 14:00 following th
There will be no regis

Information and Trav
queue.

Review of International Co-operation

Vol. 88 No. 4/1995

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
ICA Centennial Congress	
Opening Ceremony by GW Money	5
The ICA - What it is and What it has done by Lars Marcus	7
Co-operative Principles	
Key-note Presentation by Ian MacPherson	13
Joint Project on Participatory Democracy	
by Members Yamagishi, Ketilson, Jönsson, Macdonald, Ferini	27
Youth and Co-operation - The Present and the Future	
Joint presentation by speakers from the Youth Forum	35
The International Co-operative Research Forum	
Presentation by Sven Åke Böök	39
Co-operatives and Sustainable Human Development	
Presentation by Bruce Thordarson	43
Second Workshop for Young Journalists from the Co-operative Movement	
Loughborough/Manchester 1995 - summary of assessment	47
ICA General Assembly	
Reports of the Vice-Presidents	
Roberto Rodrigues for the Americas	49
Mitsugu Horiuchi for Asia and the Pacific	51
B. Wolimbwa for Africa	55
Graham Melmoth for Europe	59
Report of the Audit and Control Committee	
Presentation by Pal Bartus	63

Director-General's Report	65
Farewell Remarks by ICA President Lars Marcus	67
New ICA President's Address	69
Reports of Specialised Bodies (not included in Review 3/95)	
CICOPA	73
Global HRD Committee (formerly INCOTEC)	76
ICA General Assembly Draft Minutes	79
Resolutions	83
Interviews	
Interview with the new ICA President by Mahmoud Bassiouny	95
Our very best wishes for a fair wind to the President of the ICA by Yves Régis	101
Letters to the Editor	
"Yes But..." by Yves Régis	103
Jacques Moreau and Toby Johnson respond to Hans-Detlef Wülker's article "The Social Economy - A German Perspective"	107
Book Reviews	
Reinventing the Co-operative: Enterprises for the 21st Century	115
Doing Business with the Co-operatives in Latin America	117
Chances of Co-operatives in the Future	118
Cooperativismo Latino Americano en Cifras 1995	118
The International Co-operative Alliance During War and Peace 1910-1950	120
1995 Review Index	125

Editorial

On behalf of all the staff at Geneva Headquarters, we would like to wish our readers a very happy new year and good health and peace in 1996.

We hope that you will enjoy this issue of the Review, which is dedicated to the ICA Centennial Congress in Manchester.

After an active year concluding on the ICA Centennial, the Secretariat will be restructured. Graham Melmoth, to meet the new structure has been pleased to inform our members of the changes that will be taking in the coming year.

In our first issue for 1996, we will discuss the activities of the Secretariat on the ICA scene elected at the end of 1995.

We have also had discussions about the proposal to dedicate at least one issue of the Co-operation to the best of the year, also offering this Committee's views available via the Internet and via e-mail access this information on the Review is running. This would give our members research papers could be published.

As part of the decentralisation process, overall scheduling of publications will be decided. However, we will do our best to ensure that the ICA Review or the ICA News

Contents

Editorial 3

Theme for International Co-operative Day 6

President's Message 7

Electronic Networking

The Information Superhighway Opportunities for Co-ops
by Bruce Thordarson 10

Today... and Perhaps Tomorrow (Infography by A. Darmon) 14

Co ops and the Internet A Virtual Necessity by Mary Treacy 17

The Race Against Marginalisation by Momar Aly Ndiaye 22

When Ingenuity takes the Upper hand by V. Menon, A. Goonasekera
and V. Labrador 24

Gender Issues

Strategies for Shared Power between Men and Women in Co-operatives
by Katarina Apelqvist 28

The International Women's Day 39

The Role of the ICA in the Advancement of Women in Co-operatives
by MariaElena Chavez 42

United Nations

The International Labour Organization - Co-operative Service Over
75 Years by Joe Fazzio and Gabriele Ullrich 52

Sectorial Information

Agriculture

1995 Profile: Agricultural Co-operation throughout the World.
An Overview by Ginette Carré and Daniel Côté, HEG Canada 61

Consumer

1996 Consumer Day Message 72

sarily those of the

itation of source is
d should be sent to
Saconnex, Geneva,

of 10 pages typed in
opy and a disquette
IBM compatible or

Health

Birth of a New Specialised Body of the ICA in the Health Sector by Gabriella Sozanski	73
Co-operative Enterprise in the Health and Social Care by Michael Stubbs	76
Health Care in Eastern and Central European Countries by Alina Pawlowska	82

