



Annual 2018 Report



Foreword

Ever since I took on the presidency of the International Cooperative Alliance in November 2017, I have resolved to continue working towards the proposals I put forward when I was nominated, working together with the Board to carry out the mandate set out by the Assembly.

One of the commitments I took on was to bring leadership closer to our members. This is why – in my one and a half years in the role – I have visited more than 40 countries and made contact with some 80 organisations.

It has given me the opportunity to learn first-hand about the worries, challenges, and cooperative projects that transform the territories in which our enterprises have a presence.

This tour, added to the two consultations we have carried out, is providing us with the input we need to go forward with a management based on a response to the needs of each and every one of you.

Together we are building an open-door organisation, one that can guide a cooperative movement with more than 1.2 billion members across the whole world.

We are consolidating regions and sectors, taking strength from the wealth of diversity that has always characterised us.

We have launched the International Cooperative Entrepreneurship Think Tank (ICETT) to promote entrepreneurial development among our cooperatives.

We have opened the doors of the ICA too, so that we can be outward looking.

We have revived our ties with the International Labour Organisation, which shares our preoccupations about the future of work.

Cooperatives are incubators of new forms of working: they guarantee decent work, as recognised by the ILO, with which we have signed an MoU.

We have also signed agreements with the FAO and IFAD, because we cooperatives are key pieces in the creation of responsible production and consumption networks.

These are some of the objectives included in the 2030 Agenda put forward by the United Nations, an arena which is increasingly listening to what we have to say.

I always say that we are not enterprises with social responsibility: we are social responsibility itself, converted into enterprise.

In all contexts, in all latitudes, all eras, we have placed the human at the centre of everything.

We put the economy in the hands of the people. We manage enterprises with roots in the territories. We make up communities with values, and principles.

This is why we can be protagonists in the Global Alliance for Sustainable Development.

We still have many challenges ahead. The world is facing social, economic, and natural crises to which we can provide a response.

The key is in continuing to weave intercooperative relationships.

I invite you all to play an active role in each of the integration mechanisms that make up our International Cooperative Alliance.

We forge ahead, confident in the knowledge we are all together building the world we want to live in, every day. A more solidary-based, more inclusive and fairer world. A better world.

Ariel Guarco

PRESIDENT

The ICA is...

The apex body
representing cooperatives:
around **3 million worldwide**

The global steward
of the Statement on the
Cooperative Identity –
the Values and Principles
of the cooperative movement.

One of the largest
organisations by the number
of people represented:
**more than 1,2 billion
cooperative members**

The global voice and forum
for knowledge, expertise and
co-ordinated action for and
about cooperatives.

One of the oldest non-
governmental organisations:
join us to celebrate our **125th
anniversary in 2020!**

A hub of 310 organisations
from 109 countries united
to represent and serve
cooperatives worldwide.

Uniting the cooperative movement globally

A strategy for a second cooperative decade

Starting in early 2018, members and ICA bodies took part in a wide-reaching consultation and debate regarding the draft ICA strategy. The purpose of the survey was to better understand the threats, challenges, opportunities, strategic priorities, needs, and expectations of members. This initiative was well-received by member organisations: 62% submitted replies from 88 countries (at a time when there were 107 countries in the ICA). Combining these replies with those of the ten sectoral organisations, the survey represented **65% of the ICA-affiliated global cooperative movement.**

A document entitled “Needs and Expectations of the Members” was distributed to members with the survey. From the responses it was possible to obtain a clear diagnosis of members’ issues and requirements, laying the foundations on which to base a ten-year strategy.

Based on these results, the ICA Board started to develop the strategy for the coming years and decided to conduct a further in-depth consultation on the challenges posed by the current context. The ICA Board held a series of strategy sessions and online consultations regarding the strategy for over a year.



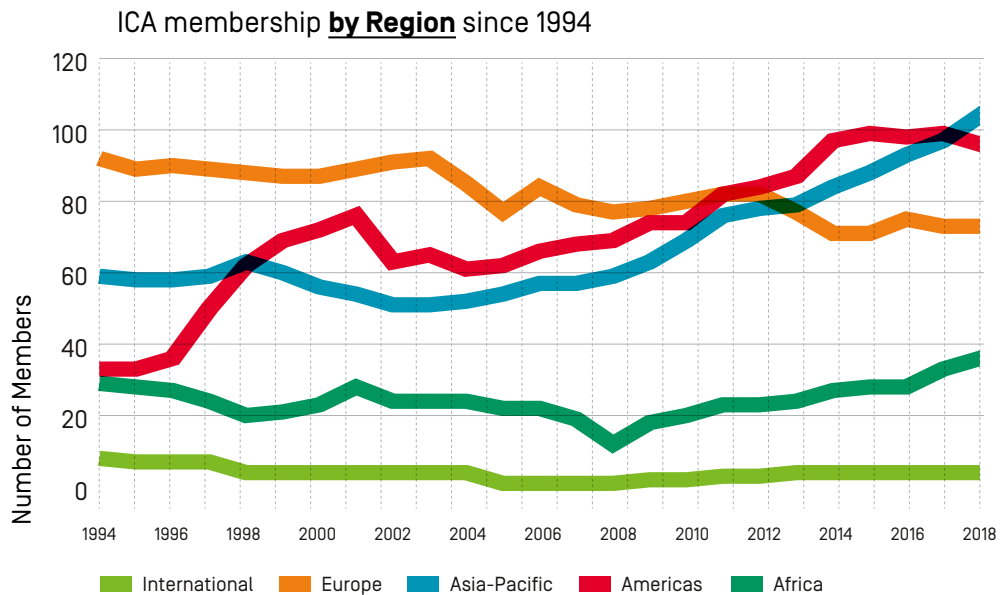
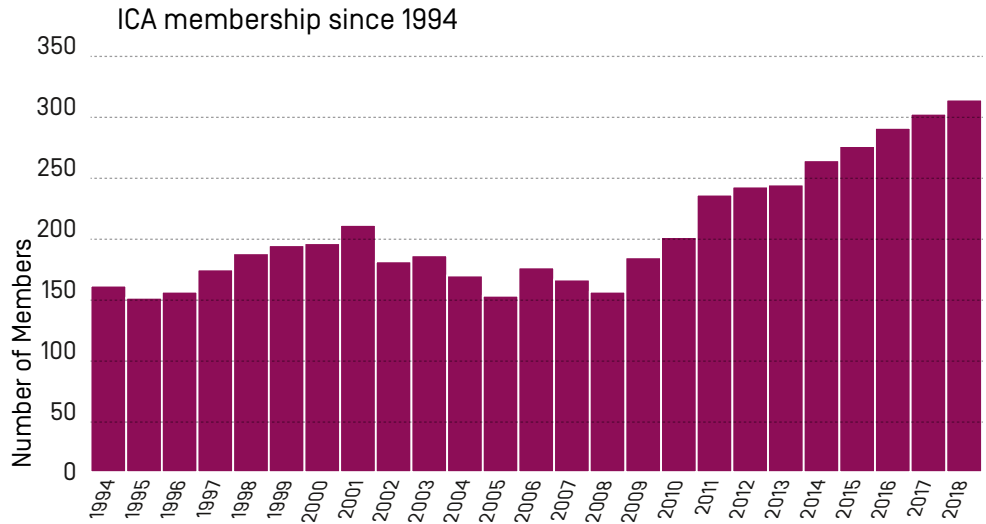
Participation

