

OFFICIAL MEETING DOCUMENTATION

ICA GENERAL ASSEMBLY 2013

A CO-OPERATIVE DECADE IN ACTION

4 NOVEMBER 2013

Cape Town International Convention Center - South Africa

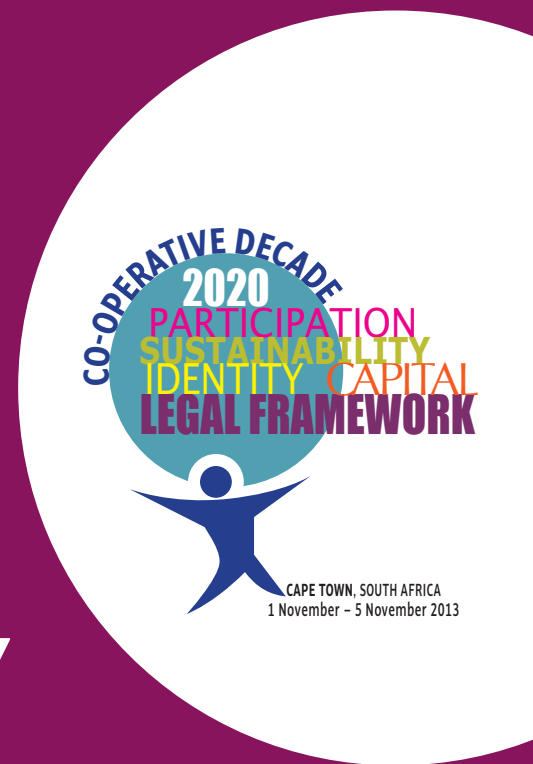


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ADDITIONAL DOCUMENTS

The following publications contain information relevant to the ICA General Assembly 2013. Participants are encouraged to bring these documents with them to the meeting. Copies will not be available in Cape Town.

ICA Articles and By-laws: <http://ica.coop/en/basics/ica-rules-by-laws>

ICA Annual Report 2012: <http://ica.coop/en/media/library/annual-reports/ica-annual-report-2012>

Please note that the ICA will not be distributing copies of the official meeting documentation and brochures which have been sent to members. Please bring these with you to Cape Town.

AGENDA

09:00 - Convene

| | Presenter |
|-------------------------------------|--|
| Opening | Dame Pauline Green, President |
| Approval of the agenda | Dame Pauline Green, President |
| Approval of the minutes | Dame Pauline Green, President |
| Orientation to voting procedures | Hajah Armi Zainudin, Chair of the Election Committee |
| Election of President | Hajah Armi Zainudin, Chair of the Election Committee |
| Ratification of the Vice Presidents | Hajah Armi Zainudin, Chair of the Election Committee |
| Election of Board Members | Hajah Armi Zainudin, Chair of the Election Committee |

10:30 - Recess

14:00 - Reconvene

| | |
|---|--|
| Announcement of Board election results | Hajah Armi Zainudin, Chair of the Election Committee |
| Director-General's Report | Charles Gould, Director-General |
| Ratify appointment of Director-General | Dame Pauline Green, President |
| Ratification of sectoral organisation elections | Dame Pauline Green, President |
| Financial report | Kathy Bardswick, Chair Audit & Risk Committee |
| Selection of auditor | Kathy Bardswick, Chair Audit & Risk Committee |
| Invitation to the next General Assembly | Dame Pauline Green, President |

15:30 - Closing

DRAFT MINUTES

31 October 2012 – Manchester, UK

Following the decision taken during the Ordinary General Assembly of ICA that took place in Cancun on 18 November 2011, an Extraordinary General Assembly has been held on 31 October 2012.

1. Opening and welcome

Dame Pauline Green called the session to order at 1:00 pm. She welcomed all members and introduced the individuals on the podium:

Charles Gould, the Director-General

Paul Hazen, Chair of the Elections Committee

Stanley Muchiri, President for ICA Africa

Ramon Imperial Zuniga, President for ICA Americas

Felice Scalvini, Co-president for Co-operatives Europe

Jean-Marc Gollier, Lawyer and

Soizick Menais, Reporter

Dame Pauline explained that Mr Li Chunsheng, President for ICA Asia and the Pacific could not attend the General Assembly.

2. Approval of the Agenda

Dame Pauline asked the audience to vote on the approval of the agenda.

Mr Medrano from Dominican Republic and other members from the Americas Region asked why the amendment to the 7th Principle was not on the agenda as it was agreed in Cancun.

Dame Pauline clarified that the report of the Principles Work Group (as requested at the Cancun General Assembly in 2011) was on the agenda for this Assembly. It included a proposal for a clear process for future amendments of the Principles, and recommended that Principle 7 should be dealt with in the review of the Guidelines. She explained that if the proposal is accepted, the review of some of the Guidelines (to include Principle 7) will be included in the General Assembly in 2013 with the rest following in 2015.

The Agenda was then unanimously approved by acclamation.

3. Approval of the General Assembly Minutes

The minutes of the previous General Assembly were unanimously approved by acclamation.

4. Orientation to Voting Procedures

Mr Hazen explained the voting procedure and ran a test. There were some issues following this test, so a second test was conducted. Dame Pauline asked to allow more time for members to answer.

5. Election to fill Board vacancy

Dame Pauline stated that there was one vacancy on the ICA Global Board following the resignation of Maria Lourdes Ortellado Sienna.

Paul Hazen presented the candidates and indicated that each of them was entitled to speak for 2 minutes.

Candidates standing for election were:

Mr Armen Gabrielyan (Armenia)

Mr Ariel Enrique Guarco (Argentina)

Mr Sk. Nadir Hossain Lipu (Bangladesh)

Mr Pedro Morales (Ecuador)

Doctor María Eugenia Pérez Zea (Colombia)

Doctor Marta Beatriz Josefina Sosa Heisele (Paraguay)

Considering the number of candidates, Mr Bandu Ranawake (Sri Lanka) has decided to withdraw and to stand next year.

After the vote, many members claimed they could not successfully register their vote on the voting machine. Dame Pauline delayed the vote to give time to fix the system and asked to move on to the Director-General report.

See part 6 - Director-General's Report

Mr Won-Byung Choi pointed out that following the first vote, Ms Sosa Heisele has been elected. Dame Pauline ruled from the Chair that the vote must be re run since not all participants had been able to vote given the restrictions of the electronic system.

After several attempts to use the electronic voting system, Dame Pauline rejected the electronic system from the Chair and asked the Elections Committee to organise a traditional paper ballot. This was successfully held later in the agenda.

In the meantime, members were asked to approve the Director-General's report. It was approved unanimously by show of hands. Charles Gould then presented the Blueprint for a Co-operative Decade. *See part 7 - Blueprint for a Co-operative Decade*

The Elections Committee counted the votes and officially announced that Doctor Marta Beatriz Josefina Sosa Heisele (Paraguay) was elected as Board member.

6. Director-General's Report on the outcome of resolutions from the Extraordinary General Assembly in Rome 2008

Dame Pauline asked Charles Gould to provide a report on progress made on the Resolutions approved at the Extraordinary General Assembly in Rome 2008. Mr. Gould's report follows:

Rigorous eligibility membership

Membership Committee adopted eligibility criteria to interpret Statutes and General Assembly's direction. They have been intrepid in their review, in particular on full membership qualification for voting status.

Mutuals as members

A Work Group reviewed this question and made recommendations which have been accepted by the General Assembly in Cancun, which agreed to accept mutuals that operate according to co-operative principles. The number of mutuals among ICA membership is limited at this point. There is an open question regarding ICMIF, ICA's insurance sectoral organisation which represents co-operative and mutual insurance organisations which was exempted from certain Rome resolutions, on an interim basis, such as single membership.

Our goal is to bring a joint Board resolution to General Assembly in 2013, which is to be held to dovetail with the ICMIF conference.

Global membership and subscription

This point is completed. The Planning Work Group reviewed and did not propose any major changes.

Full and associate membership

These categories were put in place and reviewed by the Planning Work Group, which proposed amendments for consideration at the Manchester General Assembly.

National co-ordination of subscriptions

The countries that have taken advantage of this option are: France, Japan, Korea, UK, US.

Limited special treatment of subscriptions

The Membership Committee is very diligent in this regard: special reviews have been conducted, but primarily to consider explanations for adjustments to the number of members within the framework of the subscription formula.

Data management system

The idea was to develop a database of members and co-operative movements. There is already a solid start, but the task of collecting data on co-operatives is monumental. This is why we are moving to a second generation of database, where we will concentrate on direct member data in

our system and we have partnered with Euricse (European Research Institute on Co-operative and Social Enterprises) to collect wider data.

We have appointed a Scientific Committee to establish a more rigorous methodology and are using the expanded database to relaunch our Global 300 Report as the World Co-operative Monitor.

Today in fact: Now over 2,000 co-operatives are in that database. We would like to expand it to 5,000 in the next stage and to be able to produce country-level reports. To do this, we are connecting with country and sectoral databases where they exist.

This point is still underway, but moving steadily.

Membership Committee

The Membership Committee is in place and is composed of:

- Len Wardle, Chair
- Li Chunsheng
- Paul Hazen
- Abolhassan Khalili
- Mamoru Moteki
- Petar Stefanov
- Américo Utumi
- Hajah Armi Zainudin

Alternative sources of funding / business opportunities

In Rome, members directed us to find ways to diversify revenue beyond subscriptions.

Perhaps the first attempt at this was the creation of the ICA Expo, which was intended to create inter-co-operative business. We are convening here in Manchester this week the third of the three Expos that were envisioned under our original contract. We will be soliciting feedback from the exhibitors to measure their satisfaction with this model and how it might be altered for the future.

Recently, we concluded discussions with Midcounties Co-operative, in the UK, whereby they transferred to ICA, at minimal cost, their dot.coop related businesses. DotCoop, is the top-level internet domain, for co-operatives.

It was a visionary strategy ten years ago to secure this name. NCBA in the US led the effort to secure the domain for co-operatives and Midcounties in the UK joined in in two significant ways: Midcounties contracted to operate the registry. This is the system that maintains the information on who owns what name and ensures that when a DotCoop name is typed in, that it finds the right web site. Second, Midcounties established a registrar to see DotCoop names. Other registrars can sell names, but the Midcounties registrar has sold about 80% of the DotCoop names.

The ICA Board conducted a careful review of these businesses and determined that DotCoop is particularly well-aligned with our strategy to raise awareness of co-operatives and to raise our profile on the internet, and provide a member service since DotCoop determines who is entitled to a .coop domain name.

We also felt it was important that ICA be engaged in that business. Consequently, after due diligence review by legal counsel the Board determined that these businesses are established, provide positive cash flow, and strategic fit.

We appreciate the generosity of Ben Reid, the CEO of Midcounties, and the Midcounties Board in agreeing that ICA is the appropriate home for these businesses.

Later today we'll be asking you to advise whether this is the sort of business opportunity that you envisioned when you directed ICA to undertake alternative sources of funding and other business opportunities.

This resolution is still in progress.

Overarching strategic direction of all structural components

Our four-year plan was accepted in 2008 for 2009-2012 and that is now nearing completion. We have focused on a long-term aggressive strategy for the next phase.

The Blueprint that you have received is on our agenda today, and is discussed separately on the agenda.

ICA as co-operative

A resolution to establish ICA as a co-operative is on the agenda in line with the direction of the Rome General Assembly. The General Assembly will decide on this question today, therefore the resolution has been carried out. We have explored the feasibility of such a structure and have determined that it is very possible if the members so choose.

Same regional structure

In Rome, the General Assembly accepted a recommendation to leave the regional structure as it was for the time being, and no change is envisaged at this stage.

Sectoral representatives on Board

Jean-Louis Bancel (ICBA) and Anne Santamäki (CCW) joined the Board as sectoral representatives. This resolution is completed.

SWOT analyses of sectoral organisations

The Governance Committee did review SWOT analyses that each SO prepared and determined not to propose any changes. We consider this to be complete.

SWOT analyses of thematic committees

The Governance Committee also reviewed SWOT analyses of the thematic committees and does have recommendations which are on our agenda today.

Align structural components through strategic plan

This resolution is similar to the earlier regarding the overarching strategic direction and was addressed through a four-year plan of which the Blueprint is the next step.

Yesterday, the leadership of the global organisation, the regions, the sectors, and the thematic committees met to review the Blueprint with an eye toward preparing an implementation plan, which would serve as the next four-year plan.

If the Blueprint is accepted today, we have good direction from the leadership on key outcomes that ought to be expressed in that implementation plan.