Housing

HABITAT II Conference in Istanbul by Claus Jürgen Hachmann	86
--	----

Development and HRD

A Development Update by Jan-Eirik Imbsen	91
Co-operative Management Development Opportunities by Peter Davis	95

Europe

European Regional Assembly - Priorities for ICA Europe Work Programme 1996 - 1997 by Arsenio Invernizzi	100
--	-----

Book Reviews

Co-operative Ways of Working (Alina Pawlowska)	103
Co-operatives: Past, Present and Future (Alina Pawlowska)	104
Co-operative Learning: the Collection (Sam Mshiu)	105
Co-operation, Conflict and Consensus by Ian MacPherson (Bruce Thordarson)	107
The World of Co-operative Enterprise 1996 (Johnston Birchall)	108

Editorial

The International Co-operative Alliance celebrated 100 years of service to the world's co-operative federations last year and its official organ, the *Review of International Co-operation*, while not having reached a century, also has a long history behind it.

The *Review of International Co-operation* started life as the *International Co-operative Bulletin* in April 1908 with three major aims: to collect and distribute news of the most important events in all countries, to report on matters of interest and the work of its Committees and to appear and to give summaries of

The 1921 Congress Report informed by the First World War "though some information". Efforts were made to continue due to increased costs of production 37 percent of its overall membership.

The *Review of International Co-operation* (Annual Report) and the *ICA News* are the ICA which endeavour to continue the original objectives of the *Bulletin*, in a new format for our ever-increasing international membership.

To mark the Organisation's entrance into the 21st century the *Review of International Co-operation* is incorporating the new logo which has been designed for the Congress.

While the original bulletin appeared in Swedish, the *Review* now appears in English and has been discontinued many years ago. It was continued in 1987 due to lack of space.

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Guest Editor: Roger Spear

Contents

Editorial 3

A Study of Educational Processes in a Co-operative
by Gurli Jakobsen 7

The Dilemma of Co-operatives in Africa by Calvin M. Kangara 18

Women in Co-operatives: A Canadian Perspective
by Lou Hammond Ketilson 26

Development Perspectives of the Movement in Poland
by Marian G. Brodzinski 34

Repositioning the Registrar of Co-op Societies in South Asia
by Krishnan K. Taimni 40

The Role of Ideology and Organisation in the ICA's Survival
between 1910-1950 by Rita Rhodes 47

The Internationalization of Member-owned Firms by Peter Normark 53

The Decline and Fall of Konsum Austria by Robert Schediwy 62

Restructuring Consumer Co-ops and Co-op Principles
by Akira Kurimoto 69

Competing with Concepts: A Note on Co-operators, Corporate
Strategy and Computer Fads by Yohanan Stryjan 75

Meeting Notices 82

Co-operative Day Messages 84

Book Reviews of Recent ICA Publications 87

This special issue of the Review is a collaborative effort with the ICA Research Committee. This Committee is a rich source of information of interest to co-operative leaders worldwide and this issue aims to give its members a medium through which they can make their work more widely known at an international level. We hope it will be the first of many joint publications.

ANNUAL REPORT 1995-1996

Review of International Co-operation

Volume 89 N°3/1996

Editor: Mary Treacy

CONTENTS

<i>ICA's President Review of 1995-1996</i>	1
<i>Director-General's Report</i>	4
<i>ICA Board</i>	8
 ICA Secretariat Activity Reports	
<i>Membership</i>	13
<i>Personnel</i>	14
<i>Communications</i>	15
<i>ICA and the United Nations</i>	22
<i>Development</i>	27
<i>European Region</i>	30
<i>Asia and Pacific</i>	35
<i>West Africa</i>	37
<i>East, Central and Southern Africa</i>	42
<i>The Americas</i>	45
 Reports of the Specialised Bodies	
<i>Agriculture</i>	49
<i>Banking</i>	51
<i>Consumer</i>	53
<i>Fisheries</i>	56
<i>Housing</i>	58
<i>Insurance</i>	60
<i>Tourism</i>	65
<i>Trade</i>	67
<i>Workers</i>	70
 <i>Communications</i>	73
<i>HRD</i>	76
<i>Research</i>	78
<i>Women</i>	82
 <i>Interim Report of the Auditors</i>	86
<i>Auditors' Report Year ended December 31, 1995</i>	87