In 2018, the number of ICA members increased from 306 to 313 members. New members brought a total positive increase of 8,344,523 new individual members. With these members, the organisation has a presence in **109 countries and across all regions**. The ICA gained 5 new member countries and lost 1 member country. The new member countries are Kyrgyzstan, Jordan, Lesotho, Curacao, and Somalia. The Netherlands was the lapsed country.

In November 2018 a campaign was launched to encourage members' adhesion to sectoral organisations, using findings from member profile data elaborated in line with the new Guidelines on Cooperative Statistics. The Membership Working Group and Communications Working Group were also created **with the Regions and the Sectoral Organizations** to better inform and coordinate with the ICA regions and sectors.

The member services package published a new edition in September. New member profiles were drafted and sent to members to confirm in August 2018, and adapted based on the new Guidelines on Cooperative Statistics.

All this potential gives us an idea of the magnitude and responsibility we, as a global movement, have in facing up to the greatest challenges humanity is experiencing today
President Ariel Guarco said.



Creating strong alliances with other global actors

The International Cooperative Alliance advances the interests of the cooperative movement through work with international policymakers. Our advocacy work helps create a more supportive political, legal, and regulatory environment in which cooperatives can thrive.

Stronger relations with international organizations

In line with Sustainable Development Goal (SDG) 17 establishing the need for a global alliance for sustainable development, the ICA President and Director General met and signed the corresponding agreements with other global bodies such as the UN, the International Labour Organisation (ILO), the Food and Agriculture Organisation of the United Nations (FAO), and the International Fund for Agricultural Development (IFAD).

In the run up to the [ILO Centenary](#) celebrated in 2019, the ICA initiated negotiations to prepare a new MoU, a work plan for 2019-2023 and also to organise an event on cooperatives and the future of work at the ILO headquarters to be held in 2019.

The ICA signed a **MoU with the FAO** to renew the collaboration seeking to support, enhance, and promote the unique contributions of cooperatives to eradicate food insecurity, reduce rural poverty, and achieve sustainable natural resource management. The MoU has been signed by International Cooperative Alliance President Ariel Guarco and the Deputy Director General of the FAO Daniel Gustafson in Rome, giving a new impetus to a collaboration that formally began in 2013, and providing opportunities to enhance and deepen their strategic partnership.



In October, the ICA and the **IFAD** **signed a Letter of Intent** agreeing to facilitating knowledge exchange, identifying opportunities for joint policy engagements, and promote field level partnerships for effective strengthening of grassroots farmers' organizations and agriculture cooperatives. They also seek to undertake joint research and consultative meetings to identify rural development projects that can be financed by IFAD and support the advancement of the cooperative model and to promote exchanges of knowledge, participation in strategic meetings organized by each party for the promotion of good practices of cooperatives as sustainable and inclusive enterprises in the food and agriculture sector.

Since 1971, the ICA has been a **founding member of the Committee for the Promotion and Advancement of Cooperatives [COPAC]**, a multi-stakeholder partnership of global public and private institutions.

ICA participated in COPAC meetings within the framework of joint policy actions like the event organised by COPAC during the **International day of cooperatives**, at the UN headquarters in New York. The ways in which cooperatives promote and contribute to ethical consumption and production, and what governments and the international community can do to help them flourish were discussed. More than 50 participants representing COPAC member organizations, Member States, UN agencies and cooperatives, participated setting a greater basis for multi-stakeholder partnerships at global level for the implementation of the Agenda 2030.

A key actor

In April, the ICA presented a **position paper on the Global Commission's Inception Report**, called *Cooperatives and the Future of Work*, showing the relevance of cooperatives in work and employment, and proposing policy recommendations aimed at promoting cooperatives' contributions to the future of work.

The **Declaration on Decent Work** and Against Harassment was approved unanimously by ICA members at the most recent General Assembly held on 21 October in Buenos Aires, Argentina. The ICA calls for zero tolerance towards any form of harassment (both sexual and moral) or any type of violence in the workplace.

At the United Nations, the ICA participated in high-level discussions of relevance to cooperatives through its **consultative status** with the **United Nations Economic and Social Council (ECOSOC)**, which it has held since 1946 – the first non-governmental organisation to do so. In March, Gender Equality Committee representatives participated at the **UN Commission on the Status of Women**.

Promoting cooperative studies, data & education

After 4 years of intensive work led by COPAC and in close collaboration with the ILO, the *Guidelines Concerning Statistics of Cooperatives – the first international standard on statistics of cooperatives* - were adopted in October 2018. The Guidelines are the result of intensive research work and discussions between various stakeholders, such as international organisations, the cooperative movement, national governments, and the research community, with the ICA being strongly involved together with the Committee on Cooperative Research ICA CCR and CICOPA.

In its objective to promote and coordinate the ICA CCR, the ICA resumed its staffing of the ICA CCR and prepared the path for a new CCR webpage. ICA CCR regional networks organised regional research conferences in Europe (4-6 July, Wageningen, the Netherlands), Latin America (2-3 August, Buenos Aires, Argentina) and Asia-Pacific (27 November, Tehran, Iran). Young scholars' programmes were

organised during the European and Latin American regional research conferences.

The 2018 World Cooperative Monitor collected data from 2.575 entities (around 200 more than last year) from 8 sectors of activity: 1,157 of which had a turnover of more than USD 100m. The top 300 cooperatives and mutuals report a total turnover of over two trillion USD. This edition took a look at how the largest cooperatives and mutuals in the world are moving towards achieving the SDGs, examining documents reported in the UN Global Compact project and Global Reporting Initiative (GRI). In order to increase the profile of cooperatives, the ICA renewed the MoU with EURICSE on the World Cooperative Monitor, including a methodological review.

The Legal Framework analysis under the ICA-EU Partnership was developed along the year, with harmonized methodology and tools at the global level. Legal experts were identified to undertake the analysis of the cooperative legislation in a number of countries, with 38 countries being studied.