Realignment of human and financial resources

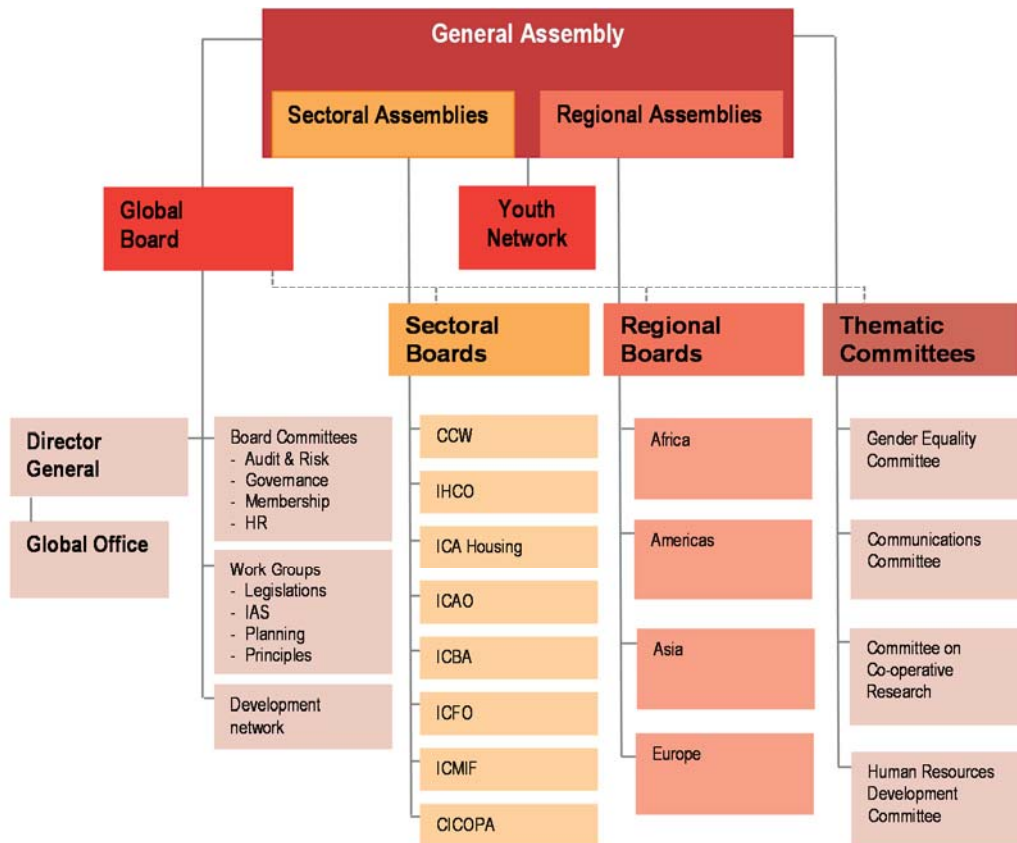
The General Assembly in Rome recognised that they had adopted some sweeping changes to ICA's structure and that it would have implementation implications on the organisation's human resource needs and financial operations.

The Board accepted a three-year plan for these areas in December 2010 that has been implemented and involved some major changes in staffing.

But the global organisation's finances are now aligned with the subscriptions formula and we believe the relocation of the office to Brussels provides some significant operational efficiencies in addition to having strategic advantages.

Board committee structure

The structure the General Assembly adopted is now in place as follows:



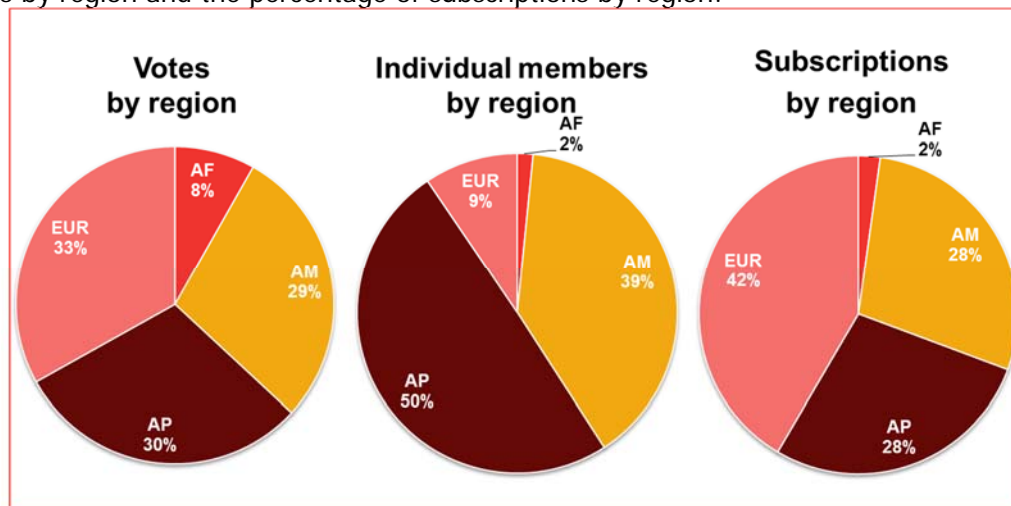
This chart shows more than just committees and does present the variety of opportunities for member engagement.

Voting power removed from sectoral organisations and thematic committees

This, too, was self-executing when it was adopted in Rome and so is completed.

Votes based on individual members represented

This was achieved when the new voting structure was adopted in Rome. These charts show the percentage of votes by region; then compares that percentage against the percentage of individual members by region and the percentage of subscriptions by region:



Coherence between regional and sectoral rules with global ICA

The General Assembly recognised in Rome that changes would be needed to the other entities within the ICA structural to harmonise them with the global changes. Those have been completed. Each region's rules and each sector's rules have been revised at least once.

Cancun resolutions

Progress on the resolutions adopted at the 2011 Cancun General Assembly.

Admission of mutual

The recommendation of a Work Group on Mutuals, established after Rome, were accepted and mutuals are now able to join ICA if they operate in accordance with co-operative principles.

Post-IYC Planning Group

At Cancun the Assembly voted to establish a Planning Work Group, to draft the next four-year plan and to conduct a required four-year review of the subscriptions formula and a review of a co-operative structure for ICA.

All of this was considered through a consultative process with members over the past year. The Planning Work Group report has been distributed in materials together with the Blueprint.

Amendment to 7th Principle

This amendment was referred back to the Board to recommend a process for consideration of any future revisions to the Principles and to recommend how to deal with the proposal for the revision of Principle 7. The report is to be deliberated today.

Co-operative Institute for the Promotion of Peace and Social Cohesion

Ian MacPherson who has worked steadily on this Institute since Cancun provided the following report:

The Co-operative Institute for Peace and Social Inclusion has been making steady progress since the November 2011 decision of the ICA General Assembly in Cancun, Mexico on its establishment. Arrangements have been made for it to be housed in the Centre for Global Studies at the University of Victoria for a three-year period. The purpose of having three years is to give time for the projects the Institute wishes to pursue to mature, for a resource base to be developed, and for strong networks of people and organisations interested in the topic to be formed. At the end of the three-year period, the work of the Institute will be evaluated and the future of its development considered.

The Institute will be formally established on January 1, 2013. The Centre for Global Studies will provide space and some secretarial support, as well as an extensive network of individuals and organisations interested in peace issues. The Institute is in the process of establishing its Advisory Board. The Executive Committee consists of: Charles Gould, Executive Director of the International Co-operative Alliance, Yehudah Paz Chairperson of the Negev Institute for Strategies of Peace and Development, Ian MacPherson, Emeritus Professor of History, the University of Victoria, and a fourth person, yet to be appointed from the Centre for Global Studies. A website is being designed for the Institute and will be operational by 1 January 2013.

The Institute will explore how co-operatives contribute, directly and indirectly, to conflict resolution and to the furtherance of more peaceful communities through the application of their values and principles, their capacity to include people from different backgrounds and their concentration on specific, achievable objectives. One of the topics that the Institute will consider early in its mandate is the role co-operatives can play in regard to the issues relevant to the large scale migrations of people, a noticeable feature of the world today and the cause of some tension in various countries. Other topics will be decided on in consultation with the Advisory Board.

We welcome your cooperation and invite your comments and suggestions. Please communicate them to Ian MacPherson at ianmacphers@gmail.com.

Declaration of Rochdale as World Co-operative Capital

This was adopted by the General Assembly last year, at the behest of the ICA Americas Assembly. This 2012 General Assembly is being held within the Greater Manchester area which includes the Borough of Rochdale, and the Board had the opportunity to present the Rochdale mayor with a parchment of the Declaration when they hosted the ICA Board in Rochdale earlier this week.

Use of sustainable timber & forest products

This resolution was proposed by ICA Housing last year and accepted by the General Assembly. David Rodgers, President of ICA Housing, provided the following report. ICA Housing is working to promote and develop the co-operative movement's global commitment to comply with the Cancun resolution only to use timber and other forest products from sustainably managed forests that are

certified as such by the Forest Stewardship Council or similar internationally recognised certification scheme. They have promoted the practical adoption of the resolution in ICA Housing E-bulletins this year and have written to members urging them to implement it in their construction and maintenance contracts, providing members with a model contract clause for housing construction and maintenance contracts that conforms with FSC 'chain of supply' certification requirements. They are also in the process of publishing a special ICA Housing E-bulletin, which will be online and available in Manchester, setting out the detailed case for implementing the Cancun resolution. This is aimed at the wider co-operative movement as well as ICA Housing members. Some ICA members already have strong environmental policies and commitments, yet much more can be done by the global co-operative movement to protect against global deforestation.

Publicising the resolution is just the first step of an ongoing commitment. We are asking all ICA Housing members to report back to us on the implementation of the resolution and to report what they are doing to ensure that their member co-operatives implement it, too. This will be an ongoing process that will continue beyond 2012 and, we hope, will be a lasting legacy of this UN International Year, which will also create continuity with the two previous UN International years 2010 and 2011: the year of forests and the year of biodiversity.

It is also worth reporting that, because we recognised that that 11% of ICA members who voted against our recommendation in Cancun did so principally because of concern about the economic cost of certification for small-scale community-owned forestry industry in developing countries, we are in the early stage of discussion with the FSC about a simpler cost-effective sustainable certification process for community-owned and managed forests. This is certainly an initiative that we wish to continue to pursue after IYC 2012 to see if it is achievable.

7. **Blueprint for a Co-operative Decade**

Charles Gould presented the Blueprint and explained the background of the document presented: The Blueprint is driven by a vision that the co-operative should be authentically identified as the most sustainable model of enterprise and that will make it the model favoured by people. As a result, it could become the fastest-growing form of enterprise in the world by the end of this decade.

The Blueprint asks why this hasn't happened already and what would have to change to bring this about.

It identifies 5 key areas where we need to find game-changing strategies:

Participation: Elevate participation within membership and governance to a new level

Sustainability: Position co-operatives as builders of sustainability'

Identity: Build the co-operative message and secure the co-operative identity

Legal frameworks: Ensure supportive legal frameworks for co-operative growth

Capital: Secure reliable co-operative capital while guaranteeing member control

Adoption of the Blueprint

Moved by: Charles Gould – Director-General, ICA, on behalf of the ICA Board

Seconded by: Kathy Bardswick

Debate: All the speakers supported the Blueprint and acknowledged the quality and accuracy of the document. However, some stressed that it should be more detailed in the strategy and that youth involvement should be more present. Dame Pauline confirmed that these comments will be integrated in the final version. Some other speakers wanted to add a 6th point on education. There was a common consent that this was more an operational issue than a strategic issue. Dame Pauline, following Russian testimony, confirmed that laws are changing all over the world.

Vote results: Unanimously approved.

8. ICA legal form in Belgium and Dissolution of ICA as Swiss association

Charles Gould reminded that the Planning Work Group concluded in its report on the feasibility of establishing ICA as a co-operative. He introduced Jean-Marc Gollier, attorney with Eubelius, the law firm charged with studying this issue.

Jean-Marc Gollier explained that it was impossible to establish the ICA as a non-profit co-operative under Swiss law. He stated that non-profit co-operatives exist in Belgium and that the ICA received confirmation from tax authorities that subscriptions and Domains revenue will not be taxable in Belgium. Jean-Marc Gollier also explained that it was possible to transpose the actual statutes and by-laws to the new co-operative.

Dame Pauline explained to members that she had been a strong and persistent advocate for the ICA to establish as a co-operative and due diligence had demonstrated that this is indeed possible in Belgium. Nonetheless, she came to recognise that a number of members had significant concerns about the appropriateness of such a structure for ICA. Consequently, after significant and repeated discussions at the Board, it was clear that the Board of Directors was finely divided on this issue. As President, therefore she had concluded and was now reluctantly proposing an amendment to the draft resolution to establish ICA as an international non-profit association under Belgian law.