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
Minutes of Regional Assembly in Budapest	5
Statement of the Regional Assembly for Europe on Corporate Governance and Management Control Systems in European Co-operatives	11
Corporate Governance & Management Control Systems	
The Experience of Consumer Co-ops in Italy by Ivano Barberini	13
The Hungarian Perspective by Pál Bartus	16
My Views on Co-operative Corporate Governance by Raija Itkonen	20
The Auditor's Responsibilities by Andreas Nicolaisen	25
Technical and Democratic Supervision in European Co-operative Banks by Etienne Pflimlin	27
Governance Issues Seen from a Management Perspective by Steinar Sivertsen	34
General Trends, Findings & Recommendations by Moira Lees and Reimer Volkers	37
East-West Collaboration	
Report of the Working Group on East-West Collaboration of ICA Europe by Dr. Hans-Detlef Wülker	50
Communications	
Harnessing the Collective Genius of People to Create the Results they Truly Desire by Zahid Qureshi	53
Book Reviews	
Co-operation Works! E.G. Nadeau and David J. Thompson (Rod Nilsestuen)	59
Report on the Regional Seminar on Housing Co-operatives, Kuala Lumpur, ICA ROAP (AP)	60
ICMIF Member Directory (Alina Pawlowska)	61
Regional Consultation on "Co-operatives in a Changing Socio-Economic Environment" in the Asia-Pacific Region, ICA ROAP (AP)	61

Editor: Mary Treacy
Guest Editor: Roger Spear

Editorial Assistant: Laura Wilcox

International Co-op Web site at:

www.coop.org

Co-operative Alliance and details of its
specialised organisations (Specialised Bodies).

and current information about the inter-
publications and co-operative issues.
websites worldwide in all sectors of the
organisations and business information of
internet software and training materi-
ent, easy access to the ICA/UWCC Co-
more.

ish, plus newly available web pages in

Co-operative Gopher at:

70/.../info-source/.coop

on are not necessarily those of the
A.

permission, but citation of source is
plication concerned should be sent to
ns, 1218 Grand-Saconnex, Geneva,

d be a maximum of 10 pages typed in
omit both a hard copy and a disquette
are was used on IBM compatible or
y@t...org

Contents

Editorial 3

ICA President's Message 9

ICA Research Committee Papers

Co-ops & the New Social & Health Services Market
by Carlo Borzaga and A. Santuari 11

The Co-operative Response to the Ageing Society in Japan
by Akira Kurimoto 18

Co-op Roles in Building Markets by Jean-François Draperi 25

New Generation Farmer Co-ops by Jerker Nilsson 32

A Typology for Credit Unions by Donal McKillop,
Charles Ferguson and Gary O'Rourke 39

Recent Evolution of the French Co-operation of Craftsmen
by Eric Bidet 48

Involvement of Trade Unions in the United Kingdom
by Norman Watson 55

Role of Co-operatives in a Renewing Society by Jaan Leetsar
and Ulle Kerner 61

Adaptation of Polish Co-operatives to the Free Market Requirements
1990-1995 by Zofia Chyra-Rolicz 66

Developing Social Reporting in Co-operatives by Kai Blomqvist 72

Book Reviews 80



Review of International Co-operation
Volume 90 No. 2/1997

Editor: Mary Treacy

CONTENTS

<i>ICA's President Review of 1996-1997</i>	1
<i>Director-General's Report</i>	4
<i>ICA Board</i>	6
ICA Secretariat Activity Reports	
<i>Membership</i>	11
<i>Statistics</i>	15
<i>Personnel (included in Report of the Audit and Control Committee)</i>	
<i>Communications</i>	17
<i>ICA and the United Nations</i>	23
<i>Development</i>	26
<i>European Region</i>	32
Reports of the Specialised Bodies	
<i>Agriculture</i>	35
<i>Banking</i>	37
<i>Consumer</i>	40
<i>Fisheries</i>	43
<i>Health</i>	45
<i>Housing</i>	47
<i>Insurance</i>	49
<i>Tourism</i>	54
<i>Trade</i>	56
<i>Workers</i>	59
<i>Communications</i>	63
<i>HRD</i>	65
<i>Research</i>	67
<i>Women</i>	72
<i>Report of the Auditors</i>	75
<i>1997 ICA Structure and Functions</i>	80