Reinforcing cooperatives' mission as an actor of development

In March 2016, the International Cooperative Alliance entered into a political partnership with the European Commission, ICA-EU Partnership (Coops4dev), ushering in a new phase of collaboration on strengthening the cooperative movement as key development actor.

As one of the strategic priorities of the ICA-EU Partnership focuses on building relations between European Union Delegations (EUDs) and national cooperative organizations, the Partnership's Coordination Unit in collaboration with ICA Regions created **a series of tools allowing for the monitoring and evaluation** of this process, looking at the recognition of cooperatives within the EUDs' roadmaps at country level.

Following this political priority, capacity building for members was prioritized with more than 60 ICA member organisations from the global south, receiving 4 trainings on advocacy and policy dialogue, as well as on project writing.

Valuing inclusive multi-stakeholder partnerships especially in policy processes, the ICA in collaboration with its Regions has continued to actively participate in a broader political, social and economic dialogue at regional and global levels as members of civil society, complying with one of the main principles of the Lisbon Treaty on strengthening regular dialogue and consultations with Civil Society. More than 15 cooperative representatives (Policy staff and members) participated in the **EU's Global Policy Forum on Development (PFD)** in Brussels and the Regional PFD in Gaborone, Botswana (October 2018) further promoting the contribution of cooperatives to development cooperation policies and programming. Back to back with the latter PFD, ICA representatives and cooperators of the cooperative movement of Botswana had the opportunity to exchange on the challenges and opportunities of the cooperative sector with the Head of Cooperation for Delegation of the European Union to Botswana and

SADC.

The PFD is the result of a Structured Dialogue, which brings together Civil Society Organisations and Local Authorities from the European Union and partner countries with European Institutions and bodies.



The ICA-EU Partnership team along with the Cooperatives Europe Development Platform (CEDP) participated in June 2018, in the **European Development Days (EDDs)** organised by the European Commission. This forum gathered in Brussels the development community to discuss on the theme “Women and Girls at the Forefront of Sustainable Development”, providing the cooperative movement representatives the opportunity to exchange on the comparative advantages of participative economic models, like cooperatives towards a gender-just world.

Building further on a knowledge based approach to promote an enabling environment for cooperatives within international development, in year of 2018, the implementation stage of global researches was set in motion. Harmonised Youth surveys were also disseminated in all regions for data collection, aiming at the direct input of the youth.

In June 2018, the ICA-EU Partnership Coordination Unit began the preparations for the third meeting of the **International Cooperative Development Platform (ICDP)**, the most recently approved ICA’s Thematic Committee, in Buenos Aires. The meeting took place within the context of the V Cooperative Summit of the Americas, following a half-a-day session on inclusive multi-stakeholder partnerships.

The development of a **Global Cooperative Impact Fund (GCI)** within the ICA-EU partnership programme started to take hold in 2018. The idea was born already during the UN International Year of Cooperatives in 2012 and, during 2018, it has been further developed. The GCI is an answer to a pressing need: while cooperatives foster stability and progress in developing countries, they have hard time

attracting the necessary funds to grow. With the aim of investigating also the feasibility related to a similar Fund, the ICA built a strong partnership with an impact investor with experience on cooperatives, Inpulse. Moreover, ICA submitted a proposal to request the support of two specialized students and one designated professor from Vlerick University (Belgium), for developing a feasibility study for the GCI Fund. The study was submitted in June 2018. Following the results of the study, a brochure of the GCI was developed.

During 2018, the ICA-EU partnership launched the preparations for a first-ever global event on youth, the **Global Youth Forum**, designed in collaboration with ICA’s Youth Network and ICA Regions, aiming to bring together young entrepreneurs and professionals from all around the world in order to offer them quality training sessions to improve their skills and knowledge. The Forum will be structured around a series of training sessions designed to improve the professional development of the participants.

The visibility of the ICA-EU Partnership was particularly strengthened on social media, as the ICA's social media channels kept a growing trend in the number of followers and high levels of engagement and reach. The hashtag #coops4dev reached peaks in January, May, June and September boosting further the promotion of relevant activities of international development. Upward trend [27%] is also noticed throughout the year in the articles that were published on international cooperative development, 42 in total. The Partnership's communications were also boosted and diversified by the **series of a documentary film project entitled aroundtheworld.coop**, which was also launched in 2018. Two videos presenting prominent cooperatives were completed with high-quality video materials distributed both on social and online media as well as screened in conferences and events, successfully conveying the role of primary cooperatives in local communities.

The ICA-EU Partnership also contributed and was featured in a video produced by the European Commission on the SDGs, by sharing audiovisual material from the different regions.



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Promoting cooperative entrepreneurship & entrepreneurial inter-cooperation

The International Cooperative Entrepreneurship Think Tank (ICETT) was established **to serve as a strategic hub** at the service of the cooperative movement to strengthen cooperatives' entrepreneurial performance. The first event was organised in Buenos Aires in October in conjunction with the ICA General Assembly and the V Cooperative Summit of the Americas.

The global office started studying systems and methods for establishing a B2B system based on a web platform and started working on the preparation of a working group on platform cooperatives.



Providing global communication on the cooperative movement

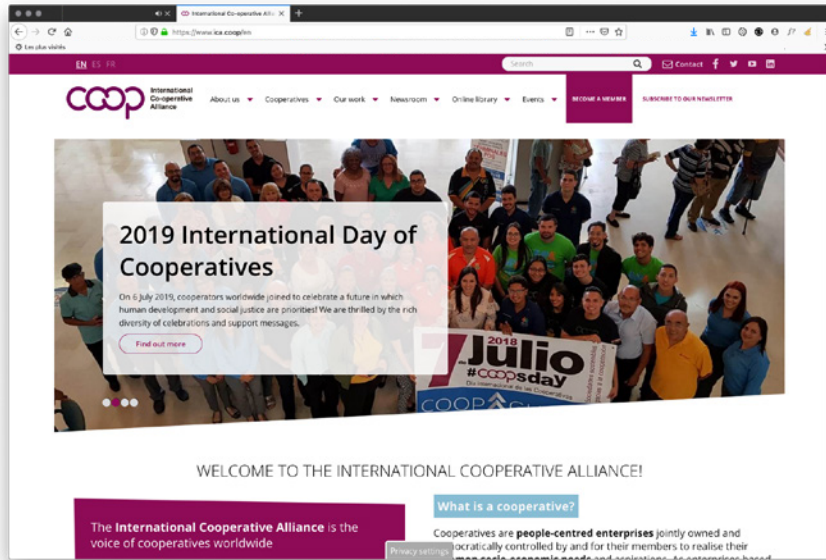
The UN International Day of Cooperatives is a golden opportunity for the movement to show its full potential. In 2018 edition, a long-term perspective was put in place with a particular focus on fostering the ICA members capacity and involvement. The *Cooperators' guide*, the first #coopday interactive map of events and several marketing calls were launched to support members promotion.