Moved by: Dame Pauline – President, ICA

Seconded by: Etienne Pfimlin

The following resolution is provided to the General Assembly on the basis of the Planning Work Group's Final Report, and has been amended by the ICA Board following its extraordinary meeting held in Quebec on 8 October 2012.

WHEREAS, among the significant restructuring resolutions adopted by the General Assembly in Rome in 2008, was one directing "that a report be produced, within the timeframe of the current strategy plan, on the feasibility, according to Swiss law, of establishing the International Co-operative Alliance (ICA) as a co-operative"; and

WHEREAS, the Board decided in May 2011 to move the Global Operational Office from Geneva, Switzerland, to Brussels, Belgium at the end of 2011; and

WHEREAS, the General Assembly in Cancun in November 2011 resolved that the ICA Board would establish a Planning Work Group to initiate a consultation process with members to determine, inter alia, whether the ICA should be established under Belgian law as a co-operative or as an association.

WHEREAS, Belgian counsel to the ICA determined that either an international non-profit association or a limited liability co-operative partnership with a social purpose would be a suitable form for the ICA; and

WHEREAS, a significant minority of members have expressed reservations about the suitability or the consequences of ICA adopting a co-operative form; and

WHEREAS, it is vital that ICA maintain a focus on developing a Co-operative Decade and not become distracted by internal structural issues;

THEREFORE, it is resolved to amend the resolution proposed by the Planning Work Group to the General Assembly to replace the language:

'The General Assembly resolved to approve the Final Report of the Planning Work Group as regards the recommendation to establish the ICA under Belgian law as a co-operative partnership with a social purpose (the "Belgian entity")'

with the language:

'The General Assembly resolves to establish the ICA under Belgian law as an international non-profit association (AISBL) (the "Belgian entity")'.

ACCORDINGLY, the General Assembly resolves to wind up and liquidate the ICA, the association organised as a corporate body regulated by the Swiss Civil Code in Articles 60-79 and to appoint the Director-General as liquidator instructed to (i) pay-off current liabilities, (ii) transfer or terminate existing contracts and (iii) transfer the net assets to the Belgian entity.

AND the General Assembly mandates the Director-General (i) to take all the necessary actions to establish the Belgian entity and (ii) to arrange for the transfer of the Members to the Belgian entity.

Debate: Speakers supported this amended resolution, but some expressed their concern about the new statutes and by-laws that are not submitted to the General Assembly. Jean-Marc Gollier clarified that only founding members had to approve them. Dame Pauline assured the members that the intent was to mirror the Swiss Statutes and Bylaws to the greatest extent permitted under Belgian law.

Vote results: Amendment: Approved by a majority
Resolution: Approved by a 2/3 majority

This resolution passed.

9. Membership subscriptions formula and categories review

The following resolution is provided to the General Assembly on the basis of the Planning Work Group's Final Report.

Moved by: Zhang Wang Shu, Planning Work Group

Seconded by: Stéphane Bertrand, Planning Work Group

WHEREAS, the General Assembly in Cancun, Mexico in November 2011 resolved that the ICA Board establish a Post-IYC Planning Group to initiate a consultation process with members to determine whether ICA should be established under Belgian law as a co-operative or as an association; and that the Planning Group also draft a strategic plan to take effect 1 January 2013; and that the Planning Group also consider recommendations to amend the subscription formula and that a report on these three items be made to the General Assembly for approval at an Extraordinary Session in late October and early November 2012 in Manchester, UK in conjunction with the ICA Expo and a World Co-operative Congress; and
WHEREAS, the ICA Board did establish such Planning Group, which has engaged in a consultative process with members, regions and sectors, and has submitted a final report and a draft Blueprint for a Co-operative Decade to this General Assembly; and
WHEREAS, the recommendations include:

- that international and regional (supranational) federations or unions of co-operative organisations be moved from Associate to full Member status; and
- that the transfer of such organisations be accompanied by a modest subscription adjustment;

THEREFORE, BE IT HEREBY RESOLVED, to approve the Final Report of the Planning Work Group as regards the recommendation to amend the ICA Statutes, Article 7, to move 'International and regional (supranational) federations or unions of co-operative organisations' from category b.iii (Associate) to a new category a.v. (Members – full status); and
THAT the ICA Byelaws, Section II.6 be amended to delete the sentence 'For Associate Members with international or supra-national status, the subscription fee is 7,000 CHF); and
THAT the ICA Byelaws be amended to add a new sentence to Section II.4 stating 'For Members with international or supra-national status in one region, the subscription fee is 7,000 CHF, and for Members with such status in more than one region, the subscription fee is 10,000 CHF'; and
THAT the ICA Byelaws be amended to add a new section III.8 stating 'Members with international or supranational status in one region are entitled to one vote. Members with such status in more than one region are entitled to two votes.'

Debate: No questions raised on this resolution.

Vote results: Unanimously approved

This resolution passed.

11. Report from the Principles Work Group

The following resolution is provided to the General Assembly on the basis of the Planning Work Group's Final Report, and is subject to amendment by the ICA Board following its scheduled deliberations on 8 October 2012.

Moved by: Mervyn Wilson – Principles Work Group

Seconded by: Felice Scalvini

Process for amendment of Principles

WHEREAS, the General Assembly of the International Co-operative Alliance adopted, in 1995, A Statement on Co-operative Identity, including a definition of co-operative, an expression of values on which co-operatives are based, and the identification of seven principles by which co-operatives put their values into practice, all of which are included in the Statutes of ICA; and WHEREAS, the General Assembly also accepted in 1995 a Background Paper on the Principles, which are known as the Guidelines on the Principles; and

WHEREAS, the General Assembly in 2011 requested the Board to recommend how proposed amendments to the principles and guidelines should be considered; and

WHEREAS, a Principles Work Group established by the Board has reviewed the history of the Principles and Guidelines and has provided a report to the Board with its recommendations; and WHEREAS, that report has been accepted by the Board and distributed to the General Assembly;

THEREFORE THE GENERAL ASSEMBLY RESOLVES THAT the Statutes of ICA be amended to add to Article 6. Co-operative Principle the following language:

"Notwithstanding other provisions regarding amendment of these Statutes, this Article can only be amended by a two-thirds majority vote of the General Assembly, provided that the total number of votes supporting amendment must be greater than 50% of the total eligible votes. Consideration of amendments is initiated by a Board resolution to a General Assembly, followed by a process of full consultation and discussion by member organisations and their members, and by regions and sectors and other relevant organisations and persons. The General Assembly shall convene a World Co-operative Congress to consider the proposed amendments prior to final consideration by the General Assembly."

FURTHER RESOLVED THAT the Background Paper known as Guidelines be reissued as Guidance Notes, which will be regularly updated by a standing Principles Committee of the Board, comprised solely of not less than three Board members, drawing on expertise as required for the particular issue under review, all Guidance Notes then subject to Board approval;

FURTHER RESOLVED THAT member organisations and their members, and regions and sectors and other relevant organisations and persons be encouraged to submit recommendations for revisions of the Background Paper and examples of best practice to the Principles Committee; and

FURTHER RESOLVED THAT the Principles Committee thereby established begin its work as soon as practicable, with a view to Guidance Notes being approved by the Board prior to the 2013 General Assembly and that these Guidance Notes include appropriate consideration of the resolution proposed to the General Assembly in 2011 in Cancun to amend Principle 7, which resolution was referred back to the Board.

Debate: Concern mainly from Latin American countries was expressed regarding the resolution presented in Cancun by the ICA Americas Region. Dame Pauline assured that it will follow the new process if approved. Many speakers stressed the urgency of adopting such resolution. Mervyn Wilson clarified that the Principles Work Group did not discuss the amendment but the process. They agreed that the resolution should be incorporated as part of the Guidance Notes to be developed.

Vote results: Approved

This resolution passed.

12. Proposal for restructuring of Thematic Committees

Moved by: Felice Scalvini – Governance Committee, Chair

Seconded by: Gopal Saxena.

WHEREAS, the General Assembly in Rome in 2008 directed 'that current thematic committees and working groups be required to carry out a SWOT analysis (Strengths, Weaknesses, Opportunities and Threats) and report to the ICA Board and that any change to their number and nature be examined on a case by case basis with well-argued support documentation'; and

WHEREAS, the Governance Committee has reviewed each of the thematic committees and working groups and has reported its recommendations to the ICA Board, as follows:

- that the ICA Committee on Co-operative Communication (ICACCC) and the ICA Human Resource Development Committee (ICAHRD) be transformed into working groups to be connected to the work of the Director-General and staff
- that the ICA Gender Equality Committee (ICAGEC) and the ICA Committee on Co-operative Research (ICACCR) retain their status as thematic committees
- that a new thematic committee, the ICA Legislative Committee, be established to replace the ICA Legal Committee; and

WHEREAS, the ICA Board has accepted the recommendations of the Governance Committee;

THEREFORE, the General Assembly hereby accepts the report of the Governance Committee and amends Article VI of the ICA Bye-laws to acknowledge only the following ICA Thematic Committees:

1. Committee on Co-operative Research (ICACCR)
2. Gender Equality Committee (ICAGEC)
3. Legislative Committee (ICALC)

Debate: The question was raised to know if all regions had to create their own corresponding committees. Felice Scalvini stated that was not necessary. Clarification on the difference between Thematic Committees and Working Groups was asked. Felice Scalvini answered that a working group is meant to address specific questions while a thematic committee is meant to focus on global areas, treating recurrent issues.

Maria Eugenia Perez Zea, Chair of the Gender Equality Committee, approved the new structure, but would like the work made by the Committees to be more visible. She also complained that the Gender Forum was scheduled at the same time as the General Assembly. Dame Pauline made it very clear that the ICA did not convene the Forum that was meeting that day and would certainly not have scheduled it during the General Assembly.

Jean-Claude Detilleux approved the creation of a Legislative Committee but expressed some concern about the changes of the Communication Committee to a working group and would like to be sure that this group will be active. Charles Gould answered this was a priority.

Vote results: Unanimously approved

This resolution passed.

13. Approval of revisions to ICA Americas Regional Rules

Dame Pauline reminded that under the ICA's statutes, it is the responsibility of the General Assembly to approve the ICA Regional rules.

Moved by: Ramón Imperial Zúñiga – Vice-President for Americas

Seconded by: Maria Eugenia Perez Zea

Debate: No question raised on this resolution

Vote results: Unanimously approved

This resolution passed.

14. Invitation to the next General Assembly

Dame Pauline thanked the members for their diligence and commitment to the ICA and invited them to the next Ordinary General Assembly in Cape Town, South Africa. She reminded this will be

the occasion to highlight Africa priorities and work closely with ICMIF, which is meeting there in the same timeframe.

Stanley Muchiri extended the invitation and presented a video introducing Cape Town, South Africa.

Dame Pauline invited the audience to enjoy Co-operatives United and closed the session.

PROPOSED AMENDMENTS

Members wishing to make amendments to the Minutes should send their proposed changes in writing to the ICA Director-General, Mr Charles Gould, 5 days before the General Assembly, by 30 October 2013. Email: gould@ica.coop.

VOTING INFORMATION

The ICA Election Committee has approved the following procedure for the distribution of votes at the General Assembly in Cape Town.

Auditorium 1 will have designated seating for voting Representatives and their delegation interpreters. This seating will be assigned by country. All other persons who wish to observe the Assembly will need to sit behind this designated area.

The Election Committee standing orders are available online at the following address:

<http://ica.coop/en/events/2013-ica-global-conference-and-general-assembly>

VOTING PROCEDURES

One Representative from each member organization will be asked to pick up the voting materials for his or her entire delegation on Monday 4 November from 8:15-9:00. The voting materials will be distributed at a desk which will be located near Auditorium 1. Once the General Assembly commences, no further votes will be distributed.

One designated Representative from each Member organization should pick up all of the voting materials for his or her organization and then distribute these to the other Representatives in the organization. If an organization is entitled to more than 12 votes, then two designated Representatives need to pick up the voting cards for their organization. Special badges will be provided along with the voting materials which will allow all voting delegates and the delegation interpreters to enter the specially designated area.

In order to vote and sit in the designated area, your delegate(s) and interpreters should be registered in the member category. A signed letter must be provided to the ICA by 30 October 2013 stating which of your delegates will be the assigned delegation interpreter, be entitled to vote and be able to pick up the voting cards for your organization during the Assembly. A sample form letter for this is below (see "Sample Form to Designate Voting Delegates").