Contents

Co-op Day Message	2
Editorial	5
General Assembly Geneva September 1997	
General information	9
Schedule of meetings	10
Agenda	11
Elections	12
Proposed amendments to ICA Rules and Procedures	13
Resolutions	36
ICA and the Global Dimension: Introduction of the main theme by Yehudah Paz	39
ICA Strategy Documents	
Development Strategy by B. Genberg & J-E Imbsen	43
ICA Communications Strategy by Mary Treacy	51
ICA Internet Development by Mary Treacy	56
ICA Targeted Television Strategy by Andrew Booth	60
Project Proposal on Communications and Trade by Byron Henderson	63
The Usefulness of Co-operative Statistics at the International Level by Arsenio Invernizzi	67
Contributions from ICA Member Organisations	
Consumer Co-operation of Russia in Period of Radical Social and Economic Reforms by Valentine F. Ermakov	75
Agendas of Sectorial Meetings	
Global HRD Committee	83
ICAO Seminar on Agricultural Inputs & General Assembly Conference ...	84
Global HRD and Communications Committees Seminar	86
Working Group on Trade & Communications Technology	87
International Co-operative Fisheries Organisation (ICFO)	88
Practical Information on Geneva, Switzerland	89

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial 3

Part I - General Assembly

General Assembly Geneva September 1997

Draft Minutes of the General Assembly 5
ICA President Graham Melmoth Addresses the GA 15
Dr. Markus Schelker Welcomes Participants to General Assembly 22
ILO and ICA Collaborate 23
Director-General Focuses on ICA Priorities 27

Reports from the ICA Regions

Report from Africa 30
Report from the Americas 35

Reports from the Specialised Bodies

Report from the ICAO 38
Report from CICOPA 39
Report from Global Women's Committee 41
Report from ICBA 44
Report from IHCO 46
Report from ICMIF 47
Report from ICHO 51
Report from Inter-Coop 53
Report from the ICACC 55

New ICA Leaders

New President for ICA 57
Introductions from New ICA Board Members 61
The ICA Board elected on 16 September (from ICA Website) 66
The audit & Control Committee elected 16 September 71

onal Co-op Web site at:

w.coop.org

o-operative Alliance and details of its organisations (Specialised Bodies).

l current information about the inter- publications and co-operative issues. ites worldwide in all sectors of the sations and business information of terr. software and training materi- easy access to the ICA/UWCC Co- e.

plus newly available web pages in

o-operative Gopher at:

'11/.info-source/.coop

e not necessarily those of the

ssion, but citation of source is on concerned should be sent to 218 Grand-Saconnex, Geneva,

maximum of 10 pages typed in with a hard copy and a disquette is used on IBM compatible or p.org

Review of International Co-operation

Vol. 91 No. 1/1998

March 1998

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Guest Editors: Roger Spear, A. Pawlowska

Contents

Editorial	3
President's Message	7
Two Decades of Improvement of Spanish Worker Co-ops by Rafael Chaves	9
Co-operative Contribution to Rebuilding a Community: The Case of Co-op Kobe by Akira Kurimoto	18
Co-ops & Agricultural Marketing: Liberalisation in Eastern & Southern Africa by John Launder	25
Globalisation & Restructuring of Canadian Wheat Industry by Javier Caceres.....	32
Individual Equity Capital of Agricultural Co-operatives by Karin Hakelius	48
Innovation & Change in Federative Decision-Making Systems by Lou Hammond Ketilson	55
Privatization of Services - what can co-operatives offer? by Gabriele Ullrich	64
Government Restructuring and Implications for Civil Society - the Co-op Alternative by John Restakis	73
Towards a Human-Scientific Theory of Action on Co-operation by Kai Blomqvist	84
Marketing Co-operation in the Global Economy by J. Tom Webb	92
Book Reviews	96
Registration form for Resarch Conference	111

Pooling Agricultural Resources	63
Mountain Equipment Co-op - Unique co-operative records remarkable growth	65
Retail Co-ops take on the Competition	67

Congress Documentation

ICA Congress and General Assembly - Summary Agenda	71
Global Co-operation in a New Century - a Situation Report by Edgar Parnell	73
ICA 2005 - The Result of the Organisation Review of the ICA	112
For a Nuclear Free Peace - Resolution from JCCU	121