A **new website** was launched in October 2018. It is now fully translated into English, Spanish and French with interactive tools guiding to cooperative regional and sectoral organisations and at a glance events, publications and news, among other features.

The external newsletter was rebranded, and a new members' brief was set to be launched in 2019. A new position named "Media officer" was opened, to be covered in 2019.

Coordination with all the structures of the ICA is essential to elaborate and disseminate a strong and coherent. Since end 2017 the communications service animates a communication working group every two months and helps to foster all the actions mentioned above. This includes advancing the joint work with **DotCoop** for marketing purposes and collaborate for enlarging the use of .coop and the cooperative marque.

1 Brand-new website



12 000

Cooperative
insider readers

130

online media articles
available in English,
Spanish and French

176 k

Web visitors

13 k

Facebook fans

2k increase compared to 2017

590

Tweets

Ensuring women's participation and higher presence of youth within the cooperative movement

The Gender Equality Committee took part in the 2018 edition of the Commission on the Status of Women (CSW62) at the UN headquarters in New York and prepared its participation for 2019. The Gender Equality Committee's Executive Committee met twice to define the work plan and draft a visibility strategy for the promotion of gender issues on ICA platforms.

The ICA's Youth Network started the preparatory activities to organise and coordinate a Global Youth Forum within the ICA – EU partnership, as explained in the section 'Reinforcing cooperatives' mission as an actor of development'. This first forum will be organized as an intense series of training courses for 200 young entrepreneurs from across the globe.

The promotion of youth cooperatives received a push. The International Summit of Cooperatives decided to donate \$250,000 over 5 years to finance activities promoting youth entrepreneurship. In the field of research, a survey was sent in June 2018 to map all youth coops and initiatives for youth coops in order to better get to know and understand the youth network.



Governance and management

Four Board meetings were organised in: Brussels, Belgium (17 to 19 January); Paris, France (9 and 10 April); Birmingham, United States (16 to 19 June); and Buenos Aires, Argentina (21 October).



More than 250 cooperators from 70 different countries worldwide participated in the 2018 ICA General Assembly in Buenos Aires on 21 October. Graciela Fernández was ratified as ICA Vice-President for the Americas Region, and Japheth Magomere as ICA Vice-President for the Africa Region.

With the consensus of the Board, the ICA President led a reorganisation of the running of ICA offices: over the course of two months, he moved to Brussels to work with the Global Office staff and the new Director General Bruno Roelants who started in April 2018, succeeding Charles Gould who in 2017 announced his decision to retire. The Washington office was closed in order to re-centralise activities in Brussels.



Our resources

2018 Financial results

In EUR	2018
AFRICA *	- 43,729
AMERICAS *	29,633
ASIA & PACIFIC *	1,608
GLOBAL OFFICE *	16,244
ICA CONSOLIDATED	26,656
COOPERATIVES EUROPE	60,040
50% DCLLC	100,579
Total	187,275

* Before Consolidation

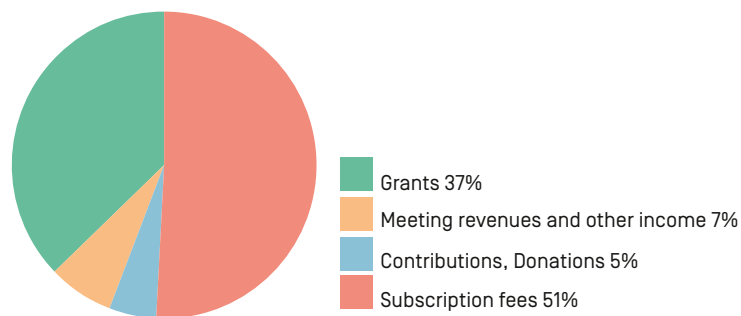
Results

Operating result	104,106
Financial result	- 65,532
Extraordinary result	- 11,918
Net result	26,656

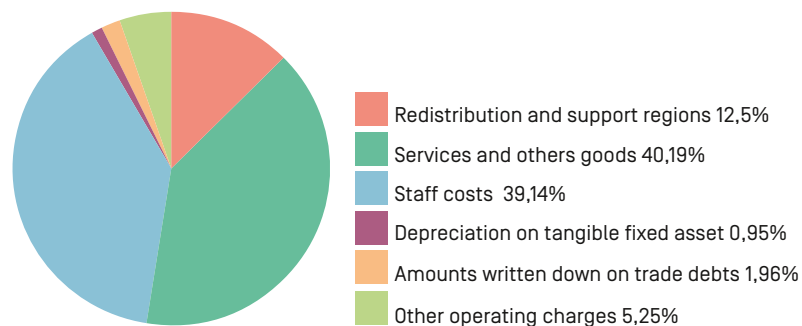
2018 Financial statements

For the Global Office and the Africa, Americas and Asia - Pacific Regions

Incomes



Expenses



Our members in 2018

Full Members

REGION	COUNTRY	ORGANISATION
AFRICA	ANGOLA	Cooperativa De Credito Para Os Funcionários Da Presidência [COOCREFP]
	BOTSWANA	Botswana Co-operative Association [BOCA]
	CONGO, DEMOCRATIC REPUBLIC OF	Cooperative d'épargne et de Credit de Nyawera [COOPEC NYAWERA]
	COTE D'IVOIRE	Fédération des sociétés coopératives d'Hévéa de Côte d'Ivoire [FENASCOOPH-CI]
	COTE D'IVOIRE	Fédération des Unions des Sociétés Coopératives des Producteurs de la Filière Coton de Côte d'Ivoire [FPC-CI Coop CA]
	ETHIOPIA	Oromia Coffee Farmers Co-operative Union [OCFCU] Ltd.
	ETHIOPIA	Awach Savings and Credit Cooperative [ASCCo]
	GHANA	Ghana Co-operative Council [GCC]
	GHANA	Ghana Cooperative Agricultural Producers and Marketing Association [AGRIC COOP GHANA]
	GHANA	Easy Investment Co-op Credit Union Ltd. [EICCU]
	GUINEA	Fédération des coopératives d'approvisionnement et de l'alimentation générale [FECAAG]
	KENYA	Co-operative Bank of Kenya Ltd [CBK]
	KENYA	CIC Insurance Group Ltd.
	KENYA	Kenya Union of Savings and Credit Co-operatives Ltd. [KUSCCO]
	KENYA	National Co-operative Housing Union Ltd [NACHU]
	LESOTHO	Co-operative Lesotho Ltd.
	MAURITIUS	The Mauritius Co-operative Union Ltd [MCUL]
	NIGER	Fédération des Coopératives Maraichères du Niger [FCMN-Niya]
	NIGERIA	Co-operative Federation of Nigeria [CFN]
	NIGERIA	Nigerian National Petroleum Corporation Cooperative Multipurpose Society LTD [NNPC-CMS Lagos]
NIGERIA	Odua Cooperative Conglomerate Ltd [OCC]	