Some Representatives will also be casting votes on behalf of other ICA members, as long as the ICA has received a letter of proxy entitling that Representative of a member organization to make votes on behalf of the Member. If you would like to delegate an ICA member to make votes on your behalf, please send a letter of proxy by 30 October 2013 to the ICA Director of Membership, Gretchen Hacquard, at hacquard@ica.coop or by fax +41 22 798 41 22.

Sample Proxy Letter

(must be submitted on member organisations' letterhead)

We hereby authorize Mr, Ms ... , <organisation name> in <country> to represent us and vote on our behalf at the ICA General Assembly 2013 in Cape Town, South Africa.

(include signature, signatory name, title, organisation name, country)

To designate your Representative(s), please submit an authorization letter by 30 October 2013 to the ICA Director of Membership, Gretchen Hacquard, at hacquard@ica.coop or by fax +41 22 798 41 22.

Sample Form to Designate Voting Delegates

(must be submitted on member organisations' letterhead)

We hereby authorize the following delegates who have registered in the "member" category from our organization to represent us and vote on our behalf at the ICA General Assembly 2013 In Cape Town, South Africa:

<delegate name(s)>

We understand that all other delegates will be observers during the Assembly.

We understand that one delegate will be asked to pick up all of the voting materials for our organization, unless our organization has more than 12 votes, in which case two delegates will go at the same time to pick up the voting materials. The delegate(s) who will be assigned to pick up the votes are:

<delegate name(s)>

(optional clause: include if your delegation will be bringing an interpreter)

We will also have an interpreter who will speak on behalf of our representatives during the Assembly. This interpreter is <delegate name>.

(include signature, signatory name, title, organisation name, country)

When picking up the voting materials, Representatives will be asked to:

1. Present registration badge and ID.
2. Check that the number of votes that they have been given is correct. Once the Representative has signed his or her name and left the booth where the voting materials are distributed no more changes are possible.
3. Sign for the voting materials.

LIST OF VOTES

According to the ICA Bylaws, members that have not fully paid their membership subscriptions 45 days prior to the ICA General Assembly are not entitled to vote.

The list below has been drafted regardless of payments. The Election Committee will present the final list of eligible votes at the General Assembly.

| AFRICA | | |
|--------------|---|-------|
| Country | Organisation | Votes |
| Botswana | Botswana Co-operative Association | 3 |
| Guinea | Union des Coopératives Guinéennes pour le Développement Durable | 1 |
| Kenya | Co-operative Bank of Kenya Ltd. | 8 |
| Kenya | Kenya Union of Savings and Credit Co-operatives Ltd. | 9 |
| Kenya | National Co-operative Housing Union Ltd. | 2 |
| Kenya | The Co-operative Insurance Company of Kenya Ltd. | 6 |
| Lesotho | Boliba Multi-Purpose Co-operative | 2 |
| Lesotho | Co-operative Lesotho | 3 |
| Mauritius | The Mauritius Co-operative Union Ltd | 4 |
| Nigeria | Co-operative Federation of Nigeria | 10 |
| Nigeria | NNPC Co-operative Multipurpose Society limited | 2 |
| Nigeria | Odu'A Cooperative Alliance | 2 |
| Rwanda | National Cooperatives Confederation of Rwanda | 7 |
| South Africa | South African National Apex Co-op | 3 |
| Tanzania | Tanzania Federation of Co-operatives Ltd. | 6 |
| Uganda | Gumutindo Coffee Cooperative Enterprise Ltd. | 5 |
| Uganda | Uganda Co-operative Alliance Ltd. | 2 |
| Zambia | Northern Province Co-operative Marketing Union Ltd. | 3 |
| Zambia | Zambia Co-operative Federation Ltd. | 5 |
| Zimbabwe | Zimbabwe National Association of Housing Co-operatives | 2 |
| AMERICAS | | |
| Country | Organisation | Votes |
| Argentina | Agricultores Federados Argentinos Sociedad Cooperativa Limitada | 1 |
| Argentina | Banco Credicoop Cooperativo Ltd. | 4 |
| Argentina | Confederación Cooperativa de la República Argentina Ltda. | 3 |
| Argentina | Confederación Nacional de Cooperativas de Trabajo | 1 |
| Argentina | Instituto Movilizador de Fondos Cooperativos, Cooperativa Ltda. | 2 |
| Argentina | La Segunda Cooperativa Limitada Seguros Generales | 6 |
| Argentina | Sancor Cooperativa de Seguros Ltda | 8 |
| Bolivia | Confederacion Nacional de Cooperativas de Bolivia | 2 |
| Bolivia | Cooperativa de Ahorro y Crédito San Martin de Porres Ltda. | 3 |
| Bolivia | Cooperativa de Credito Comunal el Buen Samaritano Santa Cruz Limitada | 2 |
| Bolivia | Cooperativa Rural de Electrificación Ltda. | 4 |
| Brazil | Central de Cooperativas e Empreendimentos Solidários do Brasil | 1 |
| Brazil | Central Nacional das Cooperativas Odontológicas | 1 |
| Brazil | Consejo Nacional Unimed - Cooperativa Central | 1 |
| Brazil | Organização das Cooperativas Brasileiras | 11 |
| Brazil | Seguros Unimed | 9 |

| Country | Organisation | Votes |
|-------------|--|-------|
| Brazil | Unimed do Brasil, Confederação Nacional das Cooperativas Médicas | 1 |
| Brazil | Unimed do Estado de São Paulo - Federação Estadual das Cooperativas Médicas | 1 |
| Canada | Canadian Cooperative Association | 11 |
| Canada | Conseil Canadien de la Coopération et de la Mutualité | 10 |
| Chile | COOPEUCH Ltda. Cooperativa de Ahorro y Crédito | 4 |
| Colombia | Asociación Colombiana de Cooperativas | 6 |
| Colombia | Caja Coperativa CREDICOOP | 1 |
| Colombia | Casa Nacional del Profesor | 1 |
| Colombia | Confederación de Cooperativas de Colombia | 11 |
| Colombia | Cooperativa del Magisterio | 1 |
| Colombia | Cooperativa Médica del Valle y Profesionales de Colombia | 1 |
| Colombia | La Equidad Seguros | 3 |
| Colombia | Progressa Entidad Cooperativa de Ahorro y Crédito | 1 |
| Costa Rica | Banco Popular y de Desarrollo Comunal | 4 |
| Costa Rica | Centro de Estudios y Capacitación Cooperativa R.L. | 4 |
| Costa Rica | Consejo Nacional de Cooperativas | 5 |
| Costa Rica | Federacion de Asociaciones Cooperativas de Ahorro y Crédito R.L. | 3 |
| Domin. Rep. | Cooperativa de Servicios Múltiples de Profesionales de Enfermería, Inc. | 2 |
| Domin. Rep. | Cooperativa Nacional de Servicios Múltiples de los Maestros | 4 |
| Ecuador | Asociacio de coop. de ahorro y credito controladas por la Superintendencia de Bancos y Seguros | 8 |
| Ecuador | Coopseguros del Ecuador S.A. | 4 |
| El Salvador | Federación de Asociaciones Cooperativas de Ahorro y Crédito de El Salvador de R.L. | 4 |
| Guatemala | Confederación Guatemalteca de Federaciones Cooperativas, Responsabilidad Ltda. | 6 |
| Honduras | Cooperativa de Ahorro y Crédito "Sagrada Familia" Ltda. | 4 |
| Honduras | Cooperativa Mixta de Mujeres Unidas Ltda. | 2 |
| Jamaica | TIP Friendly Society | 2 |
| Mexico | Caja Popular Mexicana SC de AP de RL CV | 7 |
| Mexico | Confed. Nacional de Cooperativas de Actividades Diversas de la República Mexicana | 3 |
| Mexico | Federación de Cajas Populares Alianza SC de RL de CV | 4 |
| Mexico | Federación UNISAP S.C. de R.L. de C.V. | 4 |
| Panama | Consejo Nacional de Cooperativas de Panama | 4 |
| Panama | Cooperativa de Servicios Múltiples Profesionales R.L. | 2 |
| Paraguay | Confederación Paraguaya de Cooperativas | 5 |
| Paraguay | Cooperativa Universitaria Ltda. | 3 |
| Peru | Cooperativa de Ahorro y Crédito (Crl. Francisco Bolognesi Ltda.) | 2 |
| Peru | Coop. de Ahorro y Crédito de Trabajadores de Empresas de Luz y Fuerza Eléctrica y Afines | 2 |
| Peru | Cooperativa de Ahorro y Credito La Rehabilitadora Ltda. N° 24 | 2 |
| Peru | Cooperativa de Ahorro y Crédito San Pedro de Andahuaylas | 3 |
| Peru | Cooperativa de Ahorro y Crédito Santa María Magdalena, Ltda. | 2 |
| Peru | Cooperativa de Servicios Múltiples del Centro Ltda. | 2 |
| Peru | Cooperativo de Ahorro y Crédito Abaco | 2 |
| Puerto Rico | Banco Cooperativo de Puerto Rico | 2 |
| Puerto Rico | Cooperativa de Ahorro y Crédito "Dr. Manuel Zeno Gandia" | 2 |
| Puerto Rico | Cooperativa de Ahorro y Crédito de Arecibo | 3 |
| Puerto Rico | Cooperativa de Seguros de Vida de Puerto Rico | 4 |
| Puerto Rico | Cooperativa de Seguros Múltiples de Puerto Rico | 4 |
| Puerto Rico | Liga de Cooperativas de Puerto Rico | 2 |

| Country | Organisation | Votes |
|--------------|---|-------|
| Uruguay | Confederación Uruguaya de Entidades Cooperativas (CUDECOOP) | 5 |
| Uruguay | Cooperativa de la Seguridad Social de Ahorro y Crédito (COSSAC) | 2 |
| Uruguay | Cooperativa Policial de Ahorro y Crédito (COPAC) | 2 |
| Uruguay | Cooperativas Nacionales Financieras Aliadas en Red (CONFIAR) | 3 |
| USA | National Cooperative Business Association (NCBA) | 25 |
| USA | National Cooperative Grocers Association (NCGA) | |
| USA | National Rural Electric Co-operative Association (NRECA) | |
| USA | Nationwide Mutual Insurance Company | |
| USA | NCB | |
| Venezuela | Cooperativa SEFIRED R.L. | 1 |
| ASIA-PACIFIC | | |
| Country | Organisation | Votes |
| Australia | Capricorn Society Ltd. | 3 |
| Australia | Co-operative Bulk Handling Limited | 2 |
| Bangladesh | National Co-operative Union of Bangladesh | 12 |
| China | All China Federation of Handicraft & Industrial Co-operatives | 6 |
| China | All China Federation of Supply and Marketing Co-operatives | 12 |
| India | Co-operative House Building & Finance Corporation Ltd. | 1 |
| India | Indian Farm Forestry Development Co-operative Ltd. | 1 |
| India | Indian Farmers Fertiliser Co-operative Ltd. | 12 |
| India | Krishak Bharati Co-operative Ltd. | 1 |
| India | National Agricultural Co-operative Marketing Federation of India | 1 |
| India | National Co-operative Agricultural & Rural Development Banks Fed. Ltd. | 1 |
| India | National Co-operative Consumers Federation Ltd. | 1 |
| India | National Co-operative Union of India | 4 |
| India | National Federation of Fishermen's Cooperatives Ltd. | 1 |
| India | National Federation of State Co-operative Banks Ltd. | 1 |
| Indonesia | Indonesian Co-operative Council | 12 |
| Iran | Central Organization for Rural Co-operatives of Iran | 1 |
| Iran | Central Union of Iran Animal Farmers | 1 |
| Iran | Central Union of Rural & Agricultural Co-operatives of Iran | 3 |
| Iran | Iran Central Chamber of Co-operatives | 18 |
| Iran | Iran Oilseeds & Vegetable Oil Processing Factories Co-op. (Farda Co-op) | 1 |
| Iran | Pishgaman Kavir Cooperative Company | 1 |
| Israel | Central Union of Co-operative Initiative in Israel | 2 |
| Israel | Co-op Israel | 2 |
| Israel | Kibbutz Movement | 4 |
| Japan | Central Union of Agricultural Co-operatives (JA-ZENCHU) | 3 |
| Japan | IE-NO-HIKARI Association | 1 |
| Japan | Japan Workers' Co-operative Union (Jigyodan) | 1 |
| Japan | Japanese Consumers' Co-operative Union | 4 |
| Japan | Japanese Health and Welfare Co-operative Federation (HeW Co-op Japan) | 1 |
| Japan | National Association of Labour Banks | 1 |
| Japan | National Federation of Agricultural Co-operative Associations (ZEN-NOH) | 3 |
| Japan | National Fed. of Fisheries Co-operatives Associations (JF ZENGYOREN) | 1 |
| Japan | National Fed. of Forest Owners' Co-operative Associations (ZENMORI-REN) | 1 |