Book Reviews	122
---------------------------	-----

ANNUAL REPORT 1997-1998



Review of International Co-operation Volume 91 No. 2/1998

Editor: Mary Treacy

CONTENTS

<i>ICA President's Review of 1997-1998</i>	1
<i>Director-General's Report</i>	3
<i>ICA Board</i>	5
 ICA Secretariat Activity Reports	
<i>Membership/Special Projects</i>	11
<i>Statistics</i>	15
<i>Personnel and Structure</i>	17
<i>Communications</i>	18
<i>ICA and the United Nations</i>	24
<i>Development</i>	27
<i>Regional offices</i>	29
 Reports of the Specialised Bodies	
<i>Agriculture</i>	44
<i>Banking</i>	46
<i>Consumer</i>	49
<i>Fisheries</i>	52
<i>Health</i>	55
<i>Housing</i>	57
<i>Insurance</i>	59
<i>Tourism</i>	63
<i>Trade</i>	64
<i>Workers</i>	65
 <i>Communications</i>	69
<i>HRD</i>	72
<i>Research</i>	74
<i>Women</i>	78
 <i>Interim Report of the Audit and Control Committee</i>	81

Co-ops and Indigenous People

Indigenous Peoples' Co-ops and the ILO-INDISCO Programme
by Huseyin Polat 97

Book Reviews

Managing the Co-operative Difference. A Survey of the Application of
Modern Management Practices in the Co-operative Context
by Peter Davis (Alina Pawlowska)..... 110

1998 Index..... 112

International Co-op Web site at:

www.coop.org

International Co-operative Alliance and details of its
regional organisations (Specialised Bodies).

Library and current information about the
latest publications and co-operative issues.
Databases worldwide in all sectors of the
economy and business information of
organisations and training materi-
als. Internet software and training materi-
als. Easy access to the ICA/UWCC Inter-
net Centre and much, much more.

Plus, plus newly available web pages in
English.

Information for Co-operators-VCC at:

www.u.coop.org

Information about your Co-operative.

are not necessarily those of the

permission, but citation of source is
concerned should be sent to
1218 Grand-Saconnex, Geneva,

be a maximum of 10 pages typed in
both a hard copy and a disquette
was used on IBM compatible or
www.coop.org

Review of International Co-operation

Vol. 91 No. 3/1998

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial by Lars Hillbom, President of ICA Europe 3

Regional Assembly

Introduction by Jean-Claude D tilleux including message
from Jacques Chirac, President of the French Republic 4
Address of ICA President at the Regional Assembly 8
Message of Lionel Jospin, Prime Minister of France, presented
by Hugues Sibille 12
Welcome by President of the French National Assembly 14

Reports to the Membership

President of ICA Europe Reports 18
Regional Director's Report to Membership 22

Gender Issues

Introduction on Gender and Equality by Raija Itkonen 27
Added Value and New Strength - Plan of Action on Gender
Equality Proposed by the European Council 29

Seminar on the Future of Co-operation: Opportunities and Threats for European Co-operatives

How CWS managed to stop the buying-out of consumer
co-ops by Graham J. Melmoth 33
External capital - a Threat to the Ideas and Objectives of Co-ops?
by Bent Claudi Lassen 41
Demutualisation of Financial Co-operatives by Etienne Pflimlin 47
New Co-ops Creating Jobs by Margita Lukkarinen 54
Promotion of New Co-operative Entrepreneurship by Stefania Marcone ... 60
The Future of Industrial and Worker Co-ops in Europe
by Javier Salaberr a 63
The Future of Co-operatives in Central and Eastern Europe
by P l Bartus 71

*Please note that French texts of many of these papers can be found in the publication
RECMA N  271, 1^{er} trimestre 1999, available at ICA Headquarters.*

International Co-op Web site at:

www.coop.org

Co-operative Alliance and details of its
specialised organisations (Specialised Bodies).

Library and current information about the
publications and co-operative issues.
Databases worldwide in all sectors of the
organisations and business information of
Internet software and training materi-
als. Easy access to the ICA/UWCC Inter-
net and much, much more.