REGION	COUNTRY	ORGANISATION	
AFRICA	RWANDA	National Cooperatives Confederation of Rwanda [NCCR]	
	SOMALIA	Somali Union Co-operative Movement [UDHIS]	
	SOUTH AFRICA	South African National Apex Co-operative [SANACO]	
	TANZANIA	Tanzania Federation of Co-operatives Ltd [TFC]	
	UGANDA	Uganda Co-operative Alliance Ltd. [UCA]	
	ZAMBIA	Zambia Co-operative Federation [ZCF]	
	ZIMBABWE	Zimbabwe National Association of Housing Co-operatives [ZINAHCO]	
	AMERICA	ARGENTINA	Confederación Cooperativa de la República Argentina Ltda. [COOPERAR]
		ARGENTINA	Federación Argentina de Cooperativas de Consumo [FACC]
		ARGENTINA	Instituto Movilizador de Fondos Cooperativos, Cooperativa Ltda. [IMFC]
ARGENTINA		Banco Credicoop Cooperativo Ltd. [BCCL]	
ARGENTINA		Sancor Cooperativa de Seguros Ltda	
ARGENTINA		La Segunda Cooperativa Limitada Seguros Generales	
ARGENTINA		Agricultores Federados Argentinos Sociedad Cooperativa Limitada [AFA S.C.L.]	
ARGENTINA		Confederacion Nacional de Cooperativas de Trabajo [CNCT]	
ARGENTINA		Cooperativa de Provisión y Comercialización de Servicios Comunitarios de Radiodifusión COLSECOR Limitada [COLSECOR]	
ARGENTINA		Cooperativa de Trabajos Portuarios Limitada de San Martin [Coop Portuaria]	
BOLIVIA		Cooperativa de Telecomunicaciones Santa Cruz [COTAS Ltda.]	
BOLIVIA		Cooperativa Rural De Electrificación R.L. [CRE R.L.]	
BOLIVIA		Cooperativa Boliviana de Cemento, Industrias y Servicios - COBOCE LTDA	
BRAZIL		Organização das Cooperativas Brasileiras [OCB]	

REGION	COUNTRY	ORGANISATION
AMERICA	BRAZIL	Unimed do Brasil, Confederação Nacional das Cooperativas Médicas (UNIMED)
	BRAZIL	Central de Cooperativas e Empreendimentos Solidários do Brasil (UNISOL Brasil)
	BRAZIL	Central Nacional das Cooperativas Ontontológicas (Uniodonto do Brasil)
	BRAZIL	Central Nacional Unimed - Cooperativa Central (CNU)
	BRAZIL	Unimed Seguros Saúde S.A.
	BRAZIL	Cooperativa de Trabalho Médico de Ribeirão Preto (COMERP)
	CANADA	Co-operatives and Mutuels Canada / Coopératives et mutuelles Canada (CMC)
	CHILE	COOPEUCH Ltda. Cooperativa de Ahorro y Crédito
	CHILE	Cooperativa abierta de vivienda Limitada (CONAVICOOP)
	COLOMBIA	Asociación Colombiana de Cooperativas (ASCOOP)
	COLOMBIA	Confederación de Cooperativas de Colombia (CONFECOOP)
	COLOMBIA	La Equidad Seguros
	COLOMBIA	Cooperativa Médica del Valle y Profesionales de Colombia (COOMEVA)
	COLOMBIA	Casa Nacional del Profesor (CANAPRO)
	COLOMBIA	Financiera Progressa
	COLOMBIA	Cooperativa del Magisterio (CODEMA)
	COLOMBIA	Caja Coperativa CREDICOOP (CREDICOOP)
	COLOMBIA	Serviactiva Cooperativa de Trabajo Asociado (COOPERATIVA SERVIACTIVA)
	COLOMBIA	Banco Cooperativo Coopcentral
	COLOMBIA	Cooperativa Empresarial Multiactiva Popular (COEMPOPULAR)
	COSTA RICA	Banco Popular y de Desarrollo Comunal (BPDC)
	COSTA RICA	Consejo Nacional de Cooperativas (CONACOOOP)
	COSTA RICA	Sociedad de Seguros de Vida del Magisterio Nacional (SSVMN)
COSTA RICA	Centro de Estudio y Capacitación Cooperativa R.L. (CENECOOP R.L.)	
COSTA RICA	Cooperativa de Ahorro y Crédito Ande N° 1 R.L. [Coope Ande N°1 R.L.]	

REGION	COUNTRY	ORGANISATION
AMERICA	COSTA RICA	COOPSERVIDORES R. L.
	DOMINICAN REPUBLIC	Cooperativa Nacional de Servicios Múltiples de los Maestros (COOPNAMA)
	DOMINICAN REPUBLIC	Cooperativa de Servicios Múltiples de Profesionales de Enfermería, Inc. (COOPROENF)
	DOMINICAN REPUBLIC	Cooperativa de Servicios Múltiples La Telefónica (COOPSEMUTEL)
	DOMINICAN REPUBLIC	Cooperativa Vega Real (CVR)
	ECUADOR	Cooperativa de Ahorro y Crédito Policia Nacional (CPN)
	ECUADOR	Cooperativa de Ahorro y Crédito Rio Bamba Ltda. (COAC Rio Bamba)
	EL SALVADOR	Federación de Asociaciones Cooperativas de Ahorro y Crédito de El Salvador de R.L. (FEDECACES)
	GUATEMALA	Confederación Guatemalteca de Federaciones Cooperativas, Responsabilidad Limitada (CONFECOOP)
	HAITI	Union Cooperative de Credit Agricole et Rural d'Haiti (UNICAGRIH)
	HONDURAS	Cooperativa de Ahorro y Crédito 'Sagrada Familia' Ltda.
	HONDURAS	Federación de Cooperativas de Ahorro y Crédito de Honduras, Ltda. (FACACH)
	JAMAICA	TIP Friendly Society
	MEXICO (REP. OF)	Caja Popular Mexicana SC de AP de RL CV (CPM)
	MEXICO (REP. OF)	Confederación Nacional Cooperativa de Actividades Diversas de la República Mexicana (CNC) S.C. de R.L.
	MEXICO (REP. OF)	Federación de Cajas Populares Alianza SC de RL de CV
	MEXICO (REP. OF)	Caja Morelia Valladolid, S.C. de A.P. de R.L. de C.V.
	PANAMA	Cooperativa de Servicios Múltiples Profesionales, R.L.
	PARAGUAY	Confederación Paraguaya De Cooperativas CONFACOOOP Ltda.
PARAGUAY	Cooperativa Universitaria Ltda	
PARAGUAY	Panal Compañía de Seguros Generales S.A. - Propriedad Cooperativa	