| Country | Organisation | Votes |
|-------------|--|-------|
| Japan | National Federation of University Co-operative Associations (NFUCA) | 1 |
| Japan | Nation. Fed. of Workers & Consumers Insurance Co-operatives (ZENROSAI) | 1 |
| Japan | Nation. Mutual Insurance Fed. of Agricultural Co-operatives (ZENKYOREN) | 3 |
| Japan | The Japan Agricultural News (NIHON-NOGYO-SHIMBUN) | 1 |
| Japan | The Norinchukin Bank | 3 |
| Kazakhstan | Union of Consumer Societies of the Republic of Kazakhstan | 2 |
| Korea | iCOOP Korea | 1 |
| Korea | Korean Federation of Community Credit Co-operatives | 6 |
| Korea | Korean National Federation of Fisheries Co-operatives | 1 |
| Korea | National Agricultural Co-operative Federation | 11 |
| Korea | National Credit Union Federation of Korea | 5 |
| Korea | National Forestry Co-operatives Federation | 1 |
| Kuwait | Union of Consumer Co-operative Societies | 4 |
| Kyrgyzstan | Co-operatives Union of Kyrgyzstan | 2 |
| Malaysia | Malaysian National Cooperative Movement | 10 |
| Malaysia | National Land Finance Co-operative Society Ltd. | 3 |
| Mongolia | Mongolian Co-operative Alliance | 1 |
| Mongolia | National Association of Mongolian Agricultural Co-operatives | 4 |
| Myanmar | Union of Myanmar Central Co-operative Society Ltd. | 6 |
| Nepal | National Co-operative Bank Ltd. | 2 |
| Nepal | National Co-operative Federation of Nepal | 8 |
| Nepal | Nepal Agricultural Co-operative Central Federation Limited | 4 |
| N. Zealand | Cooperative Business New Zealand | 5 |
| Pakistan | Karachi Co-operative Housing Societies Union Ltd. | 5 |
| Philippines | National Confederation of Co-operatives | 7 |
| Philippines | VICTO National Co-operative Federation and Development Center | 5 |
| Singapore | Singapore National Co-operative Federation Ltd. | 6 |
| Sri Lanka | Federation of Thrift & Credit Co-operative Societies Ltd. in Sri Lanka | 10 |
| Sri Lanka | Kotikawatta Thrift and Credit Co-operative Society Ltd. | 1 |
| Sri Lanka | National Co-operative Council of Sri Lanka | 6 |
| Sri Lanka | Sri Lanka Consumer Co-operative Societies Federation Ltd. | 8 |
| Tajikistan | Republican Union of Consumer Societies | 3 |
| Thailand | The Co-operative League of Thailand | 11 |
| Vietnam | Vietnam Co-operative Alliance | 10 |
| EUROPE | | |
| Country | Organisation | Votes |
| Armenia | Farm Credit Armenia Universal Credit Organization Commercial Cooperative | 1 |
| Austria | Oesterreichischer Verband gemeinnütziger Bauvereinigungen – Revisionsverband | 4 |
| Belarus | Belarussian Republican Union of Consumer Societies (BELKOOPSOYUZ) | 7 |
| Belgium | Fédération Belge de l'Economie Sociale et Coopérative | 2 |
| Bulgaria | Central Co-operative Bank Plc | 3 |
| Bulgaria | Central Co-operative Union | 4 |
| Bulgaria | National Union of Workers Producers Co-operatives of Bulgaria | 3 |
| Croatia | Croatian Association of Co-operatives (Hrvatski Savez Zadruga) | 2 |
| Cyprus | Co-operative Central Bank Ltd. | 5 |
| Cyprus | Cyprus Turkish Co-operative Central Bank Ltd (KoopBank) | 4 |

| Country | Organisation | Votes |
|-------------|---|-------|
| Cyprus | Pancyprian Co-operative Confederation Ltd. | 4 |
| Czech Rep. | Co-operative Association of the Czech Republic | 5 |
| Denmark | Coop | 8 |
| Denmark | Kooperationen | 2 |
| Finland | Pellervo, Confederation of Finnish Co-operatives | 8 |
| Finland | SOK Corporation | 8 |
| France | Confédération Générale des Scop | 11 |
| France | Confédération Nationale du Crédit Mutuel | |
| France | Coop de France | |
| France | Coop FR | |
| France | Crédit Coopératif | |
| France | Fédération Nationale des Coopératives de Consommateurs | |
| Georgia | Agricultural and Industrial Co-operatives Society of Georgia (IBERIA) | 3 |
| Germany | DGRV - Deutscher Genossenschafts- und Raiffeisenverband e.V. | 5 |
| Germany | GdW Bundesverband deutscher Wohnungs- und Immobilienunternehmen e.V. | 8 |
| Hungary | AFEOSZ / COOP SZOVETSEG | 2 |
| Hungary | National Federation of Agricultural Co-operators and Producers (MOSZ) | 3 |
| Ireland | National Association of Building Co-operatives Society Ltd. | 2 |
| Italy | Associazione Generale Cooperative Italiane (A.G.C.I. Nazionale) | 4 |
| Italy | Confederazione Cooperative Italiane (CONFCOOPERATIVE) | 9 |
| Italy | Lega Nazionale delle Cooperative e Mutue (Legacoop) | 10 |
| Latvia | Latvian Central Co-operative Union (TURIBA) | 3 |
| Lithuania | Lithuanian Union of Co-operative Societies (LITCOOPUNION) | 2 |
| Malta | Koperattivi Malta | 2 |
| Moldova | Central Union of Consumer Co-operatives of the Republic of Moldova (MOLDCOOP) | 4 |
| Netherlands | Oikocredit - Ecumenical Development Co-operative Society U.A. | 3 |
| Norway | Coop Norge SA | 6 |
| Norway | Federation of Norwegian Agricultural Co-operatives (Norsk Landbrukssamvirke) | 4 |
| Norway | The Co-operative Housing Federation of Norway (NBBL) | 5 |
| Poland | Auditing Union of Housing Co-operatives | 3 |
| Poland | National Association of Co-operative Saving and Credit Unions | 6 |
| Poland | National Auditing Union of Workers' Co-operatives | 1 |
| Poland | National Co-operative Council | 14 |
| Poland | National Supervision Union of Spolem Consumer Co-operatives | 1 |
| Portugal | Confecoop - Confederação Cooperativa Portuguesa | 6 |
| Portugal | Confederação Nacional de Cooperativas Agrícolas e do Crédito Agrícola de Portugal | 6 |
| Portugal | Cooperativa António Sérgio para a Economia Social | 1 |
| Romania | National Union of Consumer Co-operatives | 3 |
| Romania | National Union of Handicraft and Production Co-operatives of Romania (UCECOM) | 2 |
| Russia | Central Union of Consumer Societies of the Russian Federation | 10 |
| Russia | Moscow Regional Union of Consumer Societies | 2 |
| Serbia | Co-operative Union of Serbia | 2 |
| Serbia | Co-operative Union of Yugoslavia | 4 |
| Slovakia | Co-operative Union of the Slovak Republic (Družstevná Únia Slovenskej Republiky) | 4 |
| Spain | Confederació de Cooperatives de Catalunya | 4 |
| Spain | Confederación Empresarial Española de la Economía Social | 4 |
| Spain | Confederación Española de Cooperativas de Trabajo Asociado | 3 |

| Country | Organisation | Votes |
|----------------------|---|--------------|
| Spain | Fundación Espriu | 4 |
| Spain | KONFEKOOP - Confederación de Cooperativas de Euskadi | 2 |
| Sweden | HSB Riksförbund (Swedish National Tenant-Owner Cooperative Housing Association) | 5 |
| Sweden | Kooperativa Förbundet (The Swedish Co-operative Union) | 9 |
| Sweden | Riksbyggen (Co-operative Housing Union) | 4 |
| Switzerland | Allgemeine Baugenossenschaft Zürich | 2 |
| Turkey | Central Union of The Agricultural Credit Cooperatives of Turkiye | 4 |
| Turkey | National Co-operative Union of Turkey | 5 |
| Turkey | Turkish Co-operative Association | 2 |
| Turkey | Union of Sugar Beet Growers' Production Co-operative (Pankobirlik) | 4 |
| UK | Co-operatives UK | 9 |
| UK | The Co-operative Group Ltd. | 10 |
| Ukraine | Central Union of Consumer Societies of Ukraine (UKOOPSPILKA) | 4 |
| INTERNATIONAL | | |
| Country | Organisation | Votes |
| Europe | European Association of Co-operative Banks | 1 |
| Americas | Confederación Latinoamericana Cooperativas de Ahorro y Crédito (COLAC) | 1 |
| Asia-Pacific | Association of Asian Confederations of Credit Unions | 1 |
| Global | World Council of Credit Unions | 2 |

BOARD ELECTION

List of Candidates

Special Assignments

| Candidacy | Name | ♀ |
|--------------------------------------|-----------------------|---|
| President | Pauline Green | ♀ |
| Sectoral Organisation Representative | Kathy Bardswick | ♀ |
| Sectoral Organisation Representative | Jose Carlos Guisado | ♂ |
| Youth Representative | Gabriela Ana Buffa | ♀ |
| Vice-President for Africa | Stanley Muchiri | ♂ |
| Vice-President for Americas | Ramón Imperial Zúñiga | ♂ |
| Vice-President for Asia-Pacific | Li Chunsheng | ♂ |
| Vice-President for Europe | Dirk Lehnhoff | ♂ |

Members at large

| Name | ♀ | Country |
|----------------------------|---|--------------------|
| Dr Ariel Guarco | ♂ | Argentina |
| Gregory Wall | ♂ | Australia |
| Dr Eudes de Freitas Aquino | ♂ | Brazil |
| Petar Stefanov | ♂ | Bulgaria |
| Monique Leroux | ♀ | Canada |
| Maria Eugenia Pérez | ♀ | Columbia |
| Valentin Medrano | ♂ | Dominican Republic |
| Anne Santamäki | ♀ | Finland |
| Jean-Louis Bancel | ♂ | France |
| NP Patel | ♂ | India |
| Abolhassan Khalili | ♂ | Iran |
| Dariush Pakbin | ♂ | Iran |
| Carlo Scarzanella | ♂ | Italy |
| Akira Banzai | ♂ | Japan |
| Won-Byung Choi | ♂ | Korea |
| Kamaruddin Bin Ismail | ♂ | Malaysia |
| Nyamaa Enkhbold | ♂ | Mongolia |
| Joseph Adeleke Ojeyemi | ♂ | Nigeria |
| Myriam Baez Rojas | ♀ | Paraguay |
| Janusz Paszkowski | ♂ | Poland |
| Evgeny Kuznetsov | ♂ | Russia |
| Seah Kian Peng | ♂ | Singapore |
| N. Lawrence Bale | ♂ | South Africa |
| DSK Pathirana | ♂ | Sri Lanka |
| Jan Anders Lago | ♂ | Sweden |
| Peter Schmid | ♂ | Switzerland |
| Suleman Adam Chambo | ♂ | Tanzania |
| Cafer Yüksel | ♂ | Turkey |
| Len Wardle | ♂ | UK |
| Dr Martin Lowery | ♂ | USA |
| Reketai Micah Duru | ♂ | Zimbabwe |

Presentation of Candidates

Special assignments

President

Dame Pauline Green

Nominated by Co-operatives UK



Dame Pauline Green was elected the first woman President of the International Co-operative Alliance in its 115 year existence in November 2009. Pauline is a committed co-operator, she was Assistant Parliamentary Secretary of the Co-operative Union between 1984 and 1989, Co-operative Member of the European Parliament 1989-2000; a member of the Co-operative Commission in 2000 and Chief Executive of Co-operatives UK from 2000 to the end of 2009. Pauline's personal ambition is to achieve recognition for the co-operative model of business within the global institutions so

that the movement can continue to grow and expand in the coming decades.

Sectoral Organisation Representative

Kathy Bardswick – ICMIF

Nominated by Sectoral Organisation Liaison Group



Kathy began her career with The Co-operators in 1978. Prior to her appointment as President and Chief Executive Officer of The Co-operators Group on March 1, 2002, Kathy served as Chief Operating Officer of The Sovereign General and L'Union Canadienne. From 1998-2002, she was in charge of operations for these companies and their subsidiaries under the umbrella of The Co-operators Group Limited. A graduate of McMaster University's M.B.A. program, Kathy also holds a Bachelor of Science degree in Mathematics from the University of Manitoba.