Plus, plus newly available web pages in

Directory for Co-operators-VCC at:

u.coop.org

Learn about your Co-operative.

are not necessarily those of the

mission, but citation of source is
concerned should be sent to
1218 Grand-Saconnex, Geneva,

be a maximum of 10 pages typed in
both a hard copy and a disquette
was used on IBM compatible or
@coop.org

Review of International Co-operation

Vol. 91 No. 4/1998

Editor: Mary Treacy

Editorial Assistant: Laura Wilcox

Contents

Editorial	3
Credit Unions	
International Credit Union Operating Principles	5
A Victory for Co-ops - Credit Union Membership Access Act Becomes Law in USA by Paul Hazen	6
Rural Credit Co-operatives and the Process of Reform in China by Eckart Henningsen	9
The First Women's Credit Co-op in China by Lanyan Chen	14
Canada and Indonesia connect through CU 2000 by Shannon Dumba	19
The Future of British Credit Unions by Dr. R. D. Donnelly	23
Education & Training	
A Matter of Merry-go-Rounds: The University and the Co-op Universe by Ian MacPherson	39
School-Based Co-op Experiences for Students: the Scoops Project from Malta by Godfrey Baldacchino	47
Gender Issues	
Elevating the Status of Women in Co-operatives by Senator Hajah Rahaiah Baهران	55
ICA Invests in the Future: Greater Female Participation in Co-ops by Roberto Rodrigues & Diva Benevides Pinho	57
Co-operative Communications	
Interview with the ICA President, Roberto Rodrigues by Mary Treacy	65
Co-operatives and Communications Technology by MariaElena Chavez	70
The Internet: Where does all the Hype End and the Future Begin? by Iain Williamson	90

Women Feed the World

Message from FAO Director-General, Dr. Jacques Diouf, read by János Juhász	76
Message from the IFAP by David King	78
Agenda for the Regional Assembly for Europe	81
Agenda for the Seminar on the Future of Co-operation: Opportunities and Threats for European Co-operatives	82
Draft Minutes of ICA Regional Assembly for Europe	83
ICA European Development Workshop	92
Rules of the ICA Regional Assembly for Europe	95
Resolutions Adopted by the Regional Assembly for Europe	106
List of ICA Member Organisations in Europe	109
Obituary of Roger Kérinec	113
Statistical summary sheet on European co-operatives	115

**Co-op Web site at:
p.org**

utive Alliance and details of its
sations (Specialised Bodies).
urrent information about the
itions and co-operative issues.
orldwide in all sectors of the
s and business information of
sof ware and training materi-
cess to the ICA/UWCC Inter-
much, much more.

newly available web pages in

**Co-operators-VCC at:
org
t your Co-operative.**

ot necessarily those of the

n, but citation of source is
ncerned should be sent to
Grand-Sacconnex, Geneva,

imum of 10 pages typed in
hard copy and a disquette
sed on IBM compatible or
rg

Review of International Co-operation

Vol 92 No.1/1999

Editor: Mary Treacy

Guest Editor: Roger Spear

Contents

Editorial by Roger Spear	3
ICA Research Committee Papers	
Serving the Periphery: Community Co-operatives in Western Ireland by Robert Briscoe, Olive McCarthy and Michael Ward	7
Members' Satisfaction with and Loyalty towards Co-op Organisations by Roald Nes.....	14
Differential Impact of Multiple Consumption Values in Retail Coop- erative Patronage by James Finch.....	27
The Survival of the Co-operative Model in a Competition Context by Laura Gómez Urquijo and Marta de los Ríos Añón	41
Non-Co-operative Co-operatives New Fields for Co-operative and Quasi-Co-operative Activity in Poland by Dr. Adam Piechowski	49
Renewing Membership Basis for Raising Investment and Patronage by Akira Kurimoto	59
Net Gain for Co-ops by Malcolm Corbett	67
Learning the Art of Co-op Action by Kai Blomqvist	70
Community and Hybrid Multi-Stakeholder Co-operatives: A Comparison by Yair Levi	83
The Dynamics of Credit Unions: Explaining Diversity in the International Credit Union Movement by Ian MacPherson	95
Book Reviews	108
Suren Saxena - an Obituary	116

**ional Co-op Web site at:
w.coop.org**

Co-operative Alliance and details of its
all organisations (Specialised Bodies).
y and current information about the
publications and co-operative issues.
sites worldwide in all sectors of the
isations and business information of
internet software and training materi-
easy access to the ICA/UWCC Inter-
tre. l much, much more.
n, plus newly available web pages in

**ty for Co-operators-VCC at:
coop.org
about your Co-operative.**

are not necessarily those of the

miss but citation of source is
ion concerned should be sent to
1218 Grand-Sacconnex, Geneva,

maximum of 10 pages typed in
both a hard copy and a disquette
as used on IBM compatible or
op.org