REGION	COUNTRY	ORGANISATION
AMERICA	PARAGUAY	Federación de Cooperativas del Paraguay (FECOPAR LTDA.)
	PARAGUAY	Confederación de Cooperativas Rurales del Paraguay Ltda. (CONCOPAR)
	PERU	Cooperativa de Ahorro y Crédito de Trabajadores de Empresas de Luz y Fuerza Eléctrica y Afines (CREDICOOP Luz y Fuerza Ltda.)
	PERU	Cooperativa de Ahorro y Crédito Santa María Magdalena, Ltda. (CACSM)
	PERU	Cooperativa de Ahorro y Crédito "Grl. Francisco Bolognesi" Ltda. (C.A.C. FB)
	PERU	Cooperativa de Servicios Múltiples del Centro Ltda. (CENTROCOOP)
	PERU	Cooperativa de Servicios Especiales Educoop (C.S.E. EDUCOOP)
	PERU	Cooperativa de Ahorro y Crédito San Martín de Porres Ltda.
	PUERTO RICO	Cooperativa de Seguros Múltiples de Puerto Rico Inc.
	PUERTO RICO	Liga de Cooperativas de Puerto Rico (LIGACOOP)
	PUERTO RICO	Cooperativa de Ahorro y Crédito de Arecibo (COOPACA)
	PUERTO RICO	Cooperativa de Ahorro y Crédito "Dr. Manuel Zeno Gandía"
	PUERTO RICO	Banco Cooperativo de Puerto Rico (Bancoop)
	PUERTO RICO	Cooperativa de Ahorro y Credito Vega Alta (VEGACOOP)
	UNITED STATES	National Cooperative Business Association CLUSA International (NCBA CLUSA)
	UNITED STATES	Nationwide Mutual Insurance Company
	UNITED STATES	Credit Union National Association (CUNA)
	UNITED STATES	National Cooperative Bank (NCB)
	UNITED STATES	National Rural Electric Cooperative Association (NRECA)
	UNITED STATES	CHS Inc.
	UNITED STATES	CoBank, ACB
	UNITED STATES	National Co+op Grocers (NCG)
	URUGUAY	Confederación Uruguaya de Entidades Cooperativas (CUDECOOP)

REGION	COUNTRY	ORGANISATION
AMERICA	URUGUAY	Cooperativas Nacionales Financieras Aliadas en Red (CONFIAR)
ASIE-PACIFIC	AUSTRALIA	Capricorn Society Ltd
	AUSTRALIA	Co-operative Bulk Handling Limited (CBH Group)
	BANGLADESH	National Co-operative Union of Bangladesh (Bangladesh Jatiya Samabaya Union-BJSU)
	BANGLADESH	Bangladesh Samabaya Bank Limited (BSBL)
	CHINA (P.R. OF)	All China Federation Of Supply & Marketing Co-operatives (ACFSMC)
	CHINA (P.R. OF)	All China Federation of Handicraft Industry Co-operatives (ACFHIC)
	CHINA (P.R. OF)	Heilongjiang Guhe Cooperative Association (Guhe)
	FIJI	Nasinu Land Purchase & Housing Co-operative Limited (NLPHCL)
	INDIA	Indian Farmers Fertiliser Co-operative (IFFCO)
	INDIA	Krishak Bharati Co-operative Ltd. (KRIBHCO)
	INDIA	National Agricultural Co-operative Marketing Federation of India (NAFED)
	INDIA	National Co-operative Agriculture & Rural Development Banks' Federation Ltd (NCARDB Federation)
	INDIA	National Co-operative Consumers Federation Ltd (NCCF)
	INDIA	National Co-operative Union of India (NCUI)
	INDIA	National Federation of State Co-operative Banks Ltd. (NAFSCOB)
	INDIA	National Federation of Fishermen's Co-operatives Ltd. (FISHCOPFED)
	INDIA	Indian Farm Forestry Development Co-operative Ltd. (IFFDC)
	INDIA	Co-operative House Building & Finance Corporation Ltd.
	INDIA	Buldana Urban Co-operative Credit Society Ltd. (BUCCS)
	INDIA	National Federation of Farmers Procurement, Processing & Retailing Cooperatives of India Ltd. (NACOF)
	INDONESIA	Indonesian Co-operative Council (Dekopin)

REGION	COUNTRY	ORGANISATION
ASIE-PACIFIC	IRAN	Central Union of Rural & Agricultural Co-operatives of Iran (CURACI)
	IRAN	Iran Central Chamber of Co-operative (ICC)
	IRAN	Iran Oilseeds & Vegetable Oil Processing Factories Co-operative (Farda Co-op)
	IRAN	Supervision and Coordination Central Union of Rural and Agricultural Co-operatives of Iran (SCURA)
	IRAN	Pishgaman Cooperative Union (PCU)
	IRAN	Central Organization for Rural Production Cooperatives of Iran (CURPC)
	JAPAN	Central Union of Agricultural Co-operatives (JA-ZENCHU)
	JAPAN	IE-NO-HIKARI Association [Association for Education and Publications on Agricultural Co-operatives]
	JAPAN	Japanese Consumers' Co-operative Union (JCCU)
	JAPAN	National Federation of Agriculture Co-operative Associations (ZEN-NOH)
	JAPAN	National Federation of Fisheries Co-operative Associations (JF-ZENGYOREN)
	JAPAN	National Federation of Forest Owners Co-operative Associations (ZENMORI-REN)
	JAPAN	National Federation of Workers & Consumers Insurance Co-operatives (ZENROSAI)
	JAPAN	National Mutual Insurance Federation of Agricultural Co-operatives (ZENKYOREN)
	JAPAN	The Japan Agricultural News (NIHON-NOGYO-SHIMBUN)
	JAPAN	Japan Workers' Co-operative Union (Jigyodan) (JWCU)
	JAPAN	The Norinchukin Bank
	JAPAN	Japanese Health and Welfare Co-operative Federation (HeW Co-op Japan)
	JAPAN	National Federation of University Co-operative Associations (NFUCA)
	JAPAN	National Association of Labour Banks (NALB)
	JAPAN	Japan Co-op Insurance Consumers' Co-operative Federation (JCIF)
	JAPAN	Japan Co-operative Alliance (JCA)
	JORDAN	Jordan Co-operative Corporation (JOR)