Kathy is a member of the Canadian Council of Chief Executives. She is Chairperson of the Institute for Catastrophic Loss Reduction. Equally active in the co-operative sector, Kathy served as Chair of the International Cooperative and Mutual Insurance Federation. She is currently a member of the ICMIF Executive. She is also a board member of the International Co-operative Alliance (ICA). Kathy is a board member of Addenda Capital Inc. She has provided leadership to The Conference Board of Canada as a member of the board and executive committee. Kathy served as Vice-Chair of the University of Guelph's Board of Governors.

Jose Carlos Guisado – IHCO

Nominated by Sectoral Organisation Liaison Group



Within the Co-operative Movement his work has been devoted In working with ICA since 1991, when Espriu Foundation was accepted as member in the organisation, mainly dedicated to foster the founding of the sectoral organisation for health since the initial works through the "health interim steering committee" initiated in 1992 and finally accomplished through the formation of the International Health Cooperative Organisation (IHCO) as the official sectoral branch for health of the ICA in 1996. Later on, in 1998, he was appointed as the General Secretary of the European branch of

IHCO and finally he was elected as the Chairperson of the international Sectoral Organisation in 2001, seat that he upholds since then through different ratifications in IHCO General Assemblies and election procedures.

His main field of interest is to contribute to enhance the knowledge about SO, their meaning, activities and the added value that sectors do and play in the whole co-operative movement, which we consider important not only to ICA itself but to global society. Of course, the work in the ICA should not only be on behalf of sectors, but also to deal with many other topics that are important to the whole co-operative movement always acting as some kind of "interpreter" to a from the SOs with the other members of the ICA.

Youth Representative

Gabriela Ana Buffa

Nominated by COOPERAR



Gabriela joined the Board of Directors of the IMFC (Instituto Movilizador de Fondos Cooperativos / Mobilizing Institute of Cooperative Funds) as head of the Youth Secretariat back in 2009. Since then, as a teacher and educational sciences graduate, she has been working as Education Adviser at Idelcoop, the IMFC fund for education and technical assistance, where she coordinates capacity-building programmes for cooperative initiatives. Since 2010, she has been managing the construction of the IMFC's youth participation space. With a wealth of experience and the full support of the IMFC behind her, she took on the role of chair of the Youth Committee of Cooperar in 2012.

Vice-Presidents

Stanley Charles Muchiri

Elected by Regional Assembly – Africa



Mr Muchiri was first ratified as the ICA Vice-President for Africa by the ICA General Assembly in Oslo in September 2003. Mr Muchiri is currently Chairman of the Co-operative Bank of Kenya. Mr Muchiri studied administration, bookkeeping and management at the Co-operative College of Kenya. He obtained a certificate in co-operative administration and is a certified public accountant. He also has a diploma in co-operative management from Turin, Italy and attended the University of Wisconsin (USA). He most recently held the position of General Manager at Muranga Union.

Ramón Imperial Zúñiga

Elected by Regional Assembly – Americas



Ramón Imperial was elected as ICA Americas Vice President in November 2009. He is currently President of the Caja Popular Mexicana, a financial co-operative which has approximately 900,000 members plus an additional 200,000 children who are holders of savings accounts. He has held a variety of other positions including board member of the Co-operative Development Committee in the Parliament of Mexico, President of COLAC headquartered in Panama, President of COMACREP, and a Board of Director in the International Raiffeisen Union IRU, Germany. Mr Imperial has worked in several positions in the federal organisation in the financial sector of the Co-operative Movement in Mexico. He has also participated in several national and international events related with the Co-operative Movement and he has represented the Movimiento Cajista Mexicano in different international congress and conferences.

Li Chunsheng

Elected by Regional Assembly – Asia-Pacific



Mr Li Chunsheng is the President of ICA Asia-Pacific and the Vice President of All China Federation of Supply and Marketing Co-operatives (ACFSMC) with a PhD in Botany. During his long period of service, he worked with Helihe farm in Heilongjiang Province, Ministry of Forestry, and the State Council in China. During his service in the State Council, he was deeply engaged in strategic planning and policy-making for rural areas and made enormous contribution to the co-operative development in China. In 1995, he joined ACFSMC as the Deputy Secretary General and Director of Farm-inputs Bureau. He later assumed office as the Secretary General and the Director of International Co-operation Department before being elected the Vice President of ACFSMC in 2000. At present, his responsibilities in ACFSMC include supervision of Cooperative Guidance Department, Department for Science, Technology, Education and Industry, International Co-operation Department, and China Chamber of International Commerce SMC Sub-Chamber, which means he takes charge of a wide range of co-operative works, inter alia, the reform and growth of affiliated enterprises and primary co-operatives, guild development, industrial planning and guidance, cooperative legislation, scientific research and innovation, training and education, and international relation, co-operation and trade promotion.



Dirk J. Lehnhoff was elected President of Cooperatives Europe at the General Assembly in Istanbul on May 6, 2013.

Mr Lehnhoff, a lawyer and certified auditor of profession, started his involvement in the cooperative movement more than 20 years ago.

He is co-chairman of DGRV, the German Cooperative and Raiffeisen Confederation, representing 20 million individual members and 800.000 jobs in Germany. He is also Vice-President of IRU - International Raiffeisen Union, an international platform for

the exchange of cooperative experiences based on the Raiffeisen principles of self-help, self-administration and self-responsibility. IRU counts today 61 member organisations from 36 countries, representing more than 300 million individual members.

He has extensive experience in cooperative legislation in Germany and abroad and has contributed to the implementation of a new cooperative law in several countries.

He has co-authored a number of publications on the training and education of members having management responsibilities in cooperatives. He is leading author of the official commentary of the German cooperative societies act.

Mr Lehnhoff has been a member of the Board of Cooperatives Europe since 2006.

Members at large

Argentina



Ariel Enrique Guarco. Cooperative leader with proven management and leadership capacity. Veterinary Doctor and Master in Economics. With over 20 years of experience in the Argentinian cooperative movement, since 2007 he presides the Electric Cooperative of Coronel Pringles in the Province of Buenos Aires. He is also the President of the Federation of Electric and Public Services Cooperatives of the Province of Buenos Aires (FEDECOBA) and secretary of the Inter-federative Electric Cooperatives Confederation of Argentina (CONAICE) both since 2008. Since 2011 he

holds the Presidency of the Cooperative Confederation of Argentina (COOPERAR).

Australia



Gregory Wall is the Group CEO of Capricorn a large Australian Cooperative and has extensive experience in the Mutual and Cooperative sector gained as a CEO and executive in Banking and Credit Unions.

He has held a variety of relevant directorships, including CUSCAL (Australian Credit Union peak body), and Edith Cowan University, Lavan Legal, Automotive Holdings and WA Football Commission.

Greg played a major part in the recent international celebrations of cooperatives as Chairman of the Australian International Year of Cooperatives Secretariat. Greg led the formation of the Business Councils of Mutuals and Cooperatives in Australia and is a director.

Greg holds a Master of Arts Future Studies, is a Fellow of Australian Institute of Company Directors and FINSIA and also attended the CEO Institute at Berkeley and Cornell Universities in the USA.

Brazil



Eudes de Freitas Aquino is PhD in Clinical Medicine (Nephrology). He has a postgraduate degree in Advanced Management of Health Companies and an MBA in Management of Health Services.

He was president of the health cooperative Unimed Piracicaba. Later, he created and was president of the "Federação Intrafederativa do Centro Paulista" and was board member of Federação Unimed do Estado de São Paulo (Fesp). At Fesp, he was director of Educational and Assistance Programs and from 2005 to 2009 he served as

a president too.

Since 2009 he is the president of Unimed do Brasil, vice president of IHCO and Board member of ACI Americas. In March 2013, he was reelected president of Unimed do Brasil for more four years Ariel Enrique Guarco. Cooperative leader with proven management and leadership capacity. Veterinary Doctor and Master in Economics. With over 20 years of experience in the Argentinian cooperative movement, since 2007 he presides the Electric Cooperative of Coronel Pringles in the Province of Buenos Aires. He is also the President of the Federation of Electric and Public Services Cooperatives of the Province of Buenos Aires (FEDECOBA) and secretary of the Inter-federative Electric Cooperatives Confederation of Argentina (CONAICE) both since 2008. Since 2011 he holds the Presidency of the Cooperative Confederation of Argentina (COOPERAR).

Bulgaria

Petar Stefanov

Nominated by Central Cooperative Union



Born on 28 November 1958 Sofia, Bulgaria.

2003 – present President of Central Cooperative Union-Bulgaria.

1995 – present Member of Group III of Economic and Social Council Republic of Bulgaria

2009 – present ICA Board member

2001 – present CCW Executive Committee member

2012 – present EUROCOOP Vice President

2006 – present Cooperatives Europe Board Member

2008 – present Cooperative House Europe Board Member

2009 – present COOPEURO Supervisory Board member

2004 & 2006 State Award of Honour for „Contribution to establishing conditions for business development in Bulgaria”

2008 State Order “CIVIL MERIT”- first degree for promotion Cooperative values & principles over two decades.

Canada

Monique Leroux

Nominated by Conseil canadien de la coopération et de la mutualité



Monique F. Leroux is the Chair of the Board, President and Chief Executive Officer of Desjardins Group since 2008. Ms. Leroux is currently a member of many boards of directors, working groups and cooperative organisations, e.g. the European Association of Co-operative Banks, the International Confederation of Popular Banks, Conseil québécois de la coopération et de la mutualité, the Co-operatives and Mutuals Canada, Crédit industriel et commercial of Crédit Mutuel, etc.

Ms. Leroux is the initiator of the International Summit of Cooperatives. Her achievements were recognized by many honorary awards and titles. She holds honorary doctorates from a number of universities.

Columbia

Maria Eugenia Pérez Zea

Nominated by COOMEVA



Maria Eugenia Pérez Zea is a Colombian lawyer, with specializations in Project Management and Administrative Law. She has three children, and works in the General Controller Office of Medellín, her city of origin. She has been a leader at Coomeva for 16 years and currently performs the role of Coomeva's Administration Council President, which is being carried out by a woman for the first time in its 49 years of existence. Also, she is currently the President of the ICA's Worldwide Gender Committee and member of the ICA Americas Regional Administration Board.

Dominican Republic

Valentín Medrano Pérez

Nominated by COOPNAMA



Valentín Medrano Pérez was born in Duvergé in the Dominican Republic. After attending Félix María del Monte Pérez primary school, he finished his secondary education through evening classes at Eugenio María de Hostos night school. He later graduated from the Universidad Autónoma de Santo Domingo with a bachelor's degree in education, specialising in biology and chemistry, then went on to obtain a law degree from the Universidad del Caribe. He has been a university lecturer, worked at Gulf and Western and been a member of the Central Romana Union and

the Executive Board of the Dominican Association of Teachers (ADP) in Azua, as well as Secretary General of the ADP. He is also a founder of UTESUR, the Technological University of the South.

An educator with his sights firmly set on what he wanted to achieve, Valentín Medrano attended the Universidad de Río Piedras in Puerto Rico, where he specialized in cooperatives. He has also been recognised by a number of institutions in countries including Mexico, Costa Rica, and Puerto Rico. In 1976 he started working as an associate in the Cooperative of Multiple Services for Teachers and went on to become its District President in Azua, where he began his work as a teacher, in the same year. He remained President of the 1-32 District until he became a national director in 1986, holding various positions such as Chair of the Oversight Committee and Chair of the Credit Committee.

Mr Medrano is currently President of the National Cooperative of Multiple Services for Teachers (COOPNAMA), 2nd Vice-President of the International Cooperative Alliance (ACI-AMERICAS) and a member of its World Assembly, which unites the cooperative sector across the whole continent, and President of the Dominican Foundation for Social and Cooperative Development (FUNDESCOOP). Furthermore, he was a founding member of the Dominican Liberation Party and is currently a member of its Central Committee.

Finland

Anne Santamäki

Nominated by SOK Corporation



Counsellor Santamäki has worked in a broad range of positions in the business world. After graduating as B.Sc. (economics), she worked as a marketing researcher at AC Nielsen.

1980: Mrs Santamäki transferred to Finnish State Rail ways, where she first worked as Marketing Planning Manager. Later, as Marketing Manager for passenger traffic she was responsible for sales, advertising and new marketing concepts, including the launch of the Intercity-trains concept in Finland. Mrs Santamäki has worked for SOK

Corporation since 1990, when she joined the Company as Director of SOK Marketing Services, responsible for S-groups 'internal advertising agency and research services. She was involved in the creation of the new loyalty program, as well responsible for S-Groups national Sponsorships. Since 1999 she has been responsible for looking after the interests of S-group and all Finnish cooperatives in international cooperatives relations.