Review of International Co-operation

Vol 92/No.2/1999

Editor: Mary Treacy

Contents

Introduction & Messages

Editorial 3
 Message from the Prime Minister of Canada 5
 Message from the Prime Minister of Québec..... 7
 77th Co-operative Day Message 9
 National Historic Sites in Québec City area 11

Articles from French-speaking Canada

The Conseil Canadian de la Coopération by Réjean Laflamme 15
 The Desjardins Movement from Yesterday to Today
 by Pierre Poulin..... 19
 The Desjardins Movement - Tomorrow and Beyond
 by Pierre Goulet..... 25
 Developpement Desjardins - Finance Serving the Community
 by Nadine Blackburn..... 30
 DID : A leader in the Micro-finance Field
 by Nadine Blackburn..... 33
 Developing New Tools to Ensure the Continuity of Co-operative Financial
 Institutions by Nadine Blackburn..... 36
 Québec's Co-operative Movement is Ready for the 21st Century
 by Majella St-Pierre..... 39

Articles from English-speaking Canada

The Canadian Co-operative Association - Partnerships for
 Changing Times by John Julian 45
 Canadian Co-ops, Big Business, Sound Philosophy..... 49
 Canadian Credit Unions take on the Future
 by John Julian..... 51
 Co-operatives and the Development of Canada's North
 by Patti Giovannini... 54
 The Power of Participation - Internal Development and the Canadian
 Co-operative Association by John Julian..... 59



Review of International Co-operation
Volume 92 No. 3 / 1999

Editor: Mary Treacy

CONTENTS

<i>ICA President's Review of 1998-1999</i>	1
<i>Director-General's Report</i>	3
<i>ICA Board</i>	5
 ICA Secretariat Activity Reports	
<i>Membership/Special Projects</i>	11
<i>Administration</i>	15
<i>Communications</i>	16
<i>ICA and the United Nations</i>	22
<i>Development</i>	24
<i>Regional offices</i>	27
 Reports of the Specialised Bodies	
<i>Agriculture</i>	45
<i>Banking</i>	47
<i>Consumer</i>	50
<i>Fisheries</i>	53
<i>Health</i>	55
<i>Housing</i>	58
<i>Insurance</i>	60
<i>Tourism</i>	65
<i>Trade</i>	67
<i>Workers</i>	68
 <i>Communications</i>	 72
<i>HRD</i>	75
<i>Research</i>	78
<i>Women</i>	83
 <i>Financial Statements Audit and Control Committee</i>	 85

Review of International Co-operation

Vol. 92-93 No. 4/99 - 1/00

March 2000

Editor: Bruce Thordarson
Guest Editor: Roger Spear

Editorial Assistant: Amelia M.Morgado

Contents

Editorial	3
ICA Research Committee Papers	
Survival Rates of Co-operatives in Québec, Canada by Michel Clément and Michel Cournoyer	7
Evaluating Performance by Co-operative Values and Efficiency by Akira Kurimoto	13
International Profile of Co-operative Banks: an Impressive Portrait by Martine Vezina and Daniel Côté	22
Micro Credit: Empowerment: Co-operatives by Samadanie Kiriwandeniya	28
Culture and Co-operatives in the South Pacific: Towards a Pedagogy of Empowerment by Tim Dyce	35
Worker-owned Firms in Inner-City Neighbourhoods: an Empirical Study by Sigmund Shipp	42
Co-operative and Training Dimensions in Entrepreneurship - A Study of the Methodology of the Saiolan Centre in Mondragon by Gurli Jakobsen	47
The Co-operators: Culture and Management in a Merger by John E. Jordan	55
Co-operative Adaptation - Eliminating Weaknesses or Utilizing Strengths? by Per Ove Røkholt	64
Youth	
Youth in the Construction of a More Equitable World - Investing in the Future by Roberto Rodrigues and Diva Benevides Pinho	73

Consumer Co-operatives

Corporate Governance in German Co-operatives - What Happened to Coop Dortmund-Kassel? by Hans-H. Münkner	78
--	----

Book Reviews

Co-operatives in Central and Eastern Europe, Selfhelp in Structural Change (Charles Ferguson)	90
Grass-roots' Organisations, Decentralisation and Rural Development in Africa (Hans Holmén).....	91
The Pellervo Story - A Century of Finnish Co-operation, 1899-1999 (Jerker Nilsson).....	92

1999 Index	94
------------------	----