REGION	COUNTRY	ORGANISATION
ASIE-PACIFIC	KAZAKHSTAN (REP.OF)	Union of Consumer Societies of the Republic of Kazakhstan
	KOREA (REP. OF)	Korean Federation of Community Credit Co-operatives (KFCC)
	KOREA (REP. OF)	National Agricultural Co-operative Federation (NACF)
	KOREA (REP. OF)	National Credit Union Federation of Korea (NACUFOK)
	KOREA (REP. OF)	Korean National Federation of Fisheries Co-operatives (NFFC)
	KOREA (REP. OF)	National Forestry Co-operatives Federation (NFCF)
	KOREA (REP. OF)	iCOOP Korea
	KOREA (REP. OF)	Korea Federation of Worker Cooperatives (KFWC)
	KUWAIT	Union of Consumer Co-operative Societies State of Kuwait (KUCCS)
	KYRGYZSTAN	Co-operatives Union of Kyrgyzstan (CUK)
	MALAYSIA	Malaysian National Co-operative Movement (ANGKASA)
	MALAYSIA	National Land Finance Co-operative Society Ltd. (NLFCS)
	MONGOLIA	National Association of Mongolian Agricultural Co-operatives (NAMAC)
	MONGOLIA	Mongolian Co-operative Alliance (MNCA)
	MYANMAR	Central Co-operative Society Ltd. (CCS)
	NEPAL	National Co-operative Federation of Nepal (NCF)
	NEPAL	Nepal Agricultural Co-operative Central Federation Limited (NACCFL)
	NEPAL	National Co-operative Bank Ltd. (NCBL)
	NEPAL	Nepal Multipurpose Central Co-operative Union Ltd (NEMCCU)
	NEW ZEALAND	Cooperative Business New Zealand
	PAKISTAN	Karachi Co-operative Housing Societies Union Ltd. (KCHSU)
	PALESTINE	Palestinian Agriculture Cooperative Union (PACU)
	PALESTINE	Economic and Social Development Center of Palestine (ESDC)
PALESTINE	Union of Housing Cooperatives in Palestine (PUHC)	
PHILIPPINES	National Confederation of Co-operatives (NATCCO)	
PHILIPPINES	MASS-SPECC Cooperative Development Center	

REGION	COUNTRY	ORGANISATION
ASIE-PACIFIC	PHILIPPINES	VICTO National Co-operative Federation and Development Center (VICTO National)
	PHILIPPINES	Philippine Co-operative Center (PCC)
	PHILIPPINES	Federation of Peoples' Sustainable Development Cooperative (FPSDC)
	PHILIPPINES	Union of Legitimate Service Contracting Cooperatives (ULSCC)
	PHILIPPINES	Aurora Integrated Multipurpose Cooperative (AIMCOOP)
	SINGAPORE	Singapore National Co-operative Federation Ltd. (SNCF)
	SRI LANKA	SANASA Federation Ltd in Sri Lanka
	SRI LANKA	National Co-operative Council of Sri Lanka (NCCSL)
	SRI LANKA	Sri Lanka Consumer Co-operative Societies Federation Ltd (CoopfeD)
	SRI LANKA	Kotikawatta Thrift and Credit Co-operative Society Ltd. (KTCCS)
	THAILAND	The Co-operative League of Thailand (CLT)
	TIMOR-LESTE	Con-Federation (CNCTL)
	UNITED ARAB EMIRATES	Sharjah Co-operative Society (SCS)
	VIETNAM	Vietnam Cooperatives Alliance (VCA)
	VIETNAM	Vietnam National Industrial, Handicraft and Commercial Coop-Enterprises Association (ViCCA)
EUROPE	ARMENIA	"Farm Credit Armenia" Universal Credit Organization Commercial Cooperative (FCA UCO CC)
	AUSTRIA	Oesterreichischer Verband gemeinnütziger Bauvereinigungen - Revisionsverband (gbv)
	BELARUS (REP. OF)	Belarussian Republican Union of Consumer Societies (BELKOOPSOYUZ)
	BELGIUM	Febecoop
	BULGARIA	Central Co-operative Union (CCU)
	BULGARIA	National Union of Workers Producers Co-operatives of Bulgaria (NUWPCB)
	BULGARIA	Central Co-operative Bank Plc (CCB)
	CYPRUS	Co-operative Central Bank Ltd. (CCB)
	CYPRUS	Cyprus Turkish Co-operative Central Bank Ltd (KoopBank)

REGION	COUNTRY	ORGANISATION
EUROPE	CYPRUS	Pancyprian Co-operative Confederation Ltd.
	CYPRUS	Civil Servants Co-op Ltd. (ME-KOOP LTD.)
	CZECH REPUBLIC	Co-operative Association of the Czech Republic (CACR)
	DENMARK	Kooperationen
	FINLAND	Pellervo Coop Center
	FINLAND	SOK Corporation
	FRANCE	Crédit Coopératif
	FRANCE	Confédération Générale des SCOP (CGSCOP)
	FRANCE	Confédération Nationale du Crédit Mutuel
	FRANCE	Fédération Nationale des Coopératives de Consommateurs (FNCC)
	FRANCE	Coop FR
	FRANCE	Fédération Nationale des Caisses d'Epargne (FNCE)
	GERMANY	GdW Bundesverband deutscher Wohnungs- und Immobilienunternehmen e.V.
	GERMANY	Dgrv - Deutscher Genossenschafts- Und Raiffeisenverband E. V.
	HUNGARY	National Federation of Agricultural Co-operatives and Producers (MOSZ)
	IRELAND	Co-operative Housing Ireland
	ISRAEL	Central Union for Cooperative Initiative in Israel
	ISRAEL	Coop Israel
	ISRAEL	The Kibbutz Movement
	ITALY	Associazione Generale Cooperative Italiane (A.G.C.I. Nazionale)
ITALY	Confederazione Cooperative Italiane (CONFCOOPERATIVE)	
ITALY	Lega Nazionale delle Cooperative e Mutue (Legacoop)	
LITHUANIA	Lithuanian Union of Co-operative Societies (LITCOOPUNION)	
MALTA	Koperattivi Malta	
MOLDOVA (REP. OF)	Central Union of Consumer Co-operatives of the Republic of Moldova (MOLDCOOP)	
NORWAY	Coop Norge SA	