Counsellor Santamäki has been involved in Euro Coop, a European organization of consumer cooperatives, as a Board member since 1999 and as Vice-President since 2003. From 2006 to 2010, Mrs Santamäki acted as the President of Euro Coop, and since 2010, she has been a member of the Presidency.

From 2001 to 2010 Santamäki acted as Vice-President of Cooperatives Europe. In 2010 was elected as President of Consumer Cooperatives World Wide (CCW). Since 2010, Santamäki has been a Board Member of International Co-operative Alliance (ICA). Anne Santamäki is an esteemed individual and a popular lecturer and expert, not only in Finland, but also within the European and global cooperative movement. She has held various positions of trust, among them Advisory Board membership in Suomalaisen Työn Liitto (the Alliance for Finnish Work) and Savonlinna Opera Festival. She is also a member of the Advisory Board of the Kiasma Museum of Contemporary Art and the Circulation Audit Committee of Levikintarkastus Oy (own by Finnish advertisers and media houses)

France

Jean-Louis Bancel

Nominated by Coop FR



Born in 1955, student graduated from HEC (1978), ENA (1980-1982), Ph D in law, Chairman of Crédit Coopératif since 2009 (vice chairman from 2005 to 2009), Chairman of the International Cooperative Banking Association - a sectoral organisation of the International Cooperative Alliance – and member of the Accounting Standards Authority (ANC).

He worked at the Insurance department of the French economy and finance Ministry. He has been a very active member of the French Treasury Minister where he had different positions, such as: in charge of development activities for Africa, Chief of the Cabinet of the Minister for the Consumers affairs.

Before joining the Bank, Jean-Louis BANCEL has been active in the Insurance Mutual sector (CEO of Fédération Nationale de la Mutualité Française (from 1977 to 2004) and General Secretary of Groupement des Entreprises Mutuelles d'Assurance (from 1993 to 1997). He is currently Chairman of Mutuelle Centrale des Finances.

India

NP Patel

Nominated by National Cooperative Union of India



Mr Patel is widely travelled and covered countries like USA, France, Philippines, Japan, UAE, Canada, Russia, Geneva, Denmark, Germany, Australia, China, Singapore and South-East Asia and made valuable contribution in the field of Dairy Agriculture & Cooperative there.

Mr Patel served Cooperatives for about 35 years and held many important positions as below:

Present:

Chairman, IFFCO, New Delhi, Chairman, Gujarat State Cooperative Marketing Federation Limited, Chairman, IFFCO Foundation, Chairman, IFFCO Kisan Seva Trust, Chairman, IFFCO Chhattisgarh Power Limited, Chairman, IFFCO Kisan Bazar Limited, Chairman, Cooperative Rural Development Trust (Cordet), Director, Indian Potash Limited, Director, National Agriculture Cooperative Marketing Federation Of India, Director, Gujarat State Cooperative Bank Limited, Director, Gujarat State Cooperative Union

Past:

Ica – He Has Served As Chairman Of Agriculture Committee Of Ica-Asia Pacific From December 2008 To December 2012, Chairman And Vice-Chairman, Nafed, Chairman, NCCF, Director, NCDC, Member, Governing Council, NCUI

Iran

Abolhassan Khalili

Nominated by Iran Oil & Vegetable Oil Processing Factories Cooperative



Mr Khalili was born in 1970 in a small city next to a volcano that made him grow strong to struggle the life challenges through teamwork. That's why he started his job with creating an NGO in vegetable oil industry. He was the Secretary of the NGO and after one year a Secretary General of a bigger association called Confederation of Food Industries. Meanwhile he attained a member of Iran Confederation of Employers' Association. In order to strengthen NGOs financially, he created a cooperative called Farda which means tomorrow. Then the need to educate people in

food industry encouraged him to establish the first food industry university in which women are 60 percent of it. He was appointed as the Board Member of Iran Chamber of Commerce and soon he arrived in to the Council of Dialogue between Government & Private sector. Being in food industry for 13 years put him as a Member of Immunity System of food industry in University of Medical Sciences.

Wishing to help cooperative movement in the world he succeeded to be ICA Board Member. He hopes he can execute the Blue Print goals together with other cooperatives, hands in hands, as a member of ICA board.



Mr Pakbin holds a B.A. in Biology from Tehran University

Skills:

- Certificate of cooperatives from Minister of Cooperatives of Iran
- Certificate of principles of investment in exchange
- Certificate of fundamental analysis in Exchange
- Technical certificate from Economic faculty of Tehran university
- Certificate of primary knowledge of Exchange & capital market

- Occupation certificate from entrepreneurship institute of the Ministry of cooperatives
- Certificate of correspondent and news writing from elborz province

Occupation:

- Local consumers cooperative Managing director (2 years)
- Head of board of directors justice share cooperative society with 1800000 members
- Managing Director Justice share cooperative of Iran with 41000000 members
- Head of board of directors Tehran province investment cooperative
- Member of board of establishers cooperative insurance
- Zaman newspaper reporter- economic desk
- Vice president of board of directors in Iran industrial development investment cooperative society
- Member of board of directors factory of electricity in Iran
- Iran Central chamber of cooperatives Secretary General
- Member of board of ceding of governmental companies (Privatization)
- Member of board of judgment in Judiciary power of Iran
- Member of high council of exchange
- Main member of High council of Article 44 of constitution
- Main member of Council of economy in Iran
- Member of foreign investment and motives of investment in Ministry of economy.

Italy



Carlo Scarzanella was born in Florence on 26 May 1957. He is married and is father of two children. He has a degree in law. Mr Scarzanella started his cooperative career in 1982 and since then has held various positions within his organisation both at local and national level.

From 1999 to 2008 he was Chairman of AGCI local branch of Tuscany.

At national level he is Vice-President of AGCI since 2008. He is also National Coordinator of AGCI Culturalia, the sector which gathers tourism, culture,

entertainment and communication cooperatives of AGCI.

Mr Scarzanella is also a member of the Presidium of the Alliance of Italian Cooperatives, the national coordination set up in 2011 between the three Italian member organisations of the ICA (AGCI, Confcooperative and Legacoop). In the framework of the Alliance of Italian Cooperatives (ACI), he is President of the ACI sector organisation for cultural cooperatives and Co-President of ACI sector organisations for the tourism and for the publishing and communication cooperatives.

Since April 2012, he represents AGCI, Confcooperative and Legacoop as President of Fon.coop, the national training fund for co-operative enterprises.

At international level, as AGCI representative, he is sitting in the Board of Cecop, the European Organisation for Worker, Production and Social Cooperatives.

Japan

Akira Banzai

Nominated by JA-Zenchu



Mr Akira BANZAI is president of JA-Zenchu (Central Union of Agricultural Co-operatives), the apex organisation of agricultural co-operatives in Japan. Former JA-Zenchu president Mr Mamoru MOTOKI is a current ICA board member. Mr BANZAI also chairs Japan Joint Committee of Co-operatives of 14 ICA members, representing wide range of sectors in consumer societies, agriculture, fishery, banking, mutual, health & welfare and workers with over 60 million people. While growing rice on a family farm, he quickly conducted leadership as city councilor and the co-operative leader. Also as president of IDACA (Institute of Development of Agricultural Cooperation in Asia), Mr BANZAI strongly supports capacity-building in developing countries and cooperation among co-operatives.

Korea

Won-Byung Choi

Nominated by NACF



Mr Won-Byung CHOI is the chairman of National Agricultural Cooperative Federation which is the apex organisation of 1,165 member cooperatives representing 2.5 million farmers in Korea. From 1986 when Mr CHOI was elected as the president of An-Gang agricultural cooperative, he served six office terms in a row until he was elected as the chairman of NACF in 2007. On the occasion of NACF's 50th anniversary Mr CHOI led the successful re-shaping of NACF group which has two holding companies and 28 subsidiaries. Mr CHOI also devotes himself to the development of the international cooperative movement. Currently he holds the position of a board member of ICA since 2008 and the president of International Cooperative Agricultural Organisation (ICAO) since 2009. Under his leadership ICAO could raise its public awareness as a global organisation which represents agricultural cooperatives globally and expanded its collaboration works with many other international organisations.

Malaysia

Kamaruddin Bin Ismail

Nominated by ANGKASA



Mr Kamaruddin Ismail is deemed appropriate for the position as he has been actively involved in the co-operative development, specifically for the school cooperatives in Malaysia for the past decade. Mr Kamaruddin; who holds a Degree in TESL from University of Edinburgh, Scotland; is an eminent co-operative leader in Malaysia and previously served as government servant at the Ministry of Education and board/advisor to a number of co-operatives in Malaysia. He was previously appointed to take charge of the program and activities for school cooperatives by the Ministry of Education and is currently serving as the Vice President of Malaysian National Cooperative Movement (ANGKASA), the apex cooperative body in Malaysia.

Mongolia

Enkhbold Nyamaa

Nominated by Mongolian Cooperative Alliance (MNCA)



Mr Enkhbold Nyamaa is a head of Mongolian Cooperative Alliance since it was established in 2008 and a vice-chair of national committee of National cooperative development program of government since 2009. He has been working in government organisations, including Ministry of Culture, Ministry of Foreign relation since 1979. He obtained his master degree on Public Policy from University of Sydney, Australia in 1997. He has been a Member of Mongolian parliament since 2004. As the head of MNCA and the Member of Parliament, he has been focusing on ensure supportive legal environment for the cooperative development.

Nigeria

Joseph Adeleke Ojeyemi

Nominated by NNPC Cooperative Multipurpose Society Ltd.



Mr Ojeyemi is a Board member of Cooperative Federation of Nigeria and the President of NNPC Cooperative Multipurpose Society with membership cutting across Nigeria. A former labour union leader, he is a holder of M.B.A. (Financial Management), B.Sc Political Science and PGD (Management Studies) respectively. He has attended several courses in Leadership, Management and Cooperative development in Canada, United Kingdom, U.S.A, Italy and South Africa. He is also a member of the Nigerian Institute of Management.

Under his leadership, the cooperative movement has experienced tremendous growth in term of transformation and expansion, with the provision of loans to members, enhanced dividends, acquisition of shares and land, housing deliveries, ownership of gas stations, Microfinance bank and consumer shops across the country, improved liquidity and agricultural scheme. He has contributed immensely to the growth of cooperative with his active participation in the apex body Cooperative Federation of Nigeria.

Paraguay

Myriam Baez Rojas

Nominated by CONPACCOOP



Myriam Baez Rojas is a professional architect, graduate of the Universidad Nacional de Asunción in Paraguay, senior university lecturer and cooperatives specialist. She holds a number of postgraduate titles and has over 15 years of leadership experience in the cooperatives sector.

Her first such experience was at Cooperativa Mburicao Ltda, where she progressed through various subsidiary committees to become a member of its Board of Directors in 1997. As Vice-Chair of Cooperativa Mburicao, in 1998 she founded the Women's

Committee, which later become the Gender Committee.

Positions held in cooperative organisations:

FECOAC – Federation of Cooperative Savings and Credit Associations

2007 – 2013 Chair of the Board of Directors

2006 – 2007 Coodinator of the Gender Committee

2005 – 2007 Treasurer of the Board of Directors

CREDICOOP – National central body of cooperatives

2007 – 2009 Regular member of the CREDICOOP Oversight Board.

2006 Chair of the CREDICOOP Oversight Board.

2004 – 2005 Regular member of the CREDICOOP Oversight Board.

2003 Secretary of the CREDICOOP Women's Committee

2000 Chair of the CREDICOOP Women's Committee

1999 Joined the first CREDICOOP Women's Committee as Treasurer.

Poland

Janusz Paszkowski

Nominated by National Auditing Union of Workers' Co-operatives



Janusz Paszkowski is the President of the National Auditing Union of Workers' Co-operatives. He also holds important positions in the European and international co-operative organisations – he is a member of the ICA Board, member of the CICOPA Executive Committee and a Vice-President and a member of the Board of CECOP. During 37 years of serving as a leader and committed co-operator, he has been working for the development of the co-operative movement at the national and international level. In his actions, Mr Paszkowski always adheres to the following

principle: "Everything is possible, the impossible just takes a little longer".