REGION	COUNTRY	ORGANISATION
EUROPE	NORWAY	Federation of Norwegian Agricultural Co-operatives [Norsk Landbrukssamvirke]
	NORWAY	The Co-operative Housing Federation of Norway [NBBL]
	POLAND	National Association of Co-operative Savings and Credit Unions [NACSCU]
	POLAND	National Auditing Union of Workers' Co-operatives [NAUWC]
	POLAND	National Supervision Union of Spolem Consumer Co-operatives
	POLAND	National Co-operative Council – NCC
	POLAND	Auditing Union of Housing Co-operatives
	PORTUGAL	Confederação Nacional de Cooperators Agrícolas e do Crédito Agrícola de Portugal, CCRL [CONFAGRI]
	PORTUGAL	Confecoop - Confederação Cooperativa Portuguesa, CCRL
	PORTUGAL	Cooperativa António Sérgio para a Economia Social - Cooperativa de Interesse Público de Responsabilidade Limitada [CASES]
	ROMANIA	National Union of Consumer Co-operatives [CENTROCOOP]
	ROMANIA	National Union of Handicraft and Production Co-operatives of Romania [UCECOM]
	RUSSIA	Central Union of Consumer Societies of the Russian Federation
	RUSSIA	Moscow Regional Union of Consumer Societies
	SLOVAKIA	Co-operative Union of the Slovak Republic
	SPAIN	Confederació de Cooperatives de Catalunya [CoopCat]
	SPAIN	KONFEKOOP - Confederación de Cooperativas de Euskadi
	SPAIN	Fundación Espriu
	SPAIN	Confederación Española de Cooperativas de Trabajo Asociado [COCETA]
	SPAIN	Confederación Empresarial Española de la Economía Social [CEPES]
SWEDEN	HSB:Riksförbund [Union of Housing Co-operatives]	
SWEDEN	Kooperativa Förbundet [KF] [The Swedish Co-operative Union]	

REGION	COUNTRY	ORGANISATION
EUROPE	SWEDEN	Riksbbyggen [Co-operative Housing Union]
	SWEDEN	Folksam
	SWITZERLAND	Allgemeine Baugenossenschaft Zürich [ABZ]
	SWITZERLAND	Baugenossenschaft mehr als wohnen
	TURKEY	Central Union Of The Agricultural Credit Cooperatives Of Turkiye [ACC]
	TURKEY	Turkish Co-operative Association
	TURKEY	National Co-operative Union of Turkey [NCUT]
	TURKEY	The Central Union of Turkish Forestry Co-operatives [ORKOOP]
	UKRAINE	Central Union of Consumer Societies of Ukraine [UKOOPSPILKA]
	UNITED KINGDOM	Co-operatives UK
	UNITED KINGDOM	The Midcounties Co-operative Limited
	BELGIUM-INT	European Association of Co-operative Banks [EACB]
	KENYA-INT	Africa Confederation of Co-operative Savings & Credit Associations [ACCOSCA]
	INTER-NATIONAL	PANAMA-INT
THAILAND-INT		Association of Asian Confederations of Credit Unions [ACCU]

Associate members

REGIÓN	PAÍS	ORGANIZACIÓN	
AFRICA	KENYA	The Co-operative University of Kenya (CUK)	
	KENYA	Eastern Africa Farmers Federation (EAFF)	
	MOROCCO	Office du Développement de la Coopération (ODCo)	
	MOZAMBIQUE	Associação Moçambicana de Promoção do Cooperativismo MÓdermo (AMPCM)	
	NAMIBIA	Namibia Co-operatives Advisory Board (NCAB)	
	NIGERIA	Federal Department of Co-operatives, Federal Ministry of Agriculture and Rural Development (FDC)	
	RWANDA	Independent Institute of Lay Adventists of Kigali (INILAK)	
	TANZANIA	Moshi Co-operative University (MoCU)	
	AMERICA	ARGENTINA	Federación Argentina de Cooperativas de Electricidad y Otros Servicios Públicos Limitada (FACE)
		BRAZIL	Cooperativa de Crédito de Livre Admissão de Associados Pioneira da Serra Gaúcha – Sicredi Pioneira RS
COLOMBIA		Universidad Cooperativa de Colombia (UCC)	
COSTA RICA		Instituto Nacional de Fomento Cooperativo (INFOCOOP)	
DOMINICAN REPUBLIC		Fundacion Dominicana para el Desarrollo Social y Cooperativo (FUNDESCOOP)	
JAMAICA		National Union of Co-operative Societies Ltd. (NUCS)	
MEXICO (REP. OF)		FENORESTE S.C.L. de C.V.	
PANAMA		Instituto Panameño Autónomo Cooperativo (IPACOOOP)	
SAINT KITTS AND NEVIS		Caribbean Confederation of Credit Unions (CCCU)	
UNITED STATES		National Society of Accountants for Co-operatives (NSAC)	
URUGUAY		Instituto Nacional del Cooperativismo (INACOOOP)	
URUGUAY		Cámara Uruguaya de Cooperativas de Ahorro y crédito de Capitalización (CUCACC)	
ASIE-PACIFIC		AUSTRALIA	Business Council of Co-operatives and Mutuals (BCCM)
		BHUTAN	Department of Agricultural Marketing and Cooperatives (DAMC)

REGIÓN	PAÍS	ORGANIZACIÓN
ASIE-PACIFIC	CHINA (P.R. OF)	International Committee for the Promotion of Chinese Industrial Co-operatives (ICCIC)
	CURACAO	Ministry of Economic Development (MEO)
	INDIA	National Co-operative Development Corporation (NCDC)
	IRAN	Central Organization for Rural Co-operatives of Iran (CORC)
	IRAN	Tose'e Ta'avon Bank (T.T. Bank)
	IRAN	Rah-e-roshd cooperative educational complex (CRC)
	JAPAN	Japan Co-operative Insurance Association Inc. (JCIA)
	KOREA (REP. OF)	Korea Federation of University Cooperative (KFUC)
	KOREA (REP. OF)	Dure Consumer's Cooperative Union (DCCU)
	MALAYSIA	Co-operative College of Malaysia (CCM)
	MALDIVES	Maldives Fishermen's Association (MFA)
	NEPAL	National Co-operative Development Board (NCDB)
	PAPUA NEW GUINEA	Office of Co-operative Societies of Papua New Guinea (OCS PNG)
	PHILIPPINES	Co-operative Development Authority (CDA)
SAUDI ARABIA	Cooperative Societies Council (CSC)	
SRI LANKA	National Institute of Co-operative Development (NICD)	
VANUATU	Office of the Registrar of Cooperatives and Business Development Services (ORCBDS)	
EUROPE	CROATIA	Croatian Centre for Cooperative Entrepreneurship (CCCE)
	GERMANY	Zentralverband deutscher Konsumgenossenschaften e.V. (ZdK)
	GREECE	Social Solidarity and Regional Development Network (KAPA Network)
	ITALY	European Research Institute on Cooperative and Social Enterprises (EURICSE)
	SWEDEN	Coompanion - Kooperativ Utveckling Sverige



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