Russia

Evgeny Kuznetsov

Nominated by Centrosojuz



Consumer cooperation of Russia undergoes the significant changes. And it was Mr. Evgeny Kuznetsov, who became the ideologist and initiator of these changes. Russian politician, economist, public figure, in spite of his young age, he considerably contributed to the modernization of the Russian cooperative movement. During the years of his work as the head of system of the Centrosojuz of Russia, which includes more than 3 thousand consumer societies and about 4 millions individual members from different regions of Russia, Evgeny Kuznetsov assured the recognition of the consumer cooperation on the State governmental

level. Cooperative organizations were included in the federal and regional programs of financial support. For the first time in history, there were organized the I Whole-Russian congress of the rural cooperatives, in which the President of the ICA Dame Pauline Green had participated, and the Concept on development of the cooperation in rural areas was accepted to expand the state support, set-up the legislative and economic conditions for the successful work of the cooperative organizations and to coordinate the activity of the cooperative system for the benefit of the society. Also because of the active promotion of the interests of cooperation, the well-coordinated team of specialists, established by Evgeny Kuznetsov, successfully made the necessary amendments to the legislation, contributes to the cooperative development. The innovative approaches and the modern international practices of the cooperative business progressively implemented into the activity of the organizations of consumer cooperation of Russia. After the collapse of the Soviet Union, there was the separation between the cooperative organizations of the CIS countries. Evgeny Kuznetsov headed the Association «League of the national (republican) unions of the cooperative organizations of consumer cooperation of the countries of the Commonwealth of Independent States», attracted new members and provided a new stimulus for the development of the inter-cooperative ties.

Evgeny Kuznetsov was born in 1975. He has a specialization in economics and in legislation. He is the PhD in Economy. He started his career with the establishment of his own business. Then he worked in the Administration of the President of the Russian Federation. From 2007 he is the Head of the Centrosojuz of the Russian Federation. He is the member of the number of the governmental committees as well as the public and expert councils under the federal ministries. Evgeny Kuznetsov is the member of the General Council of the state governing party.

In 2013 President of the Russian Federation awarded him with the Second degree Order "For the Service to Homeland".

Singapore

Seah Kian Peng

Nominated by Singapore National Co-operative Federation



Mr Seah Kian Peng believed enough in the Singapore brand of co-operatives to showcase it on the global stage. One of his most significant contributions is he elevates the reputation and standing of the Singapore Co-operative Movement to international prominence so that Singapore's unique co-operative story can be told worldwide to inspire others to change the world.

"Do well; Do good" is his signature mantra. He is driven by it; his work of over 20 years embodies it; and his achievements have a lot to show for it. NTUC FairPrice Co-operative, of

which he is its Chief Executive Officer, is a prestigious member of the ICA Global 300 with a chain of over 270 stores comprising hypermarkets, supermarkets, premium markets, petrol marts and convenience stores. The NTUC FairPrice Co-operative employs over 8,500 staff with an annual turnover of over SGD 2.6 billion.

Apart from his support for the co-operative movement in Singapore, Mr Seah Kian Peng is also very involved with other co-operatives in the Asia Pacific region. He had supported NTUC FairPrice's involvement in the ICA Asia Pacific Committee for Consumer Co-operatives through the conduct of training programmes and rendering necessary assistance to other consumer co-operatives operating in the region.

As he succeeded in propelling the profile and visibility of the Singapore co-operative movement, he paved the way for SNCF and its affiliates to take centre stage on many occasions in international meetings and global platforms.

When he stepped down after serving his maximum term as SNCF Chairman, he continues to support SNCF as an Adviser to the Singapore International Year of Co-operatives (IYC) 2012 National Committee. He was also a member of the United Nations International Year of Co-operatives Advisory group.

South Africa

Ndwakhulu Lawrence Bale

Nominated by SANACO



Mr Bale is the President of South African National Apex Cooperatives (SANACO). There was a research commissioned by the National Cooperative Association of South Africa (NCASA) who was supported by the Canadian Cooperatives Association (CCA) in 2002 to look at how many burial societies and social clubs in South Africa which was done by Prof. [Name] which says there are more than 100 000 in South Africa, he was appointed to work as a provincial coordinator to make sure we have a consultative workshops and working towards having a national conference. On the 21-24 May 2004 we had a national conference where leadership was elected and then he was elected as the Deputy President of it, he has been involved in the cooperatives development work since 2000 until now. He has also served on the following organisations as a national board member and national leadership positions i.e. National Cooperatives Association of South Africa (NCASA), South African Federation of Burial Societies (SAFOBS) & South African National Apex Cooperatives (SANACO) which I'm the current President of SANACO and also a President of South African Developing Countries Cooperatives Federation (SADCCF) and also representing all cooperatives in the country on policy level i.e. National Economic Development and Labour Council (NEDLAC) as a Development Chamber convener, he also serves as a board member of Dorah Tamana Cooperatives Centre (DTCC) SACCO etc.

Sri Lanka

DSK Pathirana

Nominated by Sri Lanka Consumer Cooperative Societies Federation



Mr D.S.K. Pathirana had worked as the Management Assistant at the Public Services Thrift and Credit Co-Operative Societies Federation in Sri Lanka from 1981 to 1990 and that was his first job. Then he had joined the Sri Lanka Consumer Cooperative Societies Federation Limited (COOPFED) as the Research Officer & Human Resource Assistant from 1990 to 1999. Currently he is General Manager & Chief Executive Officer of Sri Lanka Consumer Cooperative Societies Federation Limited (COOPFED) since 1999.

About his international cooperative service, he was the Vice President of Consumer Committee of International Cooperative Alliance in Asia Pacific and currently he is consulting as the Special Consultant of CICTAB (Cooperative Training Institute) in India. Not only that, he is actively participating in any type of international cooperative occasions and sharing his cooperative experiences with all countries in the world.

He had learned and has practiced the real cooperative enterprises in his 32 years cooperative experiences and now he needs to share his 32 years experiences and work to all co-operators in the world. He believes that as representative in International Cooperative Alliance Board he can play an important role with a clear impact on the importance and added value of the consumer organisations in the whole cooperative movement.

Sweden

Jan Anders Lago

Nominated by HSB & KF



Mr Lago has, ever since his early youth, been committed to and driving political issues and community development and has constantly participated in the public debate going on in newspapers, radio and television and nowadays also in the social media. To him the Co-operative movement means democracy, commitment and development. The co-operative values and principles give a tool and open up enormous opportunities to empower and develop as well human beings as communities.

In his role as president of HSB, Sweden's largest co-operative housing organisation with more than half a million members, he has, among other things, engaged in making more young people take part and to develop new co-operatives. The activities pursued by the Swedish Co-operative Centre in 25 countries are good examples of this meaningful way of making people grow together and make a difference and he is proud of being a member of the Board of SCC. He also has the privilege of belonging to the Board

of Folksam, the mutual insurance company best liked by the Swedish population. Before being appointed president of HSB, he was for many years Mayor of the municipality of Södertälje, an assignment in a challenging environment with many different nationalities among its inhabitants. From his 12 years as a Mayor he is best known for his commitment to issues linked to human rights, refugees, entrepreneurship and creating work opportunities. This was not least valid when his municipality received and took care of a greater number of refugees from Iraq than did the USA and Canada together. These actions lead to a lot of attention and in 2008 gave him the opportunity to give a speech in the American Congress and to meet with President Obama.

Switzerland

Peter Schmid

Nominated by Allgemeine Baugenossenschaft Zürich



Peter Schmid, 54 years, married 3 grown-up children, 4 grandchildren lives and works in Zurich, Switzerland. He is a freelance consultant and expert for cooperatives with international experiences. He holds an eMBA in management of non-profit organisations. After his graduation as teacher and several years of experience in human resources, studies of economics in St. Gall and Zurich. Manager of several non-profit organisations. Today president of two housing cooperatives, ABZ the biggest in Switzerland and "mehr als wohnen" an innovation and learning platform for social housing. Member of board for different incorporated companies of social housing. President of the association for housing cooperatives in Zurich. Different publications about housing cooperatives.

Tanzania

Suleman Adam Chambo

Nominated by Tanzania Federation of Economics & Coop. Mgmt



Prof Suleman Adam Chambo is an Associate Professor of Economics and Co-operative Management at the Moshi University College of Co-operative and Business Studies. As Principal of the Co-operative College, he propelled the transformation of the Co-operative College Moshi, to become the first university institution in co-operative and business studies. The university college became one of the specialized universities offering programs in co-operative and business studies in Africa. Due to this university status, the Board of Governors, endorsed the renaming of the college library to become the "National Co-operative Library and Archives". Between the years 2000 to 2005, he led important interventions into the co-operative movement.

As part of his academic work, he has published twelve papers and seventy three different articles and papers to conference events and seminars. He teaches Economics, Project Planning, Development Economics and Economic Policy and Planning; Co-operative Policy Analysis, International Co-operation and Development, Business Research Methods and People in Co-operative Development; Co-operative Business Management and Lobbying and Advocacy. Apart from teaching, he supervises research projects for undergraduate and master students.

Other responsibilities outside the college include, Board member and Vice Chairperson of the Tanzania Coffee, Board Member of the Tanzania Warehousing Authority, Chairman of Mawenzi Secondary School, Eden Garden Secondary School and Bridge School, Chairman of the Traditional Irrigation and Development Organisation, Chairman of ILO Co-op Africa Project, Chairman of the Formation Committee of the Tanzania Co-operative Bank.

Turkey

Cafer Yüksel

Nominated by National Cooperative Union of Turkey (NCUT)



Born in Sulusokü village of Sinop, Ayancik in 1952, pursued his education in Ayancik, graduated from Teachers Training School in 1970, started his teaching career, participated in village cooperatives establishment. He led the establishment of Sinop Regional Union of Village Development Cooperatives in 1978. He quit teaching to take fully part in cooperatives.

He pioneered the efforts to establish the central union of forestry cooperatives. In 1997, he became the founding General Chairman of Central Union.

Currently, he is the General Chairman of Central Union of Forestry Cooperatives (ORKOOP), Deputy President of the National Cooperatives Union and executive member of ICAO.

UK

Len Wardle

Nominated by The Co-operative Group & Co-operatives UK



Len Wardle is Chairman of the Co-operative Group, one of the largest consumer co-operatives, with over 7 million members in the UK and business interests in food, pharmacy, funerals, travel, banking, insurance and farming. As Chairman of the Group he oversees strategic direction of the businesses so that they fulfil co-operative principles, and adopt ethical values such as Fairtrade and responsible retailing. The Group's branding, marketing and advertising programmes are based on international co-operation.

As a graduate in Economics, he has experience of teaching, management and strategic planning. He was first elected to the International Co-operative Alliance Board in 2009.

USA

Martin Lowery

Nominated by National Cooperative Business Association



Martin Lowery has been involved in cooperative organisations and activities for over 30 years. His immediate responsibilities from 1972 forward have been with the National Rural Electric Cooperative Association, the trade association representing almost 1,000 electric cooperatives in the United States. He has given speeches around the world extolling the cooperative business model and has served on many task forces and committees exploring approaches to expanding cooperatives and cooperative membership. He believes that the cooperative principles and values are

as relevant to today's global economy as they were in the mid-1800's. He looks forward to supporting the global cooperative movement through the International Cooperative Alliance.

Zimbabwe

Reketai Micah Duru

Nominated by ZINAHCO



Reketai Micah Duru was born in Zimbabwe in October 1966, a teacher by profession, is a holder of Education Diploma, Bachelor of Science Degree in Physical Science and Sport, currently studying towards Development Studies, Sociology and Gender. He has vast experience in community development. He advocated for land for low income home seekers and immensely participated in the National Housing Policy of Zimbabwe. He holds various posts in community development including, President of Zimbabwe National Federation of Cooperatives, Chairperson of Non State Actors

Forum of Zimbabwe and also President of Zimbabwe National Association of Housing Cooperatives.

MOTIONS AND RESOLUTIONS

ICA member organisations are entitled to submit resolutions and motions for the consideration of the General Assembly. All motions are to be submitted to the Director-General two months before the date of the General Assembly for consideration by the ICA Board, which determines their admissibility.

1. Ratification of ICA Director-General

Charles Gould was appointed by the ICA Board and took office as ICA Director-General on 1st September 2010, and was ratified by the ICA General Assembly in 2011. With the establishment of the organisation in Belgium, Mr Gould was appointed by the Board as Director-General in 2013. The appointment now requires ratification by the General Assembly.

2. Selection of Auditor

Following the recommendation of the Audit & Risk Committee, the Board is recommending KPMG as auditor for the new Belgian organisation. KPMG operates as an international network of member firms offering audit, tax and legal and advisory services. They have 152,000 people operating in 156 countries worldwide, with more than 900 professionals in Belgium.

3. Financial Statements

The audited financial statements 2011 and 2012 can be downloaded on the website.

2011: <http://ica.coop/en/media/library/annual-reports/ica-financial-statement-2011>

2012: <http://ica.coop/en/media/library/annual-reports/ica-financial-statement-2012>